

Bosnian no-fly Serbian forces complete the jigsaw zone plan is agreed at UN

By Michael Liffeljohns
in New York

THE United States, Britain and France have approved the main outlines of a UN draft resolution to ban Serbian combat flights in Bosnia, but with no immediate provision for enforcement, diplomats said last night.

However, that could be the subject of a subsequent Security Council measure if the Serbs defy the ban.

Favouring a two-tier approach, Britain and France are known to fear that the use of allied fighter aircraft to enforce a no-fly order could place UN peacekeeping troops at serious risk as they escorted humanitarian aid convoys.

The UN force is soon to be greatly strengthened by the deployment of about 5,000 western European and Canadian soldiers.

The western proposal calls for UN monitoring of the no-fly order. Reconnaissance aircraft could be used for that purpose.

The question is expected to be taken up by the Security Council in a matter of days, perhaps even as early as tomorrow.

Diplomats appeared confident last night that Russia would go along with it and that China, while not supporting the draft, would not exercise its veto. The last time a permanent member invoked the veto was in 1990.

India and Zimbabwe are expected to abstain.

The draft resolution is the result of a US initiative

following President George Bush's statement last Friday that Serbian raids showed "flagrant disregard for human life". Earlier, France had proposed UN action to ban Serbian combat flights in Bosnia.

The Serbs are believed to have at least 20 combat aircraft in the country. Cluster bombs have been used in attacks on Muslim and Croatian positions, violating an undertaking given at the recent London conference on Yugoslavia not to fly combat missions.

The US is expected to provide crucial intelligence and other support to the new UN force due to be deployed to protect aid convoys in Bosnia, writes David White, Defence Correspondent.

It is anticipated that US officers will join a headquarters operation drawn largely from the existing structure of Nato's Germany-based Northern Army Group.

The main US contribution on the ground would be a field hospital, but it is thought Washington may also provide heavy airlift to help with the deployment.

The move is significant both for the US, in committing even limited numbers of military personnel, and for the UN, in extending the scope of peacekeeping operations to include intelligence-gathering. US participation is understood to have been sealed despite initial French reservations. The force will be commanded by France's General Philippe Morillon, with Britain providing the largest number of troops.

Laura Silber reports on the significance of the capture of the town of Bosanski Brod

THE FALL of the northern Bosnian town of Bosanski Brod to Serb fighters marks a serious setback for both Croat and Muslim forces in the region.

The victory, on Tuesday night, consolidated the hold of Bosnian Serbs over the former Yugoslav republic.

It has enabled them to widen the east-west corridor which they now occupy between Serbia in the east and Banja Luka, their military headquarters, in the north-west.

The military success also gives the Bosnian Serbs easier access to Serb-held territories in Croatia.

The battle was won in hand-to-hand fighting after Serb forces overran Bosanski Brod.

The bridge linking Bosanski Brod with Slavonki Brod, its Croatian twin city across the River Sava, was blown up, cutting off access to the town from the Croatian side.

Military police in Slavonki Brod said yesterday that about 10,000 civilians fled into Croatia in boats and barges, or across the bridge before it was mined.

The town's oil refinery was ablaze and the streets were reported to be littered with corpses.

Casualty reports have not been confirmed but most of the 34,000 civilian inhabitants of the town and surrounding villages had already fled.

Serb forces now control all but three towns in the Posavina, the rich land along the River Sava which marks the border between Bosnia and Croatia.

Muslims and Croats still have tentative control over Orasje, Gradacac and part of Brcko, north-eastern Bosnia.

However, it appears that it will be only a matter of days



A Serb soldier with a captured flag in Bosanski Brod

before Serb forces, which control about 70 per cent of Bosnia, defeat these isolated strongholds. Belgrade radio reported fierce clashes around Brcko yesterday.

Bosanski Brod was one of the first towns in Bosnia to erupt in violence at the end of

March after Croats and Muslims in Bosnia voted for independence for the republic against the wishes of the Serb population, who boycotted the referendum. The Serbs wanted to stay within a Serb-controlled Yugoslavia.

Croatian forces initially had



the upper hand in the area, but in July Mr Franjo Tudjman, the president of Croatia, ordered the withdrawal of Croatian army units from the town.

The order followed threats by the international community that United Nations sanctions would be imposed on Croatia for its role in the Bosnian war, diplomats say. (UN sanctions, including an oil embargo, were placed on the rump Yugoslavia on May 31).

Mr Tudjman has been criticised by many Croats for failing to support Croat and Muslim fighters in Bosanski Brod.

Slavonki Brod is hit daily by Serb forces and mortars fired by Serb forces into neighbouring Croatia.

Posavina is a key region which before the war was inhabited by some 20 per cent of Bosnia's 750,000 Croats. The failure of the Croats to hold Bosanski Brod reflects the Croat leadership's preoccupation with Western Herzegovina, the sparsely populated but ethnically compact region declared by Croats as part of Hercegov-Bosnia, the self-proclaimed Croat state in Bosnia, a western diplomat said yesterday.

Mr Mate Boban, leader of the Croatian Democratic Union, the sister party of Croatia's ruling party, has had frequent

contact with Mr Radovan Karadzic, the leader of Bosnian Serb forces, in an attempt to divide Bosnia between the two republics.

According to another western diplomat, the two leaders share a contempt for Muslims, who made up 44 per cent of Bosnia's pre-war population of 4.85m.

"Boban appears to believe he can strike a deal with Karadzic. But the Croats, more poorly armed, will end up losing," he said.

If Bosanski Brod was part of a deal between Croats and Serbs to divide Bosnia, it would appear Mr Boban has wildly miscalculated. It leaves Slavonki Brod and parts of Croatia vulnerable to Serb forces.

However, the Bosnian Serbs are unlikely to be able to maintain their grip over all the land they have captured in the former republic.

Belgrade radio yesterday reported fighting around Brcko and Bosanski Brod as well as in the eastern Bosnian towns of Zvornik and Bratunac, on the border with Serbia.

The occupation by Serb forces in certain areas could be tested by a guerrilla campaign which could be launched by Muslim and Croat soldiers anxious to improve their positions before winter.

El Al 'black box' under scrutiny

By Ronald van der Krol
in Amsterdam and
Paul Betts in London

ACCIDENT investigators yesterday recovered the "black box" flight recorder from the El Al Boeing 747 cargo jet which crashed into two Amsterdam housing blocks on Sunday, killing at least 250 people.

Dutch officials at first warned that the flight recorder, which has been flown to the Farnborough Accident Investigation Centre in the UK for decoding, was badly damaged but later Mr Henk Wolleswinkel, the chief crash investigator, said it looked in better shape than initial reports had led him to believe.

He said: "We're really crossing our fingers that we can get some useful information out of it." He noted, however, that the flight recorder had been battered and exposed to extreme heat.

Piecing together the cause of the crash is proving difficult. Search teams have so far not found the separate cockpit voice recorder, which could reveal the last conversations between the pilots.

Adding to the investigators' difficulties, only one of the engines has been found in a lake nine miles from the crash site.

This has raised the possibility that earlier reports that both starboard engines had broken loose were incorrect.

Officials say the two pieces of engine found so far now appear to be two halves of the same Pratt & Whitney engine. There was also no trace of fire.

Iceland finds enemy to replace Soviet N-subs

Robert Corzine reports on whaling's cold war

THE Russian nuclear attack submarines which used to roam the waters off Iceland during the cold war no longer pose a threat to the country's prosperous isolation. Most of the "floating Chernobyls", as they are known locally, lie rusting away in Russian ports, with only the occasional foray into the North Atlantic being picked up by Nato's surveillance system on the island.

But something sinister still lurks beneath the waves, according to the Icelandic government, and that is the Minke whale. Officials in the capital, Reykjavik, believe an estimated 100,000 of the mammals are eating their way through the dwindling stocks of cod in Iceland's 200-mile exclusive economic zone.

The fear of the Minke's impact on the country's dominant economic resource is such that Iceland walked out of the International Whaling Commission meeting in Glasgow in June, vowing to resume limited whaling next year.

"It would be a death warrant for Iceland unless we are allowed to continue as a hunting nation," says Mr Jon Baldvin Hannibalsson, the foreign minister. "We are prepared to fight for the principle of being able to use marine resources," although he acknowledges that the threat of retaliatory sanctions or consumer boycotts of Icelandic products is real, particularly in the US and Europe.

The pristine condition of the four whaling ships laid up in Reykjavik harbour may testify to the Icelanders' determination to resume the hunt for what their research suggests is not an endangered species. But the ships are old and likely to be the last of their line - new investment is reserved for modern freezer trawlers crammed with the latest in electronic gear, if not fish.

The sensitivity of a small country to what it perceives to be outside interference explains some of the government's defiance on the issue. But its hard line over whaling

Iceland's centre-right government has proposed a 1993 draft budget that would cut state spending and hold down inflation, but opposition politicians yesterday branded the plan unrealistic, Reuters reports from Reykjavik.

Mr Fridrik Sophussun, the finance minister, said yesterday that expenditure would be reduced in real terms by 3 per cent from 1992.

"One of the main goals of the economic policy is to create conditions for growth; to get the wheels of the economy rolling again," he said.

Cuts for health, education and the government housing loan fund are proposed. Subsidies on farm products would be eliminated, though they will be partly replaced by direct payments to farmers.

and the right to exploit marine resources may also mask deeper fears that the international concern over whales and other marine mammals could eventually be extended to large-scale fishing generally.

And that would call into question the economic viability of Iceland. The crisis in the fishing industry has caused a recession which is now in its fifth year, with the "steepest decline ahead", according to Mr Hannibalsson.

The stocks of cod, which account for 40 per cent of fish exports and which in turn represent 80 per cent of total exports, are close to collapse, according to the International Council for Exploration of the Seas. Last June it recommended a 40 per cent cut in Iceland's quota for 1993, a move which would have reduced sharply Iceland's foreign exchange earnings.

The government shied away from such a drastic cut, but two months ago it slashed the 1993 quota by 27 per cent. Although the fishing industry employs only 5 per cent of the workforce, it is the base upon which Iceland has built an enviable prosperity for its 250,000 citizens, who enjoy an

average annual income per head of about \$25,000.

Alternative export industries on the scale of the fishing sector are not readily apparent. The sharp decline in the cod catch in recent years prompted the government to promote fish farming, but the results have not been encouraging.

A proposal to exploit Iceland's hydroelectric potential by laying one of the world's longest cables across 950km of ocean to northern Scotland, where it could plug into the European grid, is technically feasible. But the associated dams and direct current link would cost more than £1bn and take 12-15 years to build. Plans by a Swedish, Dutch and American consortium to build a second aluminium smelter to join a Swiss-owned one already operating on the island are in abeyance because of uncertainty over demand for the metal. Other industries, including steel and chemical companies, might also be persuaded to build plants.

Some Icelanders, however, worry that more industrial schemes would hurt the country's reputation for having the most pollution-free environment in Europe. They fear it could also damage the growing tourism industry. "If this becomes a long-term decline then we could lose our best people," says Mr Hannibalsson. He points out that a third of the skilled work force has been educated abroad and that many could move relatively easily, especially to Europe.

Icelandic membership of the European Economic Area (EEA) - which Mr Hannibalsson says should be approved by the end of the year - could facilitate any exodus. But without the EEA Iceland "would be in danger of political isolation and of being excluded from European affairs", he says. The government's enthusiasm for closer formal ties to Europe is strictly limited, however, and there is no sign that it will follow other Nordic countries towards full participation in the EC.

Georgia battles worry Nato

NATO said yesterday it was deeply worried by the fighting in Georgia, amid signs that the west is growing pessimistic that former Soviet republics can overcome the problems and conflicts they face, Reuters reports from Brussels.

"We are deeply worried," said Mr Manfred Wörner, Nato secretary general.

"I think we have enough conflicts, crises and wars in the whole Euro-Atlantic area," he said. "We do not need more."

Georgia's embattled ruling State Council has sent its For-

eign Minister Alexander Chikvaдзе to Nato after asking the alliance in a letter to use "all possible means" to prevent the republic's break-up.

Mr Chikvaдзе will visit the alliance today to discuss the conflict. Mr Wörner said Nato's 16 member-nations were trying to help find a peaceful solution to the fighting between government troops and Abkhazian separatists.

The alliance has so far refused to offer any of its former cold war enemies security guarantees or military assis-

tance and prefers to leave the task of mediation to bodies such as the United Nations or the Conference on Security and Co-operation in Europe.

What worries Nato is not so much the fighting, but the possibility it could drag Russia into a war with Georgia and that the conflict would spread.

Georgia wants control over Russian military equipment on its territory to fight what it says is a Russian-inspired uprising. Moscow says it will defend its legitimate interests.

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NEWS: BLUEPRINT FOR HONG KONG

Patten balances democracy and Chinese reality

By Simon Holberton
in Hong Kong

WHEN Mr Chris Patten made his way to Hong Kong in early July he stopped over in Singapore to meet Mr Lee Kuan Yew, the island republic's senior minister.

"Mr Lee gave me one very good piece of advice," Mr Patten recalled later. "He said I should lay all my plans out and tell the Chinese what I intend to do in the next five years."

Yesterday Britain's 28th governor of Hong Kong was true to that advice. In a two-hour speech, opening the 1992-93 session of the Legislative Council, Mr Patten outlined in detail his proposals for the colony's social and political development in the years up to June 30, 1997, when Hong Kong reverts to Chinese sovereignty.

A good two-thirds of his address was devoted to underlining his commitment to social policy in Hong Kong - a place not associated with the values of the Nanny state or even One Nation Toryism. But

the most significant part came at the end when he turned to constitutional development.

Mr Patten tried to steer a course between the democratic aspirations of the people of Hong Kong and the political realities of the colony's reversion to authoritarian China. In just under five years. As he expected, democrats in Hong Kong and the Chinese government were both negative in their initial response.

His proposals on the current state of constitutional affairs had been well telegraphed. He has split the Executive Council - his quasi cabinet - from the legislature, thereby shedding the conservative representatives appointed by his predecessor, Lord Wilson.

At the same time he has promised to appear before the legislature to answer its questions, pledged to give it financial and administrative autonomy and encouraged it to establish a system of parliamentary committees which can oversee and challenge the government on policy.

More controversial, however, are his proposals for the conduct of the 1995 elections. He revealed in his address that Mr

Political

Immediate:

- Separation of the Executive Council (ExCo) from the Legislative Council (LegCo)
- Establishment of legislative committees to vet government business
- A monthly governor's question-time
- A new ExCo consisting of business and civic leaders

1995 Election Proposals:

- Lower voting age to 18
- Single-seat, single-vote constituencies
- Abolition of appointments to local councils
- Election committees to appoint 10 LegCo members from democratically elected local councillors
- Broadening franchise of functional constituency elections

Douglas Hurd, the UK foreign secretary, has formally raised with China the issue of allowing more democratically-elected seats in 1995.

He held out little hope for success in this. China has set its face against allowing more than 20 of the 60 seats to be contested by popular vote. Instead he produced a package which aims at maximum democracy within the constraints of the Basic Law, the

colony's mini-constitution drafted by Beijing in the aftermath of the Tiananmen massacre of June 1989.

He proposes to have the 230 seats of Hong Kong district and urban councils elected democratically - at present a third are appointed. He further proposes that these 230 persons form an electoral college which will elect 10 members to the legislature in 1995.

In 1995, 30 representatives

Social and Economic

- Establishment of a Monetary Authority
- Business Council to advise Governor
- Commitment to low taxation and restraining public spending growth to below that of the economy
- Spending increases of: 20 per cent in real terms for university research and development projects over 1991/92 to 1994/95; around 18 per cent in real recurrent spending on education over next five years; 25 per cent in real recurrent spending on social welfare over next five years; 15 per cent in social security benefits, and their future indexation; 22 per cent in real recurrent spending on health care; HK\$3bn towards sewerage system
- Abolition of capital punishment
- Review of freedom of information and press laws
- Citizens charter to make bureaucracy more accountable

will be elected through the so-called "functional" constituencies - small lobbies representing various business and professional sectors. Mr Patten proposed that for the existing 21 functional constituencies the franchise be widened.

He plans nine new functional constituencies to represent broad industry groups, such as electricity and gas. These would produce individual electorates of between 190,000 and

454,000 persons, totalling 2.5m potential voters.

None of Mr Patten's proposals violates the letter of the Basic Law and this allows him to present them as being in accord with that law.

"I think that the package I put forward hangs together. And I think it represents a useful but not extreme step forward in broadening participation in Hong Kong's affairs," he told the press. "Why have a

great fuss now? Let us demonstrate that it can work... If China wants to change it back, then it won't lose anything in its own terms."

That quotation contains both the carrot and the stick of Mr Patten's strategy. What he seems likely to say to China is that his proposals are in China's best interests; that they will deliver to China a Hong Kong content with its political structures. But the last sentence indicates that he might just do it without approval.

Mr Patten did not only address constitutional matters. Some impressive spending commitments were made.

More will be spent on improving services to the elderly and the handicapped; more money also will be dedicated to - among other things - training, education, housing and the environment. Spending in these areas will rise by 21 per cent in real terms up to 1997; HK\$2bn (260m) more will be spent in 1996-97 than otherwise planned.

As for capital spending, HK\$3bn will be put towards improving Hong Kong's sewerage system - in an attempt to clean up Victoria Harbour, one

of the filthiest stretches of water in the world.

The funds to be deployed come from a windfall gain to the exchequer this year. Instead of a budget surplus in 1992-93 of HK\$7.5bn the government now expects to have a surplus of HK\$13.5bn. "Being that prudent would not be very sensible," Mr Patten observed yesterday.

Having addressed the concerns of social welfare, Mr Patten also attended to some business concerns.

The announcement of a monetary authority will be well received. But it will be no Bundesbank; it will report to the financial secretary.

Mr Patten's creation of a Business Council should also be welcomed. The first task he has set this council is to advise him on competition policy.

In spite of Hong Kong's free-wheeling capitalist image, many companies depend for their existence on exclusive or duopolistic franchises awarded to them by the government; or operate in cartels, such as banking and foreign exchange. The Business Council's report will be eagerly awaited.

China angry at lack of prior agreement



CHINA accused Hong Kong Governor Chris Patten of irresponsibility yesterday over his proposals for sweeping democratic changes to the colony in the last years of British rule, a Beijing-controlled news agency reported, Reuters reports from Hong Kong.

In its initial response, the China News Service (CNS) quoted a spokesman for the Hong Kong branch of the Xinhua news agency as saying that any plans for political reform should be discussed with Beijing before being announced.

Xinhua is Beijing's de facto embassy in the colony.

Beijing is deeply suspicious of political reform in Hong Kong, especially after hundreds of thousands of Hong Kong citizens took to the streets to demonstrate against the 1989 Beijing massacre of student democracy protesters.

Earlier, Mr Patten disclosed proposals which would drastically increase the power of Hong Kong people to elect the colony's legislature, the Legislative Council (LegCo) at the next elections in 1995.

Legislators elected in 1995 will win four-year terms, taking them well past Hong Kong's 1997 handover to China.

"As the 1995 election is related to a smooth transition (to Chinese rule), it should be discussed between both sides and a mutual agreement reached before it is announced," the spokesman said.

China had asked for this to happen but the British side had ignored this request, he said.

"It is very irresponsible and imprudent. The Chinese side will not be responsible for any arguments caused."

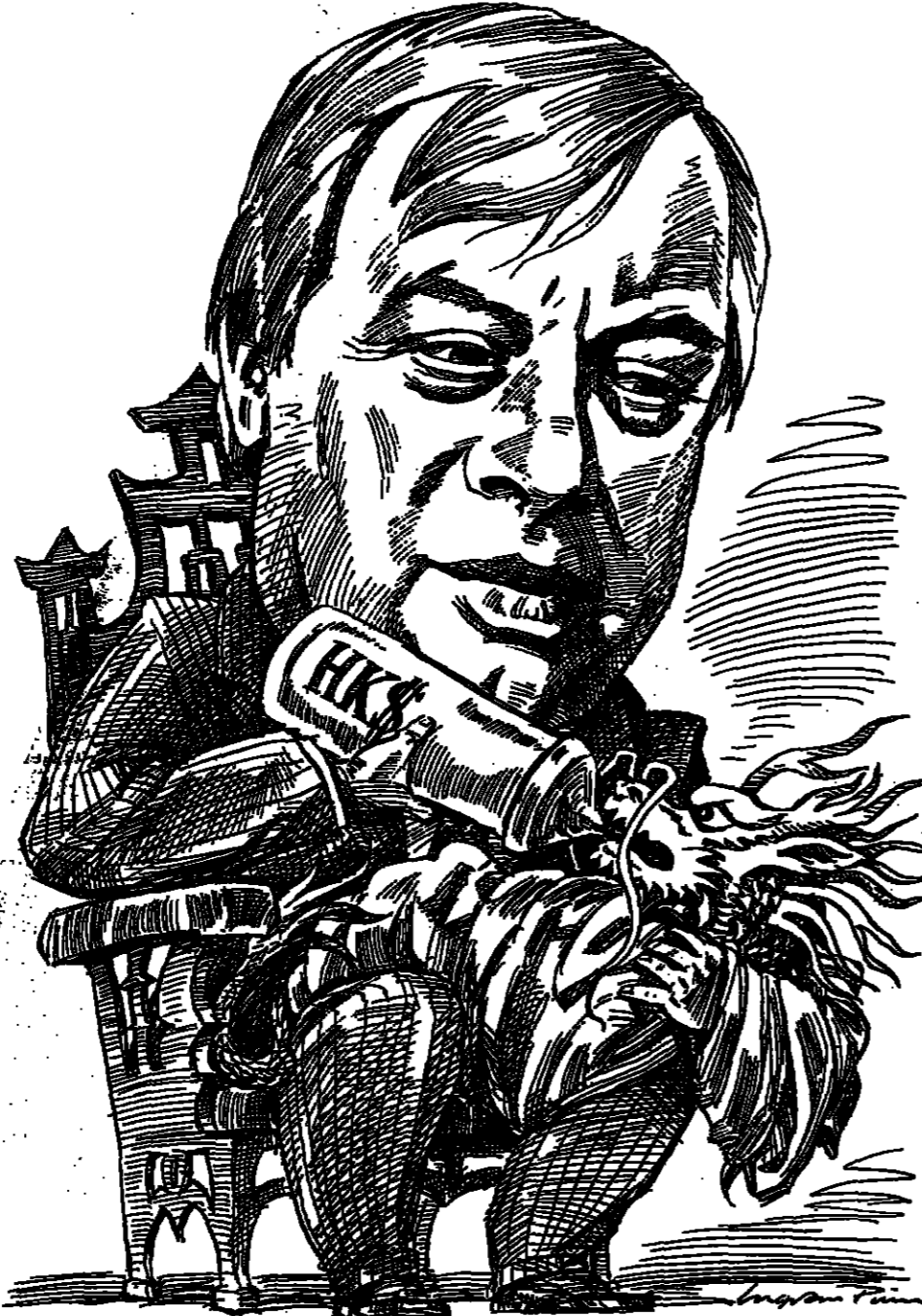
It was not clear in Hong Kong last night whether the Xinhua response was China's definitive view, or simply an initial reaction.

The Xinhua spokesman said the reforms could breach the 1984 Sino-British Joint Declaration, under which Britain agreed to return Hong Kong to China in 1997.

"If major changes to Hong Kong's political system are made during the transitional period, thus leading to a weakening of the executive-led administration, it is a breach of the Joint Declaration," the spokesman said.

Britain and China have agreed that under Hong Kong's system of limited democracy, the political system should be executive-led, with the legislature having only limited powers.

China has implacably opposed British efforts to raise the number of directly-elected members and analysts say Mr Patten appears to be trying to boost Hong Kong democracy while still sticking to the letter of Chinese demands.



New institutions offered to keep growth on track

By David Dodwell,
World Trade Editor

MR PATTEN'S economic plans embrace the icons of the past, but at the same time offer novel prescriptions - including commitments to tackle head-on the problems of monetary stability, inflation, and skills shortages.

He proposed creating a number of important institutions: a Governor's Business Council to advise "on how best we can sustain our economic growth"; a formal Monetary Authority to help in ensuring monetary stability; and an Efficiency Unit to enhance public sector efficiency.

Mr Patten talked optimistically of "a trade wind" that promises to sweep the region, creating in its wake an economic revolution as great as any seen in Europe or North America since the start of industrialisation.

"Hong Kong's position is strong, but it is not impregnable," he said, announcing plans to "mobilise the very best talent and experience that Hong Kong has to offer" to advise on maintaining future growth.

- The Business Council will be mandated to advise on:
 - how the territory might remain "the most business-friendly location in Asia";
 - the impact of government policies on business;
 - how to maximise the potential of Hong Kong's location and resources;
 - promotion of trade and industry.

The assault on inflation, now in double figures and being driven by economic growth expected to average 5 per cent over the next five years, will focus on enhanced efficiency. This involves a commitment to prevent public spending from growing faster than the economy as a whole.

Control of inflation has been hampered by the need to retain the politically stabilising link between the Hong Kong dollar and the US dollar. It has been maintained at this level - despite sometimes fierce pressure to revalue - because of the need to maintain confidence in the currency during any political turbulence in the run-up to the transfer of sovereignty to China in 1997.

Mr Patten repeated unequivocally that the exchange rate link "must and will remain". "The political risks of tampering with the link would be enormous," he said.

The Monetary Authority, brings together the Office of the Exchange Fund and the Banking Commission. He felt this would "enhance our ability to maintain monetary stability in the years to come".

In tackling labour and skills shortages, Mr Patten announced a Retraining Fund, endowed with HK\$300m (£22.7m), but funded thereafter by levies on employers when they seek permission to import workers. This fund is expected to enable the government to retrain 15,000 workers over three years.

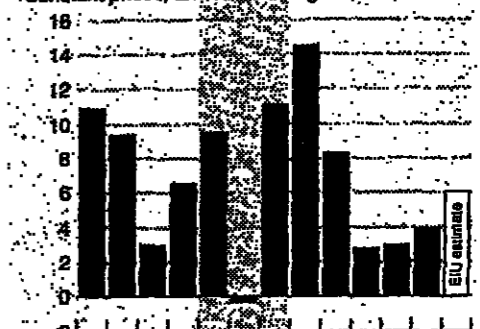
The government will also boost funding of the Research Grants Council from HK\$122m this year to HK\$180m in 1994-95.



The economy

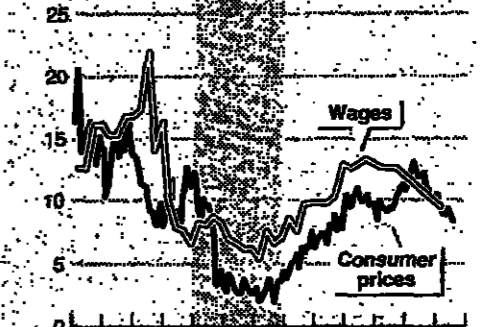
GDP growth

Constant prices, annual % change

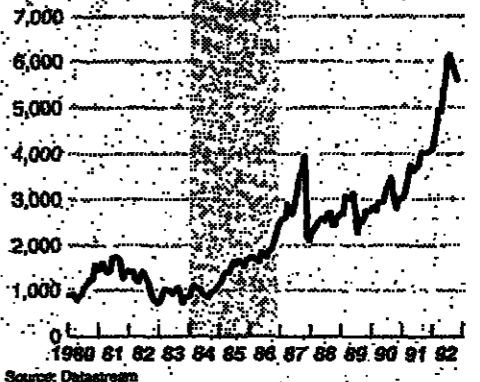


Inflation

Annual % change



Hang Seng Index



Britain expresses determination to pursue proposals

By Robert Mauthner,
Diplomatic Editor

THE governor of Hong Kong, Mr Chris Patten, said yesterday that he would discuss his proposals for greater democracy in the colony with the Chinese government, but that Beijing would not be allowed to veto his plan.

Mr Patten will have the first

opportunity to sound out Chinese officials when he visits Beijing on October 21.

But the signs are that he will be given a rough ride.

China's official news agency Xinhua yesterday accused Mr Patten of being "irresponsible and imprudent" because he had not discussed his proposals with the Chinese authorities before announcing them.

That accusation was denied by the Foreign Office in London.

Mr Douglas Hurd, the foreign secretary, had given his Chinese opposite number, Mr Qian Qichen, an outline of the proposals at their meeting in New York on September 20.

The Chinese interpretation of "consultations" is that only decisions with which they agree should be announced, a British official said.

In an interview with British television, Mr Patten said that

his proposals reflected the legitimate aspirations of the people of Hong Kong for more democracy.

But he made clear that he had also taken into account the need for his plan to be consistent with China's Basic Law for the territory, the constitution which will come into effect after the hand-over of the colony to Beijing in 1997.

If Beijing objected to his proposals, he would "use

such rhetorical gifts as I can manage to convince China that this is in Hong Kong's long-term interests and this is what the people of Hong Kong want."

British officials stressed that this is in Hong Kong's long-term interests and this is what the people of Hong Kong want.

Mr Patten's pledge to try to persuade Beijing to accept a quickening of the pace of Hong Kong's democratic development, with the specific aim of increasing the number of directly-elected seats to the col-

ony's Legislative Council (LegCo).

According to present plans, these seats are due to rise from 18 to 20 in 1995 out of a total of 60 LegCo seats.

The officials recognised that any increase in the number of directly-elected seats would require a change in the Basic Law and that there was little or no chance that Beijing would agree to such a modification.

Mr Hurd's proposal to

increase the number of directly-elected seats was rejected by Qian Qichen at their New York meeting.

But the Foreign Office emphasises that greater democracy could also be achieved by other means, notably through Mr Patten's ingenious proposal to increase the number of functional constituencies for indirectly elected seats and to extend them to include the entire working population.

'Not far enough' say colony's liberals

By Our Foreign Staff



MR PATTEN'S proposals for democratic reform angered the colony's liberals who argued the changes did not go far enough.

Liberals were particularly angered by Mr Patten's announcement that the colony's quasi cabinet, the Executive Council, would be closed to all party politicians and that the executive and legislative councils would be split.

Mr Martin Lee, Hong Kong's prominent democracy activist, said splitting the councils was "the easy way out for the British government. It is a retrograde step."

"What he should have done was do the right and honour-



Governor's show: Hong Kong residents at a TV showroom yesterday watch Chris Patten's policy speech on his plans for the colony

able thing by giving us full democracy now and using the next four-and-a-half years to convince China. Poll after poll shows that the people want democracy although they know China would not approve."

Professor Peter Harris, a political scientist at the colony's university, explaining the

negative reaction to Mr Patten's proposals said: "The constitutional changes are going to hit a lot of people who had a lot of power in this town for a long time. They're going to lose a lot of face."

However, business analysts welcomed Mr Patten's blueprint - but said investors

should wait to see the extent of China's anger before loosening their purse strings.

"The mood in the trading room was very relaxed after the speech," said Mr Howard Gorges, managing director of South China Securities.

Mr Paul Cheng, Chairman of the Chamber of Commerce wel-

comed the framework of an executive-led "yet more accountable government."

He also said the chamber applauded the governor's Business Council, "which provides an opportunity for a direct dialogue and close co-operation between the business community and the governor."

ExCo nominees well received

By Simon Holberton



MR Chris Patten, Hong Kong's governor, yesterday reshuffled his Executive Council (ExCo) appointing leading lawyers and academics while retaining most of the non-politicians appointed by his predecessor Lord Wilson.

He broke with 150 years of tradition by not including the commander of British forces, Sir John Foley.

His appointments were mostly well received. Two distinguished barristers were named, Mr Denis Chang and Mr Andrew Li. Mr Li shares chambers with Mr Martin Lee, leader of the United Democrats.

Both are opponents of the agreement reached between Britain and China last year on the colony's Court of Final

Appeal. Mr Patten would not be drawn yesterday on the significance of their appointment, but indicated he might revisit the issue of the court. "I look forward to discussing the Court of Final Appeal with my new Executive Council."

Mr Patten also appointed one of the 44 Hong Kong citizens named by China to advise Beijing on Hong Kong affairs. Mr Tung Chee-hwa, 54, is a director of Orient Overseas Container Line and a former member of the Basic Law Consultative Committee which advised Beijing on the drafting of the colony's post-1997 constitution.

As expected Mr Patten retained the services of Mr William Purves, chairman of HSBC Holdings, and Baroness Lydia Dunne. Baroness Dunne's use to Mr Patten goes further than just Hong Kong. Her seat in the British House of Lords may be useful to him.

مكتبة من الاموال

هنا من أجل

India to sell off stakes in leading state companies

By Shrihar Sidhu
in New Delhi

THE Indian government said yesterday it would go ahead with the sale of stakes in eight state companies on October 14. The sale, through open auction, is the second phase of a privatisation programme which is expected to raise Rs36bn (£730m).

The eight companies involved include some of India's best performing government-owned enterprises - the Steel Authority of India, Hindustan Petroleum Corporation (formerly Esso Eastern) Bharat Petroleum (earlier Burmah Shell) and the high-precision machine tools manufacturer, Hindustan Machine Tools.

Shares in 31 state enterprises were sold last year, in the first phase of Indian privatisation. According to Mr Suresh Kumar, an official in the industries ministry, shares in 12 more state enterprises will be

sold in this financial year (ending March 1993).

The open auction system will ensure a more transparent and broad-based method of privatisation, say officials. While last year, the government offered random blocks of shares to mutual funds, this year, individual company shares will be auctioned. The government has stipulated that each share application should not be less than Rs25m (£520,000) for the current tranche.

The government is selling 5 per cent of the total paid-up capital of the eight public enterprises, totalling Rs400m, to companies, financial institutions and individuals, through sealed tenders to be opened on October 14. The face-value of each share is Rs10.

The sale, officials say, is being implemented in a phased manner, in view of the size of India's capital market relative to the assets of the public sector. Market circles maintain

that the government extended the date of the auction from October 6 to October 14 fearing an inadequate response.

In the expectation of the introduction of direct public offers soon, individual investors are unlikely to make bids at the current auction. The minimum amount of Rs25m to be offered is also too high for individuals, stockbrokers and private sector financial companies, say market sources. The cautious approach towards buying is also related to the fact that the investors do not expect high profits for their investments, at least in the short run.

An indication of the poor response is that certain public sector shares already on the market have plummeted in the last week. For instance, shares of Hindustan Petroleum fell from Rs1,200 to Rs850 this week, those of Bharat Petroleum fell from Rs1,275 to Rs750, and Steel Authority of India

shares slipped to Rs85, from Rs85.

When the government first decided to mobilise resources through privatisation in July 1991, it envisaged privatising loss-making companies, which were a drain on the central budget.

However, the government was forced to offer some of its most profitable enterprises because it feared there would be no takers for loss-making concerns, and that the fiscal adjustment programme required by the International Monetary Fund would be in danger. The response to the current phase of privatisation will help set the tone for the next round in November.

The overall privatisation programme, announced last year, will take place over at least 10 years. The government is committed to selling up to 49 per cent of all state companies, with the government keeping a controlling share.

Savimbi invited to join coalition

By Julian O'Zanne in Luanda

ANGOLA'S MPLA government, victors in the country's first free elections, yesterday invited Unita, the former rebel movement, to join a government of national unity if it accepted electoral defeat.

The conciliatory move came as the UN Security Council agreed to send an ad hoc committee to Angola to join international efforts to shore up Angola's peace process which is threatened by Unita's claims of election fraud.

The government offer, made by Mr Pedro Van Dunem, Angola's foreign minister, was welcomed by international observers in Luanda who are searching for a compromise to keep Unita, the former US- and South African-backed guerrilla group, in the peace process and avoid plunging the country back into violence.

In Luanda, Unita stepped back from the brink by agreeing to take part in four commissions of inquiry investiga-



Savimbi: in isolation

ting allegations of fraud. They also agreed to accept arbitration by the United Nations verification mission, which is sitting on all four committees. As a concession to Unita, the announcement of final election results has been postponed to

next week when the investigation is complete. Official returns with more than 90 per cent of the vote counted show President Eduardo dos Santos of the ruling MPLA government leading his arch-rival Mr Jonas Savimbi, the Unita leader, by 50.8 per cent to 38.8 per cent.

Western observers say the future of Angola's peace process rests upon the erratic Mr Savimbi who remained in isolation yesterday in the hilltop Luanda suburb of Miramar refusing to meet the MPLA and international observers, including South Africans.

The South African Trade Mission in Luanda refused to confirm reports that Mr Pik Botha, South African foreign minister, had postponed a trip to Luanda yesterday because Mr Savimbi was unavailable. Efforts were under way yesterday to prepare a compromise acceptable to Mr Savimbi. Among proposals being discussed were a second round of presidential elections between

Mr Savimbi and Mr dos Santos, a government of national unity with genuine national and provincial power sharing arrangements and an interim administration of both parties.

"Although the MPLA has won the elections Savimbi has shown he has a vast following throughout the country and especially in the important central provinces of Bie, Huambo and Benguela," said a diplomat. "No party can rule Angola without the other especially given the challenge of economic reconstruction. A way has to be found to keep Unita on board and that means finding a place for Savimbi because Savimbi is the problem and the way he rules Unita means that Unita can't accept anything which doesn't please the Boss."

Senior Unita officials also suggested that a compromise could be worked out. "Any solution must avoid outright victory for one side and humiliation for the other," said Mr Jardo Muekalla.



Taiwan prosecutor questions executive

THE chairman of a Taiwanese company at the centre of the island's biggest shares scandal has denied charges of manipulating stocks and has been allowed bail, Reuter reports from Taipei.

Taipei's chief prosecutor Chuang Chun-shan freed Mr Peter Hsu, chairman of the Formosan Rubber Group, on bail of T\$1m (£22,471) after questioning.

Mr Hsu, who had been sought by agents of the Bureau of Investigation, voluntarily appeared before the prosecutor. He denied collaborating with detained leading stock market player Mr Lei Po-lung to manipulate the price of shares of Formosan Rubber.

Meanwhile, Taiwan's Securities and Exchange Commission has recommended that 21 people be charged with stock manipulation. Mr Chuang said he would summon the suspects for questioning before deciding whether to charge them.

He did not name any of them, but said they were individual investors. If found guilty they could face seven years in prison.

The 21 allegedly manipulated the price of shares in Formosan Rubber, which is at the centre of a scandal surrounding defaults on payments for T\$9bn stock purchases.

The price of Formosan Rubber's shares soared to T\$370 per share in September from T\$68.50 in May. It closed at T\$98.50 yesterday.

A leading stock market player and a board member of Formosan Rubber are in custody on similar charges.

Mr Lei Po-lung, one of four shadowy "Big Hands" who often determine the fortunes of the volatile and speculative market, was detained on September 20 for alleged involvement in a string of stock payment defaults that sent the bourse plunging last month.

Mr Alex Hsu, a member of the board of directors of Formosan Rubber Group, has been detained for allegedly collaborating with Mr Lei to prop up the price of the company's shares.

CARETAKER PM TO OVERSEE KOREAN ELECTION

By John Burton in Seoul

SOUTH Korea's President Roh Tae-woo yesterday picked a university president to head a neutral cabinet that will preside over December's presidential election.

The opposition parties welcomed the choice of Mr Hyun Soong-jong, 73, (pictured above) a law professor and president of Hallym University.

President Roh last month promised the appointment of a neutral caretaker cabinet to persuade the opposition to end its three-month boycott of the National Assembly.

The two opposition parties wanted guarantees that the government would not use its agencies to influence the presidential election in favour of the ruling Democratic Liberal party. This followed allegations of government interference in the March parliamentary election. The National Assembly resumed work on Monday.

New non-partisan ministers for the politically sensitive posts of justice, home, information, political affairs and possibly the intelligence agency will be announced tomorrow.

The rest of the cabinet, including the economic ministries, will remain unchanged.

NEWS IN BRIEF

Ethiopia reforms 'depend on aid'

ETHIOPIA'S central bank governor Mr Leikun Berhanu appealed yesterday for urgent foreign aid to help the country cope with economic reforms and the legacy of Marxist rule and civil war, Reuter reports from Addis Ababa.

"Timely and adequate financial support from multilateral and other donors is very critical if the reform package is to succeed," Mr Leikun said. The reforms would shortly include introducing higher interest rates.

Borrowing rates would no longer favour farmers' collectives, which paid 4.5 per cent compared to 9 per cent for businessmen. Rates will still be set by the central bank.

Ethiopian businessmen would be allowed to establish banks and insurance companies. The finance sector would remain closed to foreign investors for the time being.

Israeli troops fire on demonstrators

Israeli soldiers shot and wounded at least 78 Palestinians in the occupied Gaza Strip yesterday during marches in support of a prisoner hunger strike, Reuter reports from Rafah, Gaza Strip. Soldiers fired live ammunition, plastic bullets and tear gas to disperse several thousand demonstrators outside the Red Cross headquarters in Rafah refugee camp. Palestinians threw stones and fire bombs. The clashes were the fiercest in the Strip in five months.

The protests were to back an 11-day-old hunger strike by Arab prisoners demanding better treatment.

Iraqis in attack on Kuwaiti post

Iraqis attacked a Kuwaiti border post on Tuesday, wounding Kuwaiti security men, Reuter reports from Kuwait City.

The Kuwaiti interior ministry said guards at the Bahra Hoshan post and reinforcements repulsed the attack.

We are hostages, say Lebanon's Christians

Lara Marlowe on despair at the continued role of Syria as Maronite leadership bickers and splinters

A NEW poster covers the walls of the Maronite Christian Phalange party headquarters near Beirut port. "Freedom kidnapped - Lebanon hostage," it says.

Dollops of red ink fall from the arrow-pierced heart of a dove of peace. Prison bars are superimposed over a map of Lebanon and upon a photograph of Mr Boutros Khawand, a party official kidnapped on September 15.

Mr Khawand's colleagues say they do not know who is holding the Phalange central committee member, but the poster's message is simple enough: Syria, which maintains 40,000 troops in Lebanon, has "kidnapped" the country.

While a majority of Lebanese have learned, however grudgingly, to live with the Syrian presence, a hard core of Maronites continues to reject the influence of Damascus as their leadership bickers and splinters in the aftermath of parliamentary elections.

"Lebanese Christians have never been so full of despair," Mr Issa Goraieb, editor-in-chief of Beirut's L'Orient le Jour newspaper, says. "It started with the inter-Christian war in 1980. It's been downhill ever since."

Five of the 138 parliamentary seats remain to be filled in a special by-election in the strongly Maronite Kesrouan region on October 11. The August 30 poll was postponed when all candidates in the region agreed to boycott the vote. But 22 candidates have now registered for the by-election - and their change of heart has plunged Maronite leaders into an uneasy bout of mud-slinging.

The candidates include Mr Fares Boueiz, who resigned as foreign minister in August in protest at the holding of the original elections.

Mr Boueiz explains the reversal of his decision by claiming that the Maronites are "committing political suicide" and that Kesrouan cannot be turned over to "outsiders". He condemns the Christian leaders most vehemently opposed to the elections - ex-president Amin Gemayel, Raymond

Edde, Dory Chamoun and former rebel General Michel Aoun - for "mixing opposition and tourism" by living in France.

From Paris Mr Edde brands Mr Boueiz "a [Syrian] agent". Gen Aoun yet again broke his promise to the French to refrain from political statements, demanding that all Lebanese politicians resign from public office.

The general, who has a wide but inactive following in Lebanon, will not be allowed to return from his exile in Marseille until 1993.

Phalange party President George Saade, who resigned as minister of post and telecommunications, also in protest at the elections, now says that he too regrets the boycott.

Many Christian politicians regret the poll boycott which they now see as political suicide

There will be 64 Christians in the new parliament which will convene for the first time on October 16. But, says Mr Saade, "not all Christians represent Christianity".

"The Syrian Socialist Nationalist Party (SSNP) has many Maronites. They won nine seats in parliament - they took over our seats. Hizbollah won in Beirut because the Christians didn't participate."

Social changes in Lebanon since the last 1972 poll are reflected in the new legislature: two of the women deputies were among the highest vote winners in the country.

The presence, for the first time, of 12 Islamic fundamentalists in the parliament puts the Lebanese government in the awkward position of officially negotiating with Israel even as the Iranian-backed Hizbollah, who hold eight parliamentary seats, continue their almost daily attacks on Israeli troops in southern Lebanon. Perhaps the most pressing

question which will face the cabinet, likely to be formed next month, is the status of the almost half a million Palestinian refugees in Lebanon. Neither the Palestine Liberation Organisation nor Lebanese politicians want to give the refugees Lebanese nationality.

The PLO believes this would in effect relinquish their right of return to what is now Israel. The Lebanese fear that making citizens of the mainly Sunni Moslem Palestinian community would upset the country's sectarian balance by making the Sunnis the largest minority in the country.

Many Lebanese suspect that the US wants the Palestinians to stay in Lebanon as part of a final Middle East peace package. But they also credit US pressure on Damascus for the expected withdrawal of Syrian troops from Beirut before the end of the year.

Syria has already begun removing heavy weapons from the capital to the Bekaa valley, a redeployment which is improving Lebanese morale, especially among the Maronites. But Syria's influence over the Beirut government - and its military presence in the north and east of the country - will remain for years.

Although it dictates Lebanese security and foreign policy, Damascus has largely refrained from intervening in the Lebanese economy. Three World Bank and International Monetary Fund delegations will visit Beirut this autumn, and Lebanese officials hope their findings will generate more than the \$150m World Bank emergency loan already granted for water, electricity and telecommunications.

The Lebanese pound has lost nearly two-thirds of its value this year. Yet the bread riots which brought down prime minister Omar Karami's government in May seem a distant memory. Those riots were triggered when the Lebanese pound fell to 2,000 to the dollar. The exchange rate is now 2,473 to the dollar and the trade unions are all but silent. Outrage at Lebanon's impoverishment has given way to stoic resignation.

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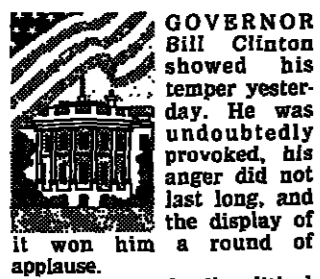
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Clinton flares up under fire on TV and keeps his big lead in the polls

By Jurek Martin, US Editor, in Washington



GOVERNOR Bill Clinton showed his temper yesterday. He was undoubtedly provoked, his anger did not last long, and the display of it won him a round of applause.

However, with all political attention in the US zeroing in on the first of the televised debates by the main candidates, due next Sunday, any variant in the confident mood of the front-runner in the presidential election assumes disproportionate significance.

President George Bush's supporters are beginning to hope that a seam of weakness might have been discovered in their Democratic opponent at last.

Mr Clinton had been pressed by Mr Phil Donahue, the TV talk show host, on the latest Republican attempts to discredit his character.

These are mostly disseminated, without substantiation, by the ultra-conservative Washington Times newspaper, and are that Mr Clinton attended several meetings, in the US and Europe, of the anti-Vietnam war movement more than 20 years ago, that he once considered renouncing his US citizenship and, most darkly, the implication that he might have been suborned during a visit to the communist Soviet Union and Czechoslovakia early in 1970.

Mr Donahue said it was clear Mr Clinton had been "more active" in the anti-war movement than he had previously let on, and that "we are right to ask these questions because we wonder what kind of leadership you would bring to the Oval Office."

"You are wrong to ignore my entire public life," Mr Clinton brusquely responded, "which you and a lot of other people have done, and to make up your own characterisation on this so that you can once again divert people from a discussion of the things that will affect their lives." The studio audience, sympathetic to Mr Clinton, erupted in cheering.

The incident is probably trivial in itself and did the Democratic candidate no immediate harm. But it may serve as a sort of trailer for the debates themselves and the extent to which Mr Bush will seek to change the subject from the state of the national economy to his opponent's character.

Mr Clinton has shown testiness before in the long campaign — as has Mr Bush. Mr Ross Perot, the third presidential candidate at the debating table, is permanently testy under questioning. The Independent from Texas professes, as he did in his first paid TV commercial on Tuesday night, to lecture audiences on what is wrong with the country.

More polls yesterday confirmed the impression that only a radical change of mind by the electorate, which could be induced by some egregious mistake in the debates, can stop him winning the presidency.

A national opinion survey for The Los Angeles Times has given him 48 per cent, Mr Bush 34 per cent and Mr Perot 18 per cent, while the latest ABC poll's split was 48:32:10.

Among new state polls, Mr Clinton was 20 percentage points ahead in California, 18 in Pennsylvania, 16 in New Jersey, and 13 in North Carolina.

The Bush campaign seems to have written off California but the other three states are very important if the president is to be re-elected.



Governor Bill Clinton, struggling with a sore throat, speaks to a presidential campaign rally at Nashville, Tennessee, after being questioned closely on a TV programme about his anti-war activities in the 1960s. The Democratic candidate counter-attacked sharply and won applause

CIA gave wrong data on Iraq loans

By Alan Friedman in New York

THE Central Intelligence Agency (CIA), in an unusual public statement on intelligence matters, has admitted that it provided the US Justice Department and federal prosecutors with incorrect information about illegal loans to Iraq, made by the Atlanta branch of Italy's Banca Nazionale del Lavoro (BNL).

While denying it had made any effort to cover up knowledge of the BNL affair, the CIA admitted that its response to a prosecutor's request for information on the alleged involvement of BNL's Rome head office in the Atlanta scandal was "incomplete".

Two weeks ago, the Justice Department made public a September 17 letter from the CIA which claimed its only knowledge of Rome's awareness of the Iraqi loans came from "publicly available information." This, however, was soon contradicted by other CIA reports.

The issue of CIA knowledge of the illegal Iraqi loans is at the heart of the BNL case since the Bush administration has argued in court that the entire \$500 loan operation — of vital importance to Iraqi President Saddam Hussein's nuclear, chemical and missile projects — was single-handedly organised by BNL's former Atlanta manager.

Immediately after the CIA claim was made, however, a firestorm of criticism was directed by Congressional leaders at Mr Robert Gates, CIA director. He was accused of having provided misleading information, since classified CIA reports sent to Congress explicitly stated that the CIA had independently confirmed press reports that "more senior BNL officials in Rome" knew of the BNL's activities, and that some Iraqi loans had even been approved in Rome.

The CIA's knowledge is also relevant since a federal judge said in Atlanta last week he did not believe the US government's case. He ordered a full BNL trial of the former Atlanta manager. The judge also said CIA documents he had received provided "definite" proof of Rome's involvement.

Judge Marvin Shoob also demanded that a special prosecutor investigate the BNL case, a call that was also made by Mr Bill Clinton, the Democratic presidential candidate.

Other documents released in Atlanta included a memo from one prosecutor who was worried he might have accidentally stumbled onto a CIA covert operation to arm Iraq by using BNL loans.

Mr Mark Mansfield, CIA spokesman, yesterday said there was no intention to mislead anyone or to hold anything back. "It was the result of an honest mistake and a record system that is somewhat less than perfect," he said.

Mr Mansfield added that Mr Gates had requested the CIA inspector-general to conduct a review of the BNL issue and to report back by the end of the year.

Wide backing for foes of Canada's new constitution

By Bernard Simon in Toronto

OPPONENTS of Canada's proposed new constitution have opened up a wide lead in several key provinces, less than three weeks before a national referendum on the constitutional package.

A Gallup poll published yesterday shows the No side is backed by 53 per cent of decided voters in British Columbia, 51 per cent in the three prairie provinces and 46 per cent in Quebec. Support for the deal in these regions is estimated at between 30 and 36 per cent.

Doubts about the outcome of the October 26 referendum have already driven up domestic interest rates and elicited warnings of further economic turbulence. Mr Ted Newall, chief executive of Nova Corporation of Alberta, one of the country's biggest energy and pipeline companies, warned on Tuesday night that a No vote would, at best, mean 5-15 years of economic and political uncertainty.

The constitutional package, known as the Charlottetown Agreement, is supported by all three national parties, the leaders of all 10 provinces, and the bulk of Canada's business community.

They have been put on the defensive, however, by having to acknowledge that the agreement is a compromise which

gives no region or interest group everything it wants.

Critics of the deal, the most vociferous of whom include Quebec separatists, western Canadian regional groups and women's activists, have had the advantage of being able to highlight the agreement's weaknesses.

Quebec separatists, for instance, have emphasised how few new powers will be transferred to the francophone province under the deal. The Alberta-based Reform Party, on the other hand, has touched a sensitive nerve in western Canada by pointing to a provision which guarantees Quebec a minimum of 25 per cent of the seats in the House of Commons.

In addition, many voters are using the referendum debate to vent a wider range of frustrations with the political process.

The Yes side, which was slow to put its campaign into gear, still expects to make up ground over the next few weeks. It is taking some comfort from the high proportion of undecided voters — 22 per cent in Quebec and 17 per cent in British Columbia.

The legal text of the Charlottetown Agreement is due to be published next Monday, dealing with complaints that voters have not been able to assess the fine print of the deal. Critics are expected to scour the text in search of new ammunition for their arguments.

Three main parties spurn Peru election

By Sally Bowen in Lima

REGISTRATION for Peru's congressional elections will close at midnight tonight, three prominent parties having decided not to field candidates. Peruvians will vote on November 22 for a new, 80-member "democratic constituent congress".

President Alberto Fujimori is hoping for a majority so as to continue economic liberalisation and structural reform. Also, the resumption of much-needed international financial assistance to Peru, frozen since the president dissolved the previous Congress and suspended the constitution on April 5, depends on a return to democracy.

The parties not fielding candidates argue that the new Congress, charged with writing a new constitution, already has its hands tied by Mr Fujimori. Opposition to his regime by former presidents Fernando Belaunde and Alan Garcia has ensured that their parties, Popular Action and Apra respectively, will not run.

The right-wing Freedom movement of Mr Mario Vargas Llosa, defeated by Mr Fujimori in the last presidential election, has also refused to participate.

Up to a dozen groups, many of them newcomers to Peruvian politics, could meet the deadline tonight.

Parties which failed to gain

MR Abimael Guzman, founder-leader of the Shining Path guerrilla movement has been found guilty of treason after a 10-day summary trial by a closed court martial. He now faces a life sentence.

He can appeal to a "war council" and, if his conviction is upheld there, to Peru's Supreme Military Court. President Alberto Fujimori has announced that the appeals procedure has been accelerated, with both stages to be completed within five days.

Radio reports said that suspected Shining Path guerrillas had killed six members of Peru's security forces in an apparent reaction to the expected life sentence.

at least five per cent of the popular vote in the 1990 elections, and so do not qualify for registration, have had to collect signatures from at least 100,000 backers.

Early opinion polls indicate that Mr Fujimori's Change 90 party, with New Majority, headed by former mining minister Mr Jaime Yoshiyama, will sweep the board, but the volatility of the electorate means nothing can be taken for granted.

International observers appointed by the Organisation of American States are to start arriving in Lima today to monitor the electoral process.

Observers declare poll in Guyana free and fair

INDEPENDENT observers, including US former president Jimmy Carter, yesterday declared elections in Guyana, held on Monday, free and fair, our Foreign Staff reports.

The count continued to suggest a strong lead for the opposition People's Progressive Party of Mr Cheddi Jagan, a former Marxist who now advocates market economics.

Results from 607 of the 996 polling places

gave his party 57.4 per cent of the vote, and 38.7 per cent for the People's National Congress of President Desmond Hoyte, whose backers alleged voting irregularities. The remainder was divided among nine small parties.

The poll was marked by looting and racially-charged riots involving black supporters of the president and Mr Jagan's mostly East Indian backers, among Guyana's 750,000 people.

Brazilian call for ministry

By Stephen Fidler, Latin America Editor

BRAZIL's former privatisation chief said yesterday his country needed a privatisation minister to speed up the selling of state-owned companies.

Mr Eduardo Modiano, who resigned last week as head of the National Development Bank after the change of government in Brazil, told a Financial Times conference that only a minister would have the necessary influence to push through the necessary restructuring of companies to prepare them for privatisation.

Mr Modiano, who reported to the economy minister while in office, said delays had ensued from the slowness of some restructurings.

He favoured a Mexican-style process by which companies, once up for sale, would be transferred to the privatisation ministry, which would then carry out necessary restructuring.

He told the conference, on privatisation in Latin America,

that he expected the new Brazilian government of interim president Itamar Franco to continue the privatisation schedule for the next few months.

Thirteen companies are for sale before the end of January, with a total 33,355 employees and a total minimum price equivalent to \$2.68bn, payable in government debt. This

would double the combined size of the companies privatised so far.

He expected that two steel companies would provide the greatest test for the programme: Acsita, based in Minas Gerais, with 8,000 employees and a \$352m minimum price, due for auction on October 22; and CSN, a \$1.45bn company with 18,000 employees, based in Rio de Janeiro state.

In Argentina, the govern-

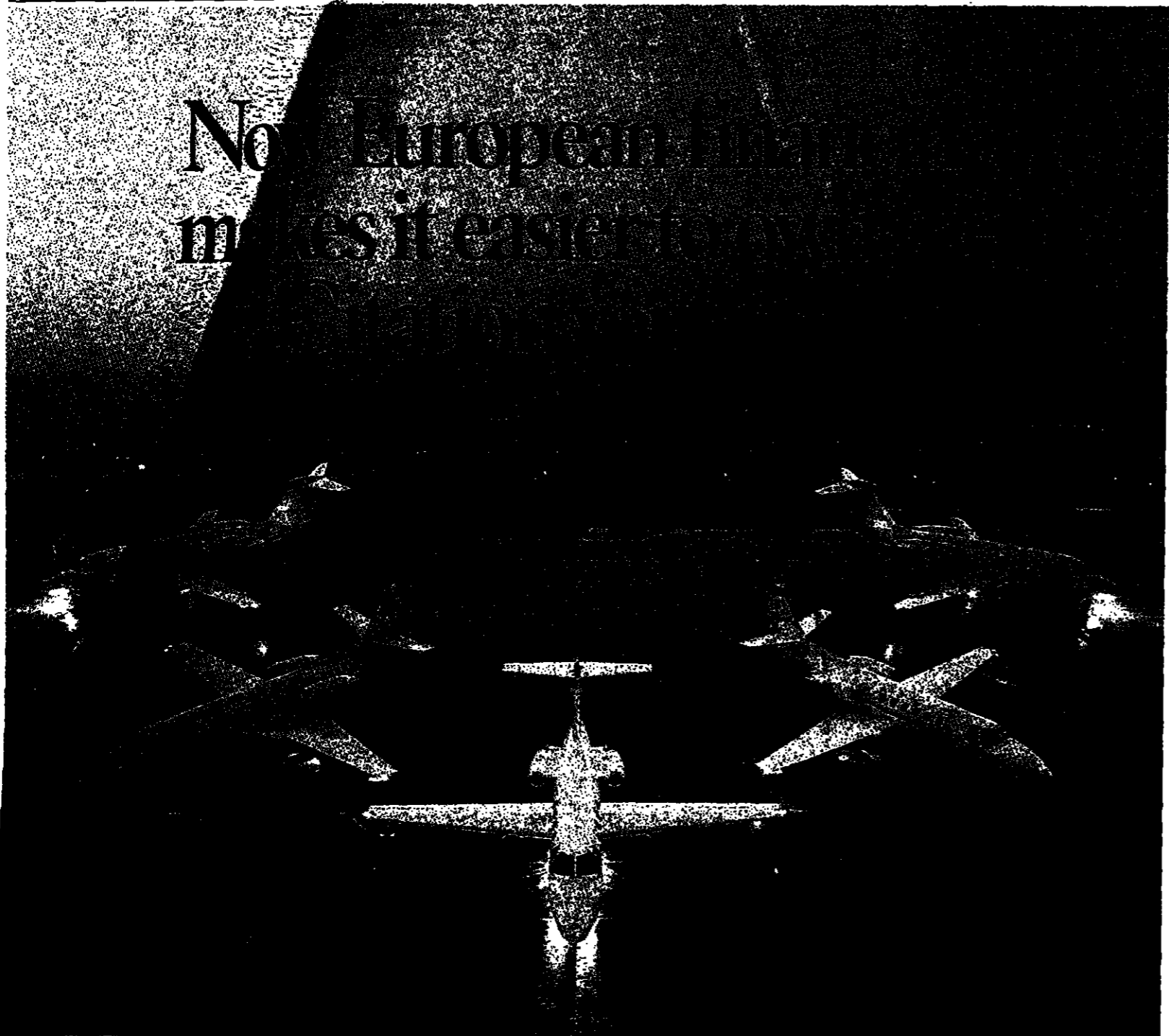
ment has plans to float 40 companies by the end of 1993, Mr Juan Carlos Sanchez Arnau, under-secretary for privatisation, told the conference.

Afterwards, he acknowledged flaws in the sale to the public this year of Telecom, one of the country's two privatised telephone companies.

The shares have fallen sharply from the offer price,

possibly damaging the appetite of individual investors for future privatisations. Part of the problem was that many investors took 100 per cent financing from banks to buy the shares, then were in trouble after the share price collapsed.

He said the Dutch auction system used to price the shares had resulted in too high a price, which was further inflated by allowing banks to finance the purchases. "It won't happen again," he said.



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Deadlock on Gatt may be broken soon

By Lionel Barber in Brussels

DESPITE intense efforts to lower hopes before this week-end's EC-US talks on a Gatt trade agreement, officials in Brussels said yesterday the meetings represent the best shot at a breakthrough in recent memory.

But the same EC officials cautioned that narrowing differences on the outstanding issues in agriculture, services and market access remained fraught with difficulty.

Concern exists, too, on how to present a potential breakthrough in public. A premature declaration of victory by a beleaguered President Bush or an over-eager UK Presidency of the EC could generate a backlash, either among the Democratic majority in Congress or in Paris, where the French government has warned of the risks of a Gatt "sell-out".

The talks, starting in Brussels on Sunday, are surrounded by extraordinary secrecy. The European Commission could not reveal yesterday where they will be held, nor how long they will last, only that they may stretch into Monday.

Involved are Mr Frans Andriessen, EC external affairs commissioner, Mrs Carla Hills, US trade representative, Mr Ray MacSharry, EC farm commissioner, and Mr Ed Madigan, US agriculture secretary.

The biggest obstacles on agriculture are how far payments to EC farmers in compensation for big price cuts agreed in the recent Common Agricultural Policy reform should be exempt from progressive cuts under the Uruguay Round "final act", and how far the EC must cut the volume of its subsidised farm exports, and the amount of subsidy.

Mr Andriessen and Mrs Hills will cover services and market access or "tariffication". Later, they may join Mr McSharry and Mr Madigan in four-way talks. The original impetus for the talks came from President Bush who sought them in a letter to Mr Jacques Delors, president of the European Commission. One theory is that Mr Bush, who trails Governor Bill Clinton, his Democratic opponent in all the recent polls, views a Gatt deal and its promise of a world economy revival as his secret weapon.

Officials also said EC leaders could endorse progress in the talks at the Birmingham summit on October 16, letting Mr Bush and European leaders declare, credibly, their belief that a detailed deal could be reached by the end of the year - in time for the March 1993 deadline for expiry of the administration's "fast-track" trade negotiating authority.

Nafta treaty initialled in Texas

THE US Trade Representative, Mrs Carla Hills, Mexican commerce secretary Mr Jaime Serra Puche and Mr Michael Wilson, Canada's trade and industry minister, initialled the North American Free Trade Agreement (Nafta) yesterday, giving it preliminary approval. Reuter reports from San Antonio, Texas.

They were flanked by the leaders of their respective countries. The initialling must still be followed by a formal signing, and ratified by the legislatures of the three nations.

President George Bush hopes the treaty will boost his electoral chances, especially in states thought to gain from an increase in US-Mexican trade - hence the choice of Texas for the signing.

An opinion poll by the Mexican Institute of Public Opinion showed 48 per cent of Mexicans asked supported Nafta, down from previous estimates by other organisations.

Australia power plant problem

A proposed A\$2bn (£800m) private power station in Western Australia is in jeopardy after the state government indicated it would not accept electricity prices proposed by Asea Brown Boveri (ABB), the Swiss/Swedish engineering group. Kevin Brown reports from Sydney.

ABB was commissioned in June by the West Australia State Energy Commission (SEC) to build and run Australia's first privately-owned and funded power station. But the project depends on final agreement between ABB and the SEC on issues including pricing and government support for associated debt.

Mrs Carmen Lawrence, Labor premier, has said the government would reject any contract with ABB raising energy prices or exposing the state to commercial risk. ABB plans to finance the project largely by bonds.

Trieste must wait to relive old glory

Hopes of an economic renaissance have been unfulfilled, Haig Simonian writes

THERE are today some remarkably grim faces in Trieste, the Italian port city which three years ago thought of itself on the brink of an economic renaissance.

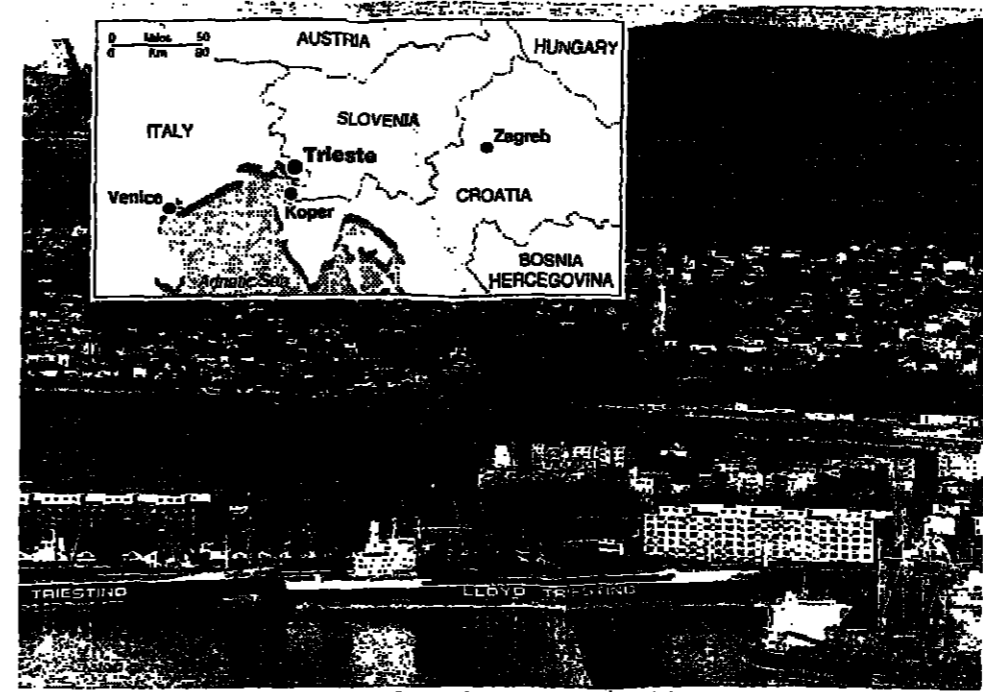
Once the port and commercial centre of the Austro-Hungarian empire, many locals believed Trieste would relive its former glories with the political and economic liberalisation of eastern Europe that was expected to follow the fall of the Berlin wall.

Even before that, Trieste was reasserting its historical function as a trading centre. On an average Saturday, it would be filled with cars from the former Yugoslavia - and even more distant east European countries - crammed with shoppers after scarce food and consumer goods.

While much of the trade was local and for private consumption, the volumes were immense, recalls Mr Pier Giorgio Luccarini, chairman of Cassa di Risparmio di Trieste, the city's savings bank.

"Trieste used to be invaded by Yugoslavs. Rather than just buying one or two pairs of jeans, they would buy 20, keep two and resell the rest." The local chamber of commerce reckons cross-border business helped to support a disproportionately large retail sector for a city of 230,000.

Such flows fostered views that Trieste, isolated from the rest of Italy and vulnerable economically after losing its "hinterland" of Istria and Dalmatia to Yugoslavia after 1945, was set for an economic boom.



Trieste harbour: an irrational mood, sentimental for the past

"There was a mood which was irrational and sentimental for the past," admits Mr Giulio Staffieri, Trieste's mayor.

Instead, Trieste's economy has plunged into recession, with rising unemployment and a sharp increase in insolvencies. Retail sales alone have sunk by 40 per cent since hostilities broke out in the former Yugoslavia, the chamber of commerce reckons. Political turmoil in Yugoslavia put an immediate break on trade. While business has picked up since independence in Slo-

venia, Trieste's immediate neighbour, in mid-1991, commerce with other ex-Yugoslavian states remains depressed.

Economic difficulties have also affected Hungary and the Czech and Slovak republics, says Mr Luccarini. "Travel may be easier now than three years ago, but many Hungarians and Czechs have less money to spend than they did under communism." While commerce and services, on which the city's economy is based, have suffered badly, it has also been hit by the recession in the heavy, public-sector, industries which account for thousands of jobs.

The former Ilva steelworks are in receivership after a failed privatisation attempt. The local ship repair yards are in crisis because of overcapacity in the Adriatic, while the state-owned Grandi Motori marine propulsion group is suffering from a shortage of orders. Even the publicly-owned port, Italy's second biggest, has lost.

Though wealthy, the city has one of Italy's oldest popula-

tions, while its birth rate is among the lowest. The population has been shrinking steadily for 20 years. Poor transport links with neighbouring east European countries have also impeded trade, says Prof Giacomo Borruso, rector of Trieste University and an expert on transport economics. New road and rail links are on the drawing board, but completion is still a long way off.

"What is missing in Trieste is entrepreneurship," says Mr Staffieri. "We need people who will set up new businesses and take advantage of the opportunities for trade with the east that will eventually arise."

Despite the difficulties, local businessmen have taken some initiatives. Eyebrows were raised last December when the savings bank opened a branch in the Slovenian port of Koper, across the bay. "No one could understand why," says Mr Luccarini. "But this is our obvious catchment area. Where else can we find new business?" Heated by its success, he has just bought a small bank in Croatia.

The family-owned Illy coffee group, one of Italy's biggest, is planning to open a factory in Slovenia. Generali, Italy's biggest insurer company and Trieste's best-known company, has been returning to its central European roots with a string of deals in Hungary and Romania. "When the Berlin Wall fell, we felt we were on the verge of a new beginning," says Prof Borruso. "Now we realise it's going to take much longer."

GEC Alsthom nuclear deal

By Andrew Baxter

GEC ALSTHOM Engineering Systems, part of the Anglo-French engineering group, has won an important contract from Paks Nuclear Power Plant of Hungary for a proposed spent nuclear fuel store at its 1,700MW nuclear power plant.

The contract will provide a spent fuel store for all four of Hungary's VVER-type pressurised water reactors.

Before the Soviet Union collapsed, it supplied fuel to VVER-type reactors in eastern Europe, pledging to take the spent fuel back. But Russia will no longer do this, making east European countries find an alternative to switching the plants off. The system chosen is GEC Alsthom's modular vault dry store system, approved in the US to store a wide range of spent fuel types and in service at a Colorado gas-cooled reactor plant.

Russia approves draft law to raise customs tariffs

By Chrystia Freeland in Moscow

THE Russian government yesterday approved a draft customs law which, if it is approved by parliament later this month, will impose tariffs of up to 15 per cent on imports and up to 30 per cent on certain sensitive exports.

Mr Alexei Ulyukayev, a senior government adviser, described the draft customs law as an effort "to defend certain branches of our domestic

industry" and as retaliation against North American and Western European anti-dumping laws which he said had hurt Russian exporters.

It may also represent an effort by Mr Piotr Aven, Russia's reformist minister of foreign economic relations, to defend himself against the biting attack of Mr Boris Yeltsin, the Russian president, who on Tuesday accused Mr Aven of "lack of firmness and consistency in defending Russia's interests".

The draft law proposes import tariffs of 15 per cent on finished goods and 5 per cent on parts and raw materials. No tariffs are to be levied on foods and medicines on the grounds that these goods are in desperately short supply in Russia.

Under the old Soviet system, quotas were used to restrict exports.

Under the draft law, quotas will apply only to oil, oil products, precious metals and gas, which are heavily subsidised in Russia. In their stead, the draft

proposes that exporters pay a tariff of between 10 and 35 per cent of the world price of the goods they are selling abroad.

To enforce the law, Mr Anatoli Kruglov, head of the State Customs Committee, told the official news agency that he hopes to double Russia's current 300 customs posts.

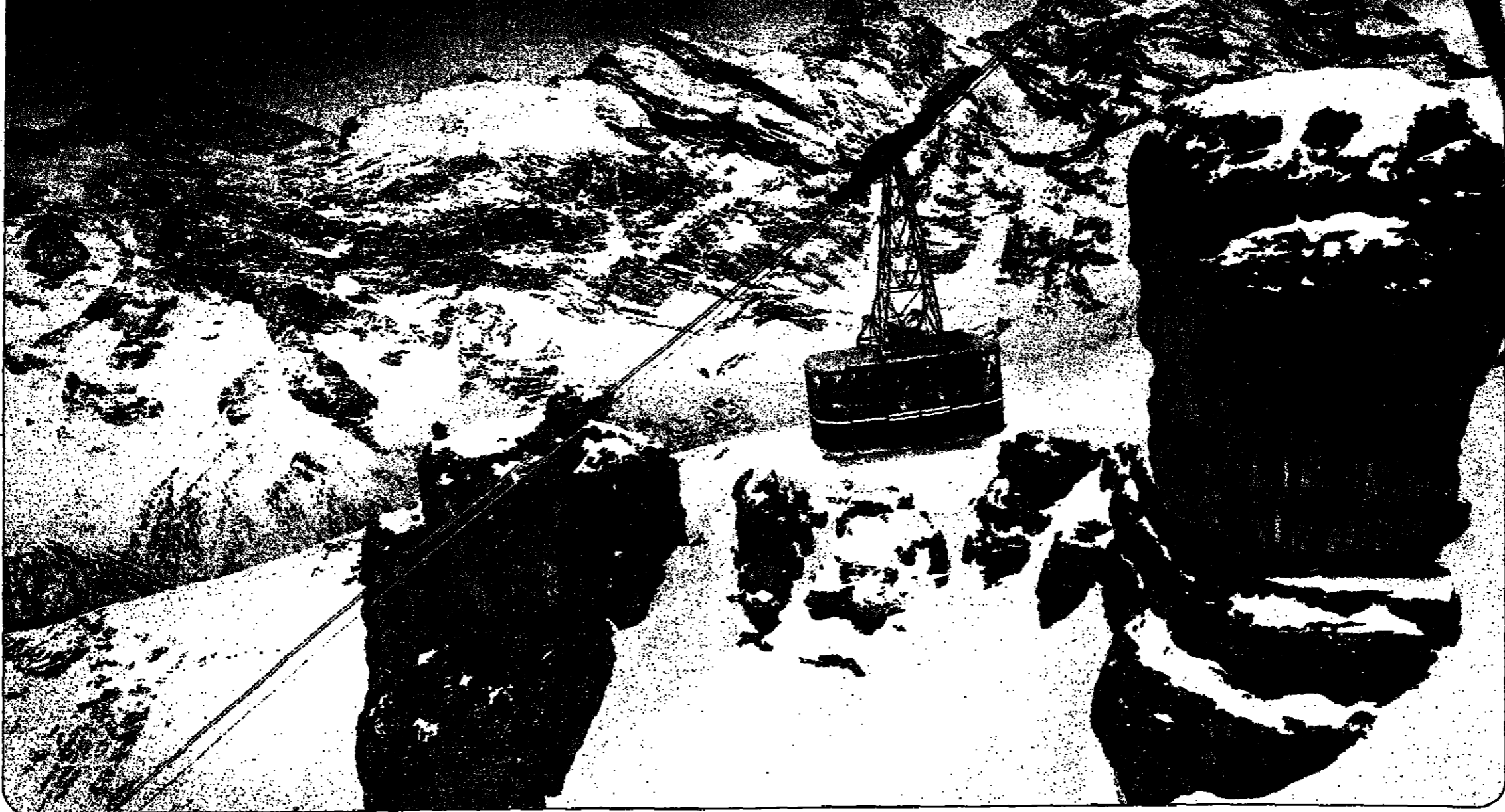
Mr Ulyukayev said Russia is forming a customs union with Belarus and Kazakhstan, the most pro-Russian of the former Soviet republics, that customs posts would

erected on Russia's borders with Ukraine, the Baltic republics and with the Caucasus region.

He said Russia was particularly disturbed by the smuggling of rubles from the Baltic republics, where they are no longer legal tender.

According to the Tass news agency, approximately Rbs750m in cash have been smuggled into Russia from Latvia and Lithuania since those republics *de facto* adopted their own currencies.

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NEWS: UK

UK businesses face up to the downs of sterling

How is sterling's sudden fall affecting businesses already hit by the recession? It has created opportunities for exporters and companies fighting foreign competition in the UK market. But it also poses problems for those importing goods and companies exporting to the UK. FT Reporters have talked to a wide variety of the businesses affected



Specialist keeps an eye on the pula

WHILE much of British industry is preoccupied with sterling's gyrations against the D-Mark or US dollar, Mr Rob Winder, finance director of travel company Abercrombie and Kent, spends anxious hours monitoring exchange rates of the Botswana pula and Seychelles rupee.

A specialist in up-market holidays in exotic locations, Abercrombie and Kent does about a third of its business in developing countries where outgoings have to be paid in what Mr Winder calls "funny currencies".

These are thinly traded, so it is impossible to obtain forward cover against exchange rate fluctuations. Indeed, Barclays Bank is the only source of Botswana pulas in London.

"This creates quite a problem," says Mr Winder. "We can either seek to protect ourselves by buying a big pile of currencies like the Seychelles rupee and putting them in the bank, or sweat it out. We are tending to sweat it out."

Many developing countries, including India and Tanzania, have started to shift their tourism transactions to a hard currency, usually the US dollar, so they reap the benefit of any fall in their own currencies.

In these cases, Abercrombie and Kent has routinely hedged its risks by buying forward. But Mr Winder says the company has stopped taking out such cover since sterling has floated and is waiting for trends in the foreign exchange markets to become clearer.

Instead, it is delaying fixing final prices for its package tours - average cost £2,500 - for as long as possible.

Guy de Jonquieres

Guy de Jonquieres

NEW CARS

VW dealer hopes for low price increase

MR HARALD Peters and his two fellow directors have chosen the middle of the steepest post-war recession in the UK new car market to open a dealership on which they have spent "several million" pounds.

The dealership, in Stockwell, south-west London, is Volkswagen-Audi. Mr Peters is anxious to see what Germany's largest carmaker intends to do about a devaluation which should make Volkswagen and Audi cars much more expensive in the UK.

John Griffiths

FOOD MANUFACTURERS

United Biscuits looks beyond \$

UNTIL last month, United Biscuits' main concern about foreign currency exposure was to prevent the weakness of the dollar magnifying the impact of a steep slide in profits at Keebler, its US subsidiary.

UB is still struggling to restore Keebler's fortunes, but it has stopped worrying about the dollar. Mr Eric Nicol, UB chairman, says a series of foreign exchange options taken out at rates a little above \$1.70 to the pound are being quietly allowed to expire.

Cadbury Schweppes, which has sizeable soft drinks sales in the US, had also come to regard the dollar as its main source of foreign exchange risk. "Now we are treating all currencies as foreign," says Mr David Jinks, finance director.

Mr Jinks says Cadbury will benefit slightly from devaluation. He has revised his forecast of the adverse financial impact of currency fluctuations on the company from 4.5 per cent to about 1.5 per cent over the full year. He says the

company, which exports about £40m worth of confectionery every year, will peg prices.

Mr Nicol does not expect sterling's decline to have a big impact on UB in the short-term, but is unsure whether the gains outweigh the losses. "You'd have to do the calculations twice a day to give an answer."

Both companies expanded internationally in the 1980s, with a particular priority on continental Europe, and their sterling results will be flattened by income from acquisitions in countries in the European Monetary System.

They are reasonably sanguine about the immediate effects of devaluation in input costs in the UK. The main consequence so far has been in downward adjustments by the EC to the value of the "green" pound - the rate at which EC farm prices are expressed in sterling - which has increased the sterling price of sugar.

Guy de Jonquieres

MACHINE TOOLS

Salesmen pound Europe's pavements

SALESMEN from Bridgeport Machines, the Leicester-based machine-tool maker, are already pounding the pavements of Europe to exploit a cheaper pound in promoting their products.

"People have left for Germany today to try and cash in on our lower prices," says Mr Malcolm Taylor, managing director of Bridgeport. "We are also sending to Italy, though they seem to be more or less in the same boat as us."

The company, whose annual

sales are running at around £30m - half the level recorded in 1990 - exports about 60 per cent of all its machinery. Thirty-five per cent of all sales go to Europe.

According to Mr Taylor: "The market is very price sensitive in recession and the fall of sterling makes an important difference on a machine costing up to £70,000. We are out there today, aggressively exploiting the situation."

Mr Taylor acknowledges that imports of German and Japa-

nese technology used by his business will cost more, but says the overall impact of sterling's decline is beneficial.

"We have got to where we wanted to be by default. When the pound was higher, we were struggling to sell. Now there are far more opportunities and we are getting back into deals which were previously aborted on price grounds."

Bridgeport is playing the cheaper pound for all it is worth. Salesmen are at the Leipzig machine tool show,

supporting the company's German agent and pressing home the advantage of lower prices.

Poor sales at the Chicago show revived towards its close because of the falling pound. "We had almost lost the US market at nearly two dollars to the pound. But we are back to reality and the impact has been immediate." All Bridgeport wants now is the restoration of some stability to the exchange rate.

Michael Cassell

CONSTRUCTION

Costs likely to rise by up to 2%

THE COST of building in Britain could rise by between 1 per cent and 2 per cent as a result of the devaluation of the pound, according to R.C. Harris, an international construction cost consultant.

Imports account for about 24bn of building material sales of £32bn. Britain ran a trade deficit of almost £1.5bn in building materials during the 12 months to the end of June.

A 10 per cent devaluation of sterling would increase the annual building materials import bill by £400m adding about 1.25 per cent to contractors' costs.

Mr Martin Laing, chairman of John Laing, a UK contractor with annual sales of more than £1bn, said sterling's devaluation would increase pressure on prices of basic commodities such as timber and oil-based goods not produced in the UK. But competition in depressed UK and overseas construction markets might restrict price rises in the short term.

R.C. Harris said contractors working on long-term fixed-price contracts would suffer from higher material or labour costs. Many were already working on tiny margins.

Andrew Taylor



A desire to boost sales rather than to reflect the effect of sterling's decline has inspired a "devaluation sale" by Golf City, which runs three golf equipment shops in southern England. The group's will be little affected by the state of the currency because most of its stock is UK-manufactured. "The idea was to create a bit of interest," explains Stephen Williams from the group's City of London shop (above). "Things are pretty quiet out there"

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Ericsson increases lead in mobile telephony

12 out of 16 European countries choose Ericsson

The world's first digital cellular telephone networks are entering service in Europe and North America. And in Europe, a new digital cordless phone standard, for office-based telephone systems, has just been ratified.

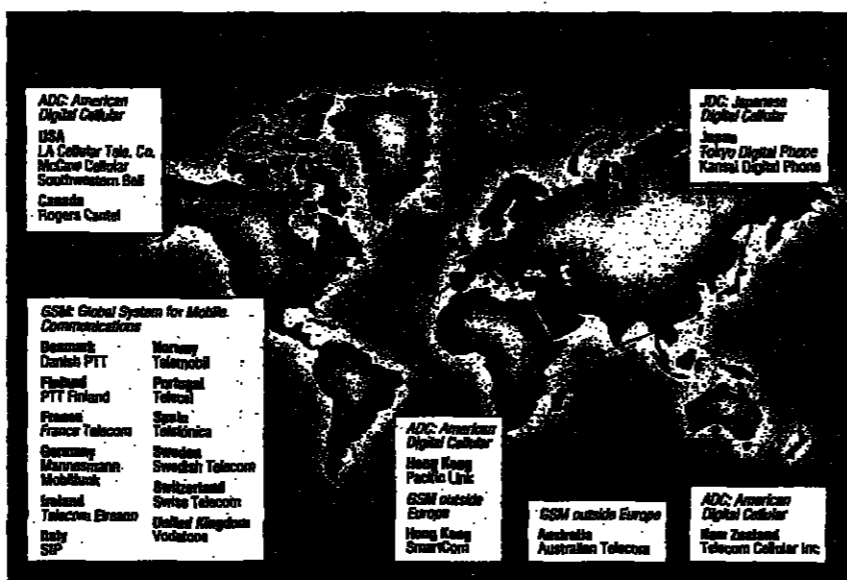
Ericsson has actively participated in the development of all these systems: years of R&D investment in digital mobile communications technology are now bearing fruit.

The new digital cellular telephone networks mean better speech quality, improved reliability, better security against eavesdroppers, and a wealth of new services including data communication on the move.

For network operators, the new digital technology means networks can accommodate far more subscribers - a necessary step before mobile phones can become a truly mass-market commodity. Europe, the USA and Japan have all set different standards for these new digital networks. But they are all based on the same technique - called Time-Division Multiple Access (TDMA).

Ericsson pioneered TDMA, and demonstrated working systems well in advance of its competitors. Now, as commercial digital networks start to enter operation, this early technological lead is yielding commercial benefits.

In Europe, 12 countries so far have ordered national digital networks from Ericsson. In the USA, McCaw Cellular, the largest mobile telephone operator, has come to Ericsson for a continent-wide



system. And in Japan, Ericsson has won orders this year worth US\$ 250 m, for equipment for two networks (see the story opposite).

Ericsson's analogue cellular systems account for over 40% of the mobile telephone networks in service worldwide. As the only company developing and supplying mobile phone systems to all three of the new digital standards, the company is set to increase its lead in mobile telephony.

Digital mobile communications are also beginning to make an impact in the office, in the form of cordless extensions that

users carry round with them. The cordless PBX is a new and fast-growing market sector that some analysts forecast will be worth about US\$ 90 billion over a decade.

Thanks to early investment in R&D, Ericsson is also in a leading position with this new technology. The new DECT European standard for cordless telephones, for example, is based on Ericsson's original TDMA research.

Large-scale working systems (see Olympics story opposite) with cordless extensions have clearly demonstrated Ericsson's lead in this new market.

US\$ 300 m order from China

AXE exchanges worth US\$ 300 m are to be supplied by Ericsson for expansion of the public telecommunications network in Guangdong Province, China.

A general purchasing agreement covering the next three years has been signed between Ericsson, the Guangdong Post & Telecommunications Bureau (GPTB) and the Chinese purchasing agency Machinex.

China is an important market for

Ericsson, with more than 1 m AXE lines already in service. This latest order is seen as strengthening Ericsson's position in China at a time when the public telecommunications network infrastructure is expected to undergo rapid expansion.

In a separate order, Ericsson is to supply cellular mobile systems worth US\$ 42 m, to double the size of the mobile telephone network in Guangdong Province to 110,000 subscribers.

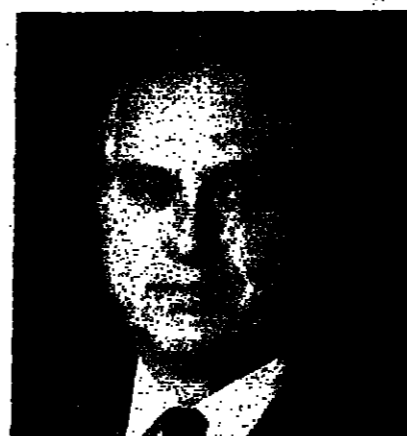
Extensive R&D pays off in increased order bookings

Ericsson's results for the first six months of 1992 show a strong rise in order bookings. At US\$ 4,850 m they were up 24% compared with the corresponding period of 1991.

Noting that this is the third successive quarter in which order bookings have risen strongly, despite continuing weakness in the world telecoms markets, Ericsson President and CEO Dr Lars Ramqvist said it was a direct result of consistent technological development efforts.

"We listened to our customers," he explained, "and invested heavily in technology development. We have not limited these development projects in any way, even during a period when increasing costs could not be offset by an increase in sales."

Order intake rose particularly strongly for digital mobile telephone systems, and



for the new digital pocket telephones. In the second quarter, Ericsson's income recovered to US\$ 76 m.

Ericsson/Toshiba joint venture expects US\$ 252 m sales by 1994



Ericsson's involvement in digital mobile telephony in Japan has received added impetus with the announcement of a joint venture with Toshiba.

On 1st September 1992 a joint venture company known as Ericsson Toshiba Telecommunications Systems was set up. Headquartered in Yokohama, the new company will supply, install, maintain and

service digital mobile telecommunications systems for Digital Phone Group - one of two cellular mobile telephone service companies that will eventually provide nationwide coverage.

Three of the regional companies in the Digital Phone Group have already been established, and are scheduled to start services in 1994. They are Tokyo Digital Phone (Tokyo area), Kansai Digital Phone (Osaka area) and Tokai Digital Phone (central Japan).

Japan is currently the world's second-largest cellular market, with 1.25 m subscribers. By the year 2000, this is forecast to grow to 13 m, mostly on digital systems.

The Tokyo and Kansai Digital Phone companies have both placed large orders for Ericsson digital cellular systems, together worth US\$ 250 m.

World round-up

Argentina: Ericsson has been awarded a contract to supply digital cellular mobile telephone systems. In a first phase contract worth US\$ 225 m, Ericsson will set up a network to serve 10,000 mobile subscribers in Buenos Aires. The network is to be operated by Movistar, a consortium of Telecom and Telefonos.

East Europe: Ericsson Telecom has won its first order from the Baltic States for switching technology. As the first step in a proposed joint venture between Ericsson and the Latvian network operator, and Sweden Telecom International, an Ericsson AXE exchange is to be installed in Riga. It will provide international services for an initial 1,000 local subscribers.

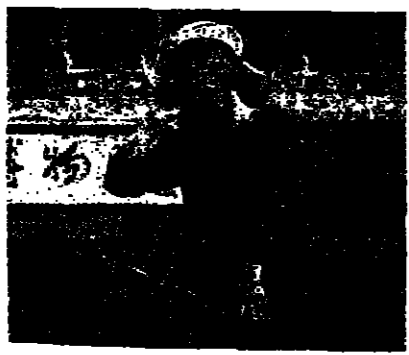
Germany: Ericsson has been awarded a US\$ 65 m network project from Deutsche Telekom to expand the telecommunications network in Saxony, one of the five new eastern German states. This first turnkey network engineering project for Ericsson in Germany covers network planning, cable installation and subscriber equipment connection at ten locations in the areas of Chemnitz and Dresden. A new German company, Ericsson Netzbau GmbH, has been set up to handle the project.

Malaysia: Telekom Malaysia has placed an order worth US\$ 148 m for the supply and engineering of AXE digital switching equipment. The five-year contract covers 800,000 lines. To date, there are more than 1.2 m lines of AXE in service in Malaysia, partly manufactured locally by Perwira Ericsson.

Norway: Ericsson is to supply a digital radio system for the Norwegian Police in a contract worth US\$ 7.7 m. The high-security EDACS system will be used during the 1994 Winter Olympic Games in Lillehammer. EDACS, manufactured by Ericsson GE Mobile Communications Inc in Virginia, USA, is gaining in popularity to date, some 40 police forces around the world are using the system.

UK: Vodafone Limited, one of the UK's two national mobile telephone network operators, has signed orders for Ericsson mobile switching centres and radio base stations worth over US\$ 52 m. The equipment will be used in Vodafone GSM and Micro Cellular Network (MCN) networks.

Telefonaktiebolaget LM Ericsson S-126 25, Stockholm, Sweden.

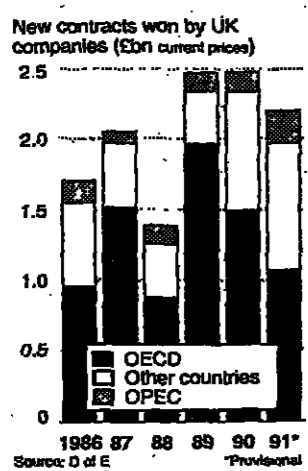


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EX-3587
7-22-57

Overseas construction



Contractors hit by US recession

By Andrew Taylor, Construction Correspondent

UK contractors, under severe pressure because of the recession, won fewer overseas contracts last year, according to figures published yesterday by the environment department.

The value of international construction orders won by British companies fell by 11 per cent compared with 1990 to £2.2bn last year.

The biggest fall in orders was in North America where the value of contracts fell by more than 30 per cent from £1.4bn to £780m. The decline reflects the recession in US construction markets.

Overseas contracts account for less than 10 per cent of total order books of British construction companies.

Contractors last year made big gains, however, in the Far East, the world's fastest-growing construction market. The value of Far Eastern contracts won by British companies jumped by almost two thirds from £353m to £575m. This was despite a £75m lower contribution from Hong Kong.

Construction of Hong Kong's multi-billion pound Chek Lap Kok airport is expected to provide big opportunities for UK construction companies over the next few years. Costain, Trafalgar House and Amec have already won contracts for a project that rivals the Channel tunnel in size.

Canary Wharf administrators and construction companies urge funding for new line

Last minute bid to save Tube link

By Robert Peston and Andrew Taylor

THE administrators of Canary Wharf, the east London office complex developed by Olympia & York, will today make a last attempt to prevent the government shelving plans to extend the Jubilee underground line to London's Docklands.

At a meeting in London, they will ask the 11 commercial bank creditors to make a no-strings offer to the government of a £300m contribution to the Jubilee line's £1.6bn costs.

Separately, construction industry leaders warned the government against cancelling the extension. Mr Frank Keady, a director of Wimpey, a contractor bidding for work on the extension, said: "To scrap the project when the construction industry is on its knees would be extremely ill-considered."

Mr John Hackett, director of the Federation of Civil Engineering Contractors, said 4,000 construction jobs depended on the extension.

Mr Denis Tunbridge, managing director of London Underground, warned that if transport ministers cancelled the project they "will have to explain to the Public Accounts Committee why they have already allowed us to spend £120m on the project."

Last week, the banks made an offer to the government but said it was conditional on the environment department renting a building at Canary Wharf. Senior ministers have made it clear the government will not accept an offer linked to the relocation of officials.

The government has stressed its commitment to build the Jubilee Line if the private sector contributes £400m should not in any way depend on government support, such as revenue from renting a building.

The banks' proposal involves paying £90m immediately and the rest over 25 years. The Treasury, which wants the line scrapped to reduce public expenditure, has expressed misgivings about the fact that the banks will not guarantee the later payments. These depend on Canary Wharf being sold to a developer which would meet the commitment.

The banks have told the government that if the later payments are not made it can reclaim the undeveloped land around Canary Wharf.

Britain in brief



Government to sell BR parcel group

Mr John MacGregor has signalled that the government will press ahead faster than expected with the sale of Red Star, British Rail's loss-making express parcels service, as part of a six-point transport privatisation programme.

Speaking at the Conservative Party conference, the transport secretary also revealed that London's buses would be privatised in 1993 and that the first round of railway passenger franchisees would be introduced a year later.

Mr MacGregor told delegates that he had "just" authorised the sale of Red Star, which last year lost £12m on a turnover of £60m, and hoped to have completed the disposal of BR's other freight and parcels services before 1994 "once we have the legislative authority."

British Coal buy-out planned

East Midlands Electricity and the Union of Democratic Mineworkers are preparing plans for a buy-out of British Coal that would include a 20 per cent stake for employees.

The consortium would be willing to bid for the whole company, but would consider other structures if the government preferred to break it up. One preference would be to split British Coal into two equal sizes with a mix of deep and open cast mining.

Local pay call for 'expatriates'

Multi-national employers are seeking increasingly to encourage their "expatriate" European workers to accept local pay packages according to a report published by the

Confederation of British Industry, the UK employer's organisation.

The report by the CBI's Employee Relocation Unit said many employers wanted to create a more homogeneous workforce and believed they must develop plans to phase out differentials in pay packages between employees transferred from one location to another - the expatriates - and local staff.

Councils face insurance hike

Local authorities in England and Wales face steep increases in insurance premiums as a result of the demise of Municipal Mutual, the stricken insurer, a conference organised by local authority associations has been told.

The increase in premiums could average at least 50 per cent from last year's estimated total of £600m, according to the Association of Metropolitan Authorities.

Student closed shop to end

Automatic membership of the National Union of Students will end soon, Mr John Patten, secretary of state for education, told the Conservative party conference.

"We have abolished the closed shop everywhere else. There is no reason why it should linger on in our universities and colleges," he said. "The NUS closed shop must go. It must go soon, and go it will."

The NUS, which has an annual income of about £2m from affiliation fees, rejected Mr Patten's "closed shop" claim.

Hospital moves queried

The Charity Commission has asked St Thomas' hospital, London, for details on the expenditure of £180,000-worth of charitable funds in a campaign to promote the hospital's image.

St Thomas' is one of several central London teaching hospitals on the danger list for possible closure in a report due to reach Mrs Virginia Bottomley, health secretary, next week.

Lamont likely to seek further cuts in public spending

By Philip Stephens, Political Editor

MR NORMAN LAMONT will today seek to restore the government's credibility in financial markets by putting tough control of public spending at the heart of the economic strategy which replaces UK membership of the European exchange rate mechanism.

As the chancellor prepared to set out at the Tory conference in Brighton the new ground rules for his economic policy, cabinet colleagues said the Treasury wanted to go further the £244.5bn spending figure agreed for next year.

In spite of public assurances that the existing target would involve significant reductions for most departments, the ministers said the Treasury was emphasising that the figure was a "ceiling" rather than a target.

Ministers will also announce the allocation of the overall budget between different departments would not be agreed for several weeks, but are already clear several major projects would be cut.

The Treasury has told spending ministers that four

unsustainable spending increases - on the unemployed, EC farm subsidies, legal aid and on the increased numbers in higher education - have more than wiped out £400m from the Treasury's contingency reserve.

With more than £1bn allocated to ease the replacement of the poll tax by the council tax, it would be impossible to avoid cash reductions in budgets ranging from health to overseas aid.

Mr Peter Lilley, social services secretary, whose unemployment benefit budget will rise sharply as a result of the recession, acknowledged yesterday he faced much tighter constraints on discretion benefits for the poor and disabled.

Mr John MacGregor, the transport secretary, and Mr John Patten, the education secretary, admitted they faced a squeeze on resources.

Mr Lamont intends to use his speech to the conference to set out the broad parameters of his anti-inflation strategy.

Apart from tight control of spending, he will say interest rates will be set to meet monetary targets with both exchange rate and asset prices taken into account.

Splits threaten to make Tories a band on the run

FORGET Maastricht. It is the economy that counts.

That will require self-discipline. Lord Tebbit offered a vivid reminder this week that the Tory party has still to catch up with Britain's modest place in the world.

Lady Thatcher, who will join Mr John Major in a synthetic show of solidarity on the platform this morning, will not be silenced. Her assault on the exchange rate mechanism and on Maastricht in "The European" is a direct attack on the leadership of her successor.

It took two decades for the Conservatives to come to terms with the end of empire. It is taking them longer still to realise Britain rather than Europe is left isolated when fog descends upon the Channel.

So the emotional outpouring on the conference floor foretold months of guerrilla warfare at Westminster. There will be a debate in principle on the Maastricht legislation after MPs return to the Commons on October 19. But ministers have yet to decide whether Mr Major can risk bringing forward the committee stage - when the details of the bill will be examined in detail by MPs - before the Edinburgh summit.

Once examination of the bill starts it will have to be taken "on the run", with all other legislative business pushed to

one side for three or four weeks.

The prime minister has been told his parliamentary business managers can guarantee majorities against the Tory Euro-sceptics only if ministers drop their European presidency duties to stay at Westminster.

So the committee stage

Philip Stephens assesses the clash of wills threatening policy on Europe and the economy

might yet be deferred until the New Year, leaving the splits to fester through the autumn.

But no-one - Lord Tebbit no more than Mr Douglas Hurd - doubts the government has the capacity to ratify Maastricht. In the end Conservative heads will rule Tory hearts.

The economy offers no such certainty. Those expecting Mr Norman Lamont to produce a blueprint for a totally new economic policy will be disappointed. Life outside the ERM is not that simple.

The Chancellor will set out the parameters of a strategy, which will be familiar to anyone who watched the then Mr Nigel Lawson struggle to frame his policy during the mid-1980s.

The starting point is the objective of low inflation has not changed. The delivery mechanism will be tight control of public spending and a mix of monetary indicators to determine interest rates.

The value of the pound will, as Mr Lawson used to say, be "taken into account". Sticking to the public spending targets should allow modest tax reductions in income tax in the approach to the next election.

Mr Lamont's first priority is to show he still deserves to keep his job - first to his audience in Brighton and through their acclamation to the financial markets. But for many colleagues his speech will be no more than a staging post. They want sterling back in the ERM, not this month or next but within perhaps a year.

But the leading pro-European ministers - Mr Hurd, Mr Michael Heseltine and Mr Kenneth Clarke - see no reason to fight the ERM battle now. They acknowledge the difficulties posed by Maastricht. They also see the economic case for caution about the timing of re-entry.

Next spring or summer seems a more realistic bet. So for the moment they echo Mr Lamont's formula that sterling will float for the "foreseeable future". But the ghost of the ERM has not been banished from the cabinet table.

PEOPLE

Midland casualty returns to consultancy



American Gene Lockhart, who used to be Britain's highest paid banker, hasn't taken long to find a new job. The former chief executive of Midland Bank's UK banking operations has returned to his old firm, New York's First Manhattan Consulting Group.

The 42-year-old Lockhart, who was thrown out of work after the Hong Kong takeover of Midland in July, says that he "had four or five offers" to run US banks. However, he decided to go back into consultancy so that he could make some "real money".

He has been appointed president of First Manhattan Consulting International. First Manhattan, which specialises in advising financial services companies, is not represented

in London but Lockhart plans to rectify this and says that he expects to spend between a third and a half of his time in the UK.

Although Midland Bank's problems before the takeover have received considerable attention, Lockhart is generally reckoned to have done a good job in turning round the UK banking business. When he joined Midland in 1987 as head of its group operations he was the first foreigner to be made an executive director of a UK clearing bank.

During the two years he headed Midland's UK banking business, he increased operating profits by over 70 per cent, reversing a five year decline. He reduced the workforce by 15 per cent, increased net interest

margins by 30 per cent and introduced a number of innovations such as Firstdirect telephone banking service which attracted over 300,000 new customers from other banks.

Although some commentators have questioned whether Midland's standards of service suffered during Lockhart's brief regime, he describes his time there as "very successful" and plans to apply the lessons learnt to other banks.

Meanwhile, there is no news yet of what Dutchman George Louren, the former chief executive of Midland Montagu and the other high profile casualty of the Midland takeover, is doing. Before joining Midland, Louren had held senior positions with McKinsey & Co and Amro Bank.

Courtaulds

The reshuffle at Courtaulds following the departure of Richard Laphorne, finance director, to British Aerospace, appears to have run its course with the appointment of Neville Petersen as head of the Coatings operations in Europe.

Laphorne was replaced as finance director by Michael Pragnell, who was previously chief executive of Courtaulds coatings. Pragnell, in turn, has been replaced by Eryl Morris who now has main board responsibility for coatings which last year had a turnover of £570m and made profits of £50m.

Petersen, 52, was previously group chief executive of Placcon Paints South Africa, the market leader of coatings in South Africa.

Evered Bardon

Rationalisation at the head office of aggregates group

Evered Bardon, where staffing levels have virtually halved in the past 14 months, has led to the jobs of commercial manager and company secretary being rolled into one. Tim Grimes, who was company secretary of Evered Bardon from 1986 and 1991, and who has since been commercial manager of the merged Evered Bardon, now reassumes the role as company secretary.

This leaves David Kaye, who had taken over as company secretary in 1991 after previously being commercial manager, without a job. "There was nothing else to offer him; the parting was perfectly amicable," says chief executive Peter Tom, who was chairman and chief executive of Bardon before Evered and Bardon came together last year.

Grimes had initially wanted to leave before the merger, but stayed on in a consultancy role for two months in early summer of 1991. He then changed his mind and took the job of commercial manager.

■ Pamela Taylor, currently head of public affairs at the British Medical Association, has been appointed director of corporate affairs for the BBC.

■ Ian Leigh, formerly finance director of Colorvision, has been appointed finance director of SHORROCK SECURITY SYSTEMS, a subsidiary of BET.

■ Christopher Barry Green has been appointed deputy chairman of BERRY BROS & RUDD; he is replaced as md by Tony Easter, formerly

acting md of WS Karoulas; Cutty Sark's distributor in Greece, and recently bought by Berry Bros & Rudd.

■ John Blakeley has been appointed to the board of GLYNWED INTERNATIONAL as director for corporate services; he is replaced as group secretary by Ian Shearman.

■ Antony Snow has been appointed chairman of HUI and Knowlton, part of WPP; Paul Taaffe, formerly joint md of Shandwick Consultants, has taken his place as chief executive.

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Data source: Chief Executives in Europe 1990

FT SURVEYS

Handwritten note: 10/10/92

Gary Mead finds agencies having a crisis of confidence

Why the customer is always right

The malaise of the UK advertising industry is firmly rooted in economic recession. Since 1989, at least 2,500 jobs have disappeared, leaving a pool of about 13,000 employed in the sector, as the recession continues, the fear is that more redundancies are inevitable.

But not just redundancies. Last Friday, the Institute for the Practitioners in Advertising (IPA) — the advertising agencies' trade association — staged a "lustrous conference in London, under the rhetorical title, 'Are Advertising Agencies History?'

The consensus was "of course not", but no real agreement emerged as to what the future of advertising agencies might be.

The industry's flagging morale needs a boost. But against the background of fewer jobs, frozen or reduced marketing budgets, squeezed commission rates and no indication of an end to the recession, a dark cloud hangs over the IPA's 75th anniversary.

Yet within that broad gloom are contrary indicators, not the least being Unilever's decision — made known to its advertising agencies last week — that it is standardising its commission payments to advertising agencies at 13 per cent.

While that is 2 percentage points below the long-standing figure demanded — but today rarely obtained — by advertising agencies, some agencies used by Unilever around the world have seen commission rates forced as low as 6 per cent.

It is most unusual for one of the world's largest marketing spenders — of about £1.5bn annually, making it the largest advertiser outside the US — to make such a move. Unilever believes it could probably have forced rates down to 11 per cent. It chose not

to because it wished to be seen to "emphasise the importance it places on high quality advertising. Cheaper commission rates would, Unilever believes, ultimately have meant poorer quality advertising."

That signal of confidence in the role of big-spending advertising was reiterated by Michael Perry, Unilever's chairman, who at the International Association of Advertisers' conference in Barcelona on September 29, said: "Advertising is at the very heart of our business. And you can be sure that it will stay there."

Such an opinion from such a company should hearten not just Unilever's advertising agencies but those of other companies too.

But if Unilever has made a very public commitment to its own marketing budgets, other companies — including Unilever itself — are privately much less certain that they are getting value for money from their advertising agencies, particularly in the field of press advertising.

The first findings of a continuing study by the Incorporated Society of British Advertisers (ISBA), carried out in collaboration with the marketing communications company, Advertising Research Marketing (ARM),

suggests that many ISBA members — companies which employ advertising agencies — are thoroughly dissatisfied with their relationship with advertising agencies.

The study, reflecting the views of 101 of ISBA's 750 member companies — combined, the participants spend more than £280m annually in press advertising — indicates that nearly three-quarters are highly concerned about creative and production costs.

While they may have these concerns, some questions need also to be asked of the advertisers themselves. Only 30 per cent of the companies receive detailed invoices from their agencies. Invoices showing total bills only, with no breakdown of the work done and what it cost, were received by 35 per cent.

While 85 per cent of the surveyed companies obtain estimates for the creative and production work from advertising agencies, only 20 per cent of the survey seek comparative quotes from other agencies, "putting those companies which make proper use of estimating procedures in a position where they may know the price of most services, but have little idea of

the relative value of what they are buying."

John Orsmond, chairman of ARM, says: "This compounds the confusion of complexity, endemic to the industry's variable-cost conventions."

Furthermore, the ISBA/ARM study suggests that the traditional means of advertising agency remuneration — payment by percentage commission, usually close to 15 per cent — has collapsed.

Just 49 per cent of the respondents now pay their agencies through the commission system, the rest by forms of retainer and time fees or separate charges, often stipulated by the client. Ken Miles, director general of ISBA, says that the survey arose from increased concern over press advertising production costs. "A lot of advertisers are finding print production costs rising rather rapidly and they have very little idea of the real basis on which costs are placed and some of them are rather doubtful of the value they are getting."

According to Miles, there is a head of steam building up among companies which, particularly in a recession, are increasingly focusing on advertising costs. "There is widespread agreement that the agency

business is changing a great deal. There is some question over whether agencies are constructing charges in line with costs and traditional mark-ups, or whether they are charging what the market will bear."

One problem facing advertisers is the absence of industry-wide guidelines on what press advertisements can, or should, cost. But while it is difficult, companies such as ARM insist that it is possible for clients to find out precisely what it is they are paying for.

By way of example, over the past 13 years ARM has developed fixed-cost mechanisms for clients, as opposed to the industry norm of variable costs.

Miles says: "I don't think there is a widespread set of circumstances in which agencies are ripping off clients. Nevertheless, any client company which doesn't bother to check is not doing their job very well."

And when surprising bills do arrive, one of the first to suffer is the reputation of the advertising agency, accounts are won on creativity but all too often lost on administration.

ISBA/ARM's press inquiry is now moving into stage two, a detailed examination of actual costs specific to each stage of the creative and production process. The crucial stage three — a consideration of what to do with the information obtained — will come much later.

Whatever the details of stage three, it is bound to signify yet another step in the trend of relative power shifting from advertising agency to client. While advertising agencies are far from being history, those that cannot adapt to the new economic hard-headed attitude of clients may not have much of a future.

* From ARM, 1 McCrume News, Hampstead, London NW3 5BG. Free.

How advertisers pay agencies for press advertising



Partners at Pentagram: David Pocknell (left) and Daniel Well

Redrawing the Pentagram blueprint

By Alice Rawsthorn

For years, Pentagram has been a beacon of stability in the turbulent world of the London design industry.

Pentagram has clung to its original, early-1970s concept of operating as a partnership of studios, run by individual designers. It was criticised for being too cautious in the bullish 1980s. But at a time when the rest of the industry has been hit by receiverships and redundancies, Pentagram has been unscathed by recession and is seen as a role model by the young designers of the 1990s.

There have been changes over the years. Pentagram has taken on three new partners in London and has opened offices in New York and San Francisco, run as independent partnerships. But the structure has stayed the same and the five founders — Theo Crosby, Alan Fletcher, Kenneth Grange, Mervyn Kurlansky and Colin Forbes — have all remained.

Pentagram is now poised for change. Fletcher is leaving to go freelance. Forbes, who opened the New York office in 1987, retires next autumn. Kurlansky is assessing the feasibility of opening an office in continental Europe which would involve him leaving London. The London office is taking on two new partners — Daniel Well and David Pocknell. Pentagram is about to discover whether its structure really is a durable formula, or if its success so far has been due to the individuals involved.

The blueprint for Pentagram was invented by Forbes and one of his clients, Ian Hay Davidson, then a partner at Arthur Andersen, the accountancy group. They devised a cellular structure, based on legal and accountancy partnerships, whereby individual designers worked from their own studios while sharing central resources such as accounts and public relations.

The main difference between Pentagram and its role models was that there was to be no hierarchy.

This egalitarian ethos has dominated public perceptions of Pentagram ever since. The partners at each office receive the same salaries and equal shares of annual profits. They work for large commercial clients such as Kodak, Boots and Reuters, but also have strong creative credentials. Crosby and Well both teach

at London's Royal College of Art as well as running commercial studios.

But behind the liberal facade lies a labyrinth of rigid financial controls. Pentagram, one of London's larger design groups with turnover of just under £5m last year, is run much more rigorously than most conventional design companies.

Each partner is set the financial target of covering costs and making a 25 per cent profit margin. Costs are calculated according to the number of people in the partners' studios — with employees graded in five salary bands — and their proportionate share of central overheads. This system is self-supportive, in that it can cushion partners through difficult years, but also ensures there is strong peer pressure on them to meet their targets.

New recruits are subject to the same rigorous scrutiny. They join as "partners-elect" on the same salaries as full partners but with no profit share. They then have two or three years to prove that they can perform financially.

So far, Pentagram has had mixed success with newcomers. There have been seven partners-elect in London since 1973 and only three — John McConnell, David Hillman and John Eushworth — have so far become full partners. "It is a risk when we take on new people," says McConnell. "But we've got to do it to make sure that Pentagram has a future. That's why we've brought in Daniel Well and David Pocknell."

Meanwhile, the three international offices must fill the vacuum left by Forbes. Although Pentagram purports to be non-hierarchical, Forbes has always acted as de facto chairman. His retirement has forced the other partners to question whether they can continue without a formal structure for decision making. Their solution is to create a steering committee of representatives from the three offices which will elect a chairman for a three year period, the first being McConnell.

The combination of these changes in personnel and structure present a formidable challenge for Pentagram. "The next few years are certainly going to be interesting," says McConnell. "Although that's probably a rather coy way of describing it."



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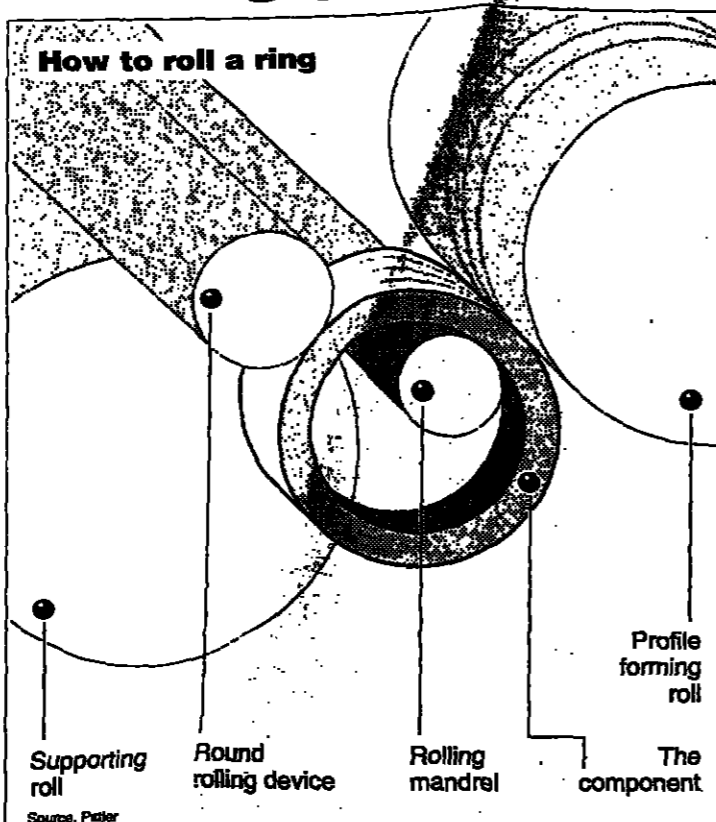
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ITV

TECHNOLOGY

Andrew Baxter explains why the east German engineering sector is a mine of metal expertise

Aladdin's cave



But the process is fast - as little as three seconds per ring - and the end product has an accurate, high-quality finish that, says Pittler, reduces the need for finish grinding. And, perhaps most importantly, the forming process can increase the component's performance by up to 50 per cent.

Ring rolling can increase the component's performance by up to 50 per cent

It is partly because metal-forming can improve the quality and strength of a previously low-grade material that the entire eastern bloc is an "Aladdin's cave" for R&D of cold-forming techniques, says Peter Standring, senior lecturer at Nottingham Uni-

versity's Department of Manufacturing Engineering. A second reason for the eastern bloc's prowess in metal-forming, he says, was the central control of its machine tool industries. Ideas from universities would be given to single, large companies to develop.

This was what happened at Bad Dübener, which began work on ring-rolling in 1982 in collaboration with a Dresden academic. The company was founded in 1943 and gained many years of experience in the technology of cold-forming. By 1989 it was a world leader in machines for rolling rings, screws and gear parts used in the automo-

tive, aerospace and other industries. It also, naturally, had some of the ideological baggage that bedevilled east European industry and stifled its products' market potential. Unwilling to talk to western companies which it feared were after its secrets, it was allowed to talk only to the Koreans and Japanese - and ended up seeing some of its ideas copied.

After the fall of the Berlin wall, the Rothenberger brothers who control Pittler were among the first to make contact with the east German machine tool industry.

Bad Dübener had been identified as a target in 1989-90. "We thought it would make a good addition to our range," says Dieter Weidemann, chairman of Pittler. The group has also regained indirect control of Drema, a Leipzig-based producer of multi-spindle autos founded in 1899 by the original Wilhelm von Pittler, and is discussing a third takeover.

Since its takeover Bad Dübener's profile has been transformed - the west has taken over from eastern Europe as its biggest market, although volumes are much lower. For Pittler, the main task now is to develop Bad Dübener's ring-rolling technology further, and its markets for this and other products in the west. Ring-rolling is not unique to Bad Dübener, but the company claims to be ahead of its competitors in solving some of the technique's inherent disadvantages. It is working, for example, on a process for rolling asymmetrical shapes, which could be ready in the next two years.

According to Standring, Bad Dübener's technology is excellent, but ring-rolling will be able to match the economics of conventional turning only for high-value added components. The tubing for the original blank costs more than a solid blank, and there is not much to be gained in speed when compared with modern automated turning machines, he says. But the process could be attractive to producers of bearing rings designed for applications where quality is paramount, such as in aerospace.

The challenge for Pittler is to convince the bearing industry of the benefits of Bad Dübener's ring-rolling technology. This is not easy during a recession that is making bearing producers wary about making equipment purchases, and in an industry that is coalescing around a handful of major producers.

But if a bearing producer fears that a competitor could gain a permanent cost advantage, it could be forced to follow suit. Unfortunately, though, the bearing industry is fanatically secretive about its manufacturing technology, and Pittler and Bad Dübener might then find themselves having to keep a low profile.

Knowing no bounds

Louise Kehoe looks at Microsoft's ambitions

The ambitions of Microsoft know no bounds. Not content to dominate the market for software run on stand-alone PCs, the world's largest software company now aims to extend its reach into "workgroup" computing. "We are seeing the world evolve from islands of information on individual workstations to groups of people collaborating on shared information," says Bill Gates, Microsoft chairman and chief executive. He aims to put Microsoft in the forefront of this "PC evolution" with a rush of new products over the next six to nine months.

The PC remains at the centre of Gates's world but his strategy reflects the view that networked PCs will eventually take over the traditional role of minicomputers and even mainframe computers in corporate computing. Workgroup computing is emerging as a way to use PCs to enhance office productivity. Instead of only speeding up the ability of individuals to write memos or calculate budgets, workgroup software enables teams of people to collaborate on projects more efficiently.

The first step in Microsoft's grand plan will emerge later this month with the introduction of "Windows for Workgroups", a new version of Microsoft's popular "Windows" that incorporates networking programs enabling each member of a group to share information, send electronic mail and schedule group meetings.

By incorporating basic workgroup functions into its Windows operating system, Microsoft aims to expand the

market for workgroup computing and encourage more PC users to link their machines to networks. Currently only about 30 per cent of Microsoft Windows users are linked to networks.

But this is "just the beginning", Microsoft says. Its next move will be to launch a database program that simplifies the development of applications such as order entry and inventory tracking. These programs will set the stage for "Windows NT", Microsoft's next-generation operating system, now expected some time in the first half of 1993. This, the most ambitious of Microsoft's efforts, is designed to provide PC-like "ease of use" on company-wide computer network systems. Yet all of this comes from a company which, despite its successes, has so far lagged behind competitors in providing software that links PCs on networks and in applications geared to more than one user. Neither does Microsoft have any experience beyond PC software which, however important it may be, lacks the maturity of programs developed for larger systems.

Microsoft faces "a boatload of competitors", acknowledges Steve Ballmer, executive vice president of sales and support. He lists Apple Computer, which already provides networking and workgroup software; Borland, with its database programs; and Lotus Development with its "Notes" program for workgroup communications. IBM and Sun Microsystems are also competitors.

The immediate obstacle to Microsoft's ambitions, however, is Novell, which commands a 60

per cent share of the market for network operating systems. To date, Microsoft is running a poor second to Novell in the networking software stakes.

None the less, Microsoft's vision is compelling. By extending the familiar easy-to-use features of Windows and not forcing PC users to adapt to new applications programs, Microsoft can provide a relatively painless path from personal computing to workgroup or company-wide computing.

It is a scheme that will have great appeal for growing companies and for a generation of computer users whose experience is based upon the personal computer. "We view workgroup computing as an evolutionary process," says Ballmer. "Users should be able to use the applications and operating systems they are familiar with, and be able to pick and choose the elements they need for their particular workgroup."

Microsoft also stresses the "openness" of its approach including connectivity to systems running other operating systems and "gateways" to existing mainframe or minicomputer-based systems. Hewlett-Packard and Digital Equipment have been close partners with Microsoft throughout its development process, the company says.

However, with its fuselage of promises it appears that Microsoft's ultimate goal may be to become, as IBM was in the 1970s and early 1980s, the software standards setter of the 1990s. The question will be whether computer users and manufacturers are ready to accept Microsoft in that role.

Britain gets the message

A vital part of Microsoft's eagerly awaited Windows NT operating system has been developed by a small UK communications software company which now plans to sell it to the world at large.

Data Connection of Enfield, North London, is supplying universal messaging technology for the new operating system which is expected to be launched next year. It is the only element in Microsoft's new flagship system which

is being developed by a UK company. The system is Data Connection's own version of an industry standard called X.400, an important ingredient in the OSI open systems specifications. X.400 includes electronic mail, electronic data interchange, secure messaging and file transfer.

According to Ian Ferguson, Data Connection managing director, the company's DCX.400 system is the first that works well and can be installed easily by customers. Con-

ventional electronic mail systems cannot handle document or file transfers, while electronic document interchange systems cannot handle electronic mail, he says.

Data Connection is offering the DCX.400 to companies which want to incorporate it into their own products and to corporations planning to build custom electronic messaging systems. A licence starts at around \$150,000.

Alan Cane

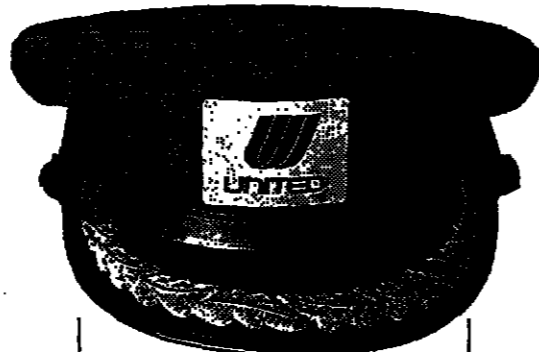


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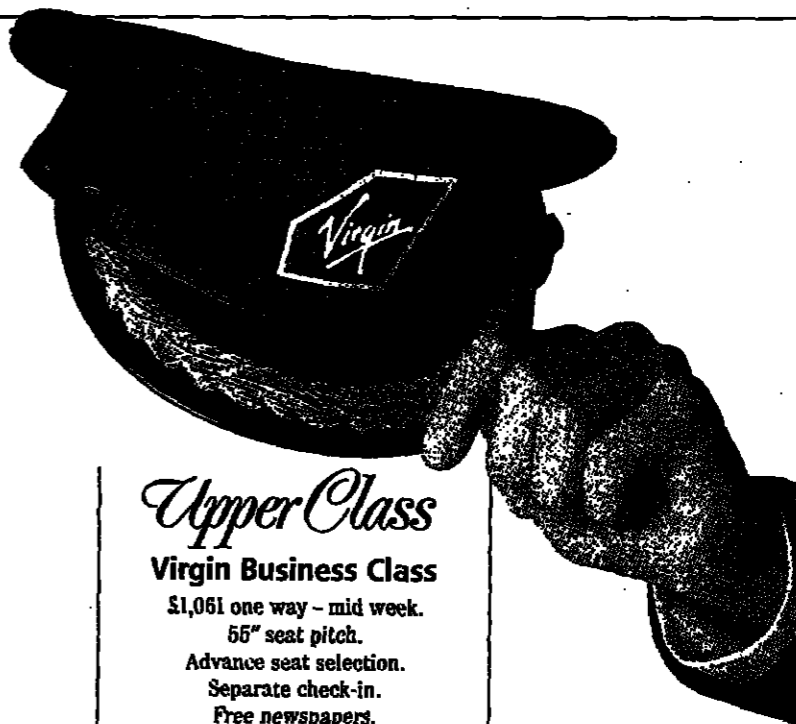


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مكتبة الأصول

ARTS

Cinema/Nigel Andrews

Dazzling Disney



Jump. What does he mean? And what about the last line of the movie: "You can put a cat in the oven, but that don't make it a biscuit." Why are these people putting cats in ovens? And what is the proverbial symbolism of hot dogs and mules?

That we still enjoy Ron Shelton's comedy about confidence-tricking sportsmen, scamming their way from one street game to the next, pays tribute to its lighthearted charm. This is *The Hustler* for basketballers. Snipes is the dancing, bouncing human spider who "sets up" the victims. Harrison is the seeming chump pulled off the street as his partner, to fool initially derisive opponents.

Trouble starts when our two heroes set out to fool each other, and when their womenfolk take dim views of the down-market lifestyles. Harrison's girlfriend (Rose Perez) is a Latino boyden with a dentist's drill voice, yearning for glory on TV game shows. Snipes' wife (Tyra Ferrell) is a social climber whose spouse keeps dragging her back to base camp.

Shelton wrote and directed *Bull Durham*, which did for baseball what this does for basketball: treated it as a trial of machismo for overgrown kids, in which men fool about with notions of virility while women

attend to the real business of life. Ms Perez puts the ball-playing ethos in context. "Winning and losing is all one big organic globe from which you take what you want," she ear-splittingly muses, shortly

and blacks can be chums, especially when given a common enemy to fool. Instead the film is as fast, buoyant and full of feinting rubato as basketball itself.

Two Shakespeare plays turn up in strange guise this week. Orson Welles' *Othello* has been restored and revived 40 years after its first release. A masterpiece for some, "Citizen Coo" for others, it stars a black-faced Welles in the lead role, stomping with cast and crew from one ill-fused location to another. The film took three years to make and shuttled between Rome, Venice and Morocco. Whenever the director-star needed more money he dashed off to an acting assignment (*The Third Man*, *The Black Rose*) while his own players sat around in the sun, twiddling their Arden editions.

The result? Count me in the masterpiece camp. And camp masterpiece is the phrase *juste* for this soaring essay in movie baroque. We begin with Eisenstein crowd geometries in a lavish funeral procession; we take a pinch of German Expressionism for lags' hate-twisted tirades in twisty streets; we invoke Sternberg's *erotisme volé* for bedroom scenes; and we plunder *Citizen*

before her own winner-takes-all triumph on a TV quiz show.

Ah, but who says characters must be consistent. Shelton's skill as a film-maker is to capture life messy and on the move. Edited with a feral grace by Paul Seydor, *White Men Can't Jump* never pauses even to ponder its wry message of racial togetherness. (Whites

Concert/Andrew Clements

Enlightened, not shackled

Any London concert involving Frans Brüggen is an event, whether he brings his own Orchestra of the 18th Century or conducts the Orchestra of the Age of Enlightenment. On Tuesday he opened the OAE's new season with an all-back programme of marvellous rich invention and elegant wit. If there were any sceptics who still required evidence that period-instrument playing need impose no interpretative shackles these flexible, warmly expressive performances must have furnished it.

The substance of the evening was two of the orchestral Suites, the First and

Fourth. Neither was conceived in grand, sonorous terms but as sequences of little, sharply characterised movements full of neat wit and figuration (from the oboes in particular) and carefully marshalled, airy strings. Brüggen keeps his players on a loose rein, confident enough in their good sense to leave much of the orchestra to make its own way while he concentrates on shaping a musical strand or watching over its progress. His buoyancy and freshness are infectious; even Bach suites, familiar enough now in their authentic garb, emerge newly illuminated.

A conductor was not required for the E major Violin Concerto; the soloist, Elizabeth Wallfish directed it herself. Her playing was neat and carefully detailed, but the effect was just a little too monochrome, especially alongside the other glowingly coloured performances. Brüggen himself also explored three movements from Bach cantatas, each with another existence in an instrumental work. The *Sinfonia from Geist und Seele wird verwirret* seems to have begun life as part of an organ concerto, that for *Wir danken dir, Gott, wir danken dir* is a parody of the pre-

lude from the E major violin sonata; both have virtuosic organ obbligatos, expertly dispatched here by John Tull. The sonatina from *Gottes Zeit, ist die allerbeste Zeit* proved to be a strange little funeral study, with pairs of keening recorders and violas de gamba; it made a sharp contrast to the grander music all about it, a moment of intimacy in an evening of extrovert accomplishment.

Orchestra of the Age of the Enlightenment, Queen Elizabeth Hall; sponsored by Charterhouse plc

Theatre

A lively look at death



Sylvia Syms and Harry Burton

Post Mortem is a short, angry, anti-war play by Noel Coward, unstaged since he wrote it on a steamer in 1930. Now The King's Head Theatre, Islington, has brought the play to life in a lucid, engaging production.

It is 1917. John Cavan dies in action in France. But his perturbed spirit stretches the moment of death into 13 mortal years. He returns to see family and friends in 1930 to look at the war from then. His idealism at death meets their compromises during the post-war years. Only one fellow officer, Perry Lomas, remembers the war: he has written an anti-war book called "Post Mortem".

The play amounts to a series of encounters: there is unfinished business with Cavan's mother and fiancée; and an awkward reunion with his army friends. The sternest test of Cavan's beliefs comes in his exchange with Lomas, a dispirited agnostic inveighing against an English conspiracy to cover over the war. When Cavan appears, Lomas is about to kill himself: "Don't put me off, there's a good chap, it's all I've got to look forward to."

All of Coward is in this scene: his despair of English class, his horror at English following of rules, and his Swiftian love of people as individually pleasant but collectively idiotic.

The plot lies between Tennyson's *In Memoriam* and *Truly, Madly, Deeply*. The former asks "Do we indeed desire the dead should still be with us at our side?", the other plunges into afterlife drama. Here, Coward manages to imbue the creepiness of Cavan's visitation with the social swing of a visit.

The wit erupts occasionally: "Are they in love?" asks Cavan. "I don't know - they go to the opera together," his mother replies. Richard Stirling's direction and Mark Friend's design for this small theatre both work well. Steven Pacey acts Lomas superbly, a model of unquiet resolve; Harry Burton as Cavan keeps pace with the demands of the part, but looks unmoved and unmoving. Opposite him, his father, Sir James "Jumbo" Cavan (Roy Sampson), proprietor of *The Mercury* is a horror of hypocrisy.

The tricks of time resemble T.S. Eliot's work in the 1920s. There are spots of thoughtful lyricism: "Youth is a long way away, it doesn't matter any more... Life's a joke with no one to laugh at it." Really, life's a slow way of dying.

Andrew St George

Post Mortem, The King's Head, Islington, London for six weeks (071 236 1915)

Ibsen at its best

This *A Doll's House* is an exemplary Ibsen production. The Wild Iris Theatre Company could not have introduced themselves better when they staged it last year at the tiny D.O.C., in Kentish Town - before taking it to the Ibsen Festival in Norway. Now, the larger Bridge Lane Theatre will let many more theatre-lovers savour it.

It is the best Ibsen I've seen since the Young Vic's *Enemy of the People* far above the latter's current *Rosmersholm* (over-slick, though well-intentioned), better than the National's uneven *Peer Gynt* or their recent *Hedda* (strong but flashy). This *Doll's House* is played quite straight, in fine, humane detail and faultlessly paced. The result is that we can't patronise the play as "period-bound", just an Ur-feminist exhibit; on the contrary, we are seized by the story and the characters, amused, moved and even enlightened.

All praise to the director Polly Irvin: her directorial hand never obtrudes, but the quality of the ensemble-acting must owe a sizeable debt to her unwinkingly thoughtful care. The designs by Gabrielle Sabran and Colin Hill are no less apt and self-effacing, and thanks to the choreographer

Sue Glasser the heroine Nora's Christmas-party tarantella - potentially an embarrassment - boasts a free spirit's flair.

Famously, Nora is the first theatrical wife who walks Out. Clever Sophie Thurstfield makes her disarmingly transparent, provincial and slightly ditty, where modern fashion expects cruelly down-trodden nobility of soul. That gives her smug husband Torvald (Timothy Bentinck) a decent excuse, however insufficient, for treating her as a dim pet. Which is dramatically all to the good; and it also means that when the time comes for the worm to turn, she can execute the turn-around with scathing simplicity. Their final face-off represents both sides fairly, and is genuinely wrenching.

Though Miss Thurstfield is admirable, Nora is a treat of a role. Bentinck achieves a greater miracle with his Torvald: neither crudely dominating nor a sentimental twit (the usual readings), but a subtle, vividly detailed study of a young-middle-aged Victorian husband whose paternalism is a matter of unreflective inheritance. We can't but feel for him too, when Bentinck reveals him in such sympathetic depth. On a shorter lead (with only two really dense scenes to

explore), Thane Bettany matches him as the doomed medic Dr Rank, dry-eyed, eloquently gentle and uncomplicated.

Those three performances are already decisive reasons for seeing the *Ibsen Doll's House*. Christopher McCallum's Krostad, the unhappy "villain" of the piece, and Julia Lloyd Barrie's destitute, widowed Christine - his lost sweetheart, Nora's stiff-upper-lipped old friend - supply two more. If each of them is a degree nearer caricature than need be (a bit of surplus cringing from McCallum, an excess of spinsterly grit from Barrie), they contrive nonetheless to reunite with tremulous spontaneity.

That is beautifully calibrated, well beyond the schematic lines that Ibsen gave them; it makes more of the under-written subplot than ever seemed likely. But don't take my word for it: just go! It may be several years before Ibsen is so well played again in London.

David Murray

A Doll's House, Bridge Lane Theatre, Battersea, SW11, until 24 October

INTERNATIONAL ARTS GUIDE

ATHENS

Concert Hall This month's programme includes a concert by the Athens State Orchestra tomorrow; a Beethoven day on Sat featuring a piano recital by Bruno Leonardo Gelber and a performance of the Ninth Symphony by the Nurnberg Symphony Orchestra; and a Greek music cycle opening on Mon with a programme of concertos for folk instruments and chamber ensemble. On Oct 17 and 18, La Camerata plays concertos and symphonies by Mozart and Boyce (722 5511)

BOLOGNA

Yuri Simonov conducts an orchestral concert at the Teatro Comunale tomorrow and Sat, featuring Strauss' Four Last Songs (Alexandra Marc) and Stravinsky's complete Firebird. Mon: I Virtuosi di Praga. Oct 16, 17: Viktoria Mullova plays Bartok's Second Violin Concerto. Oct 23: Cecilia Bartoli song recital. Oct 24, 25: Christian

Thielemann conducts Strauss. Oct 29, 30: Sylvain Cambreling conducts works by Debussy and Fauré. The opera season opens on Nov 28 with *Götterdämmerung* (529999)

BRUSSELS

Palais des Beaux Arts 20.00 José van Dam sings *Verre d'Or*, accompanied by Valéry Afanassiev. Tomorrow: Pierre Bartholomé conducts the Liège Philharmonic Orchestra in works by Milhaud, Prokofiev and Berlioz, with violin soloist Miriam Fried. Sun and next Tues: Paul Daniel conducts the Orchestra of the Monnaie in works by Ravel, Jonathan Harvey and Berlioz. Next Fri: Nikolaus Harnoncourt conducts the Chamber Orchestra of Europe (507 8200)

CLEVELAND

Severance Hall 20.00 Libor Pesek conducts the Cleveland Orchestra in Mozart's Piano Concerto No 25 (Garrick Ohlsson) and Suk's Asrael Symphony (repeated tomorrow and Sat). Pesek also conducts concertos next Tues, Thurs, Fri and Sat, Nov 4 and 7: Christoph von Dohnanyi conducts Die Walküre (231 1111)

FLORENCE

The next series of concerts at the Teatro Comunale (Sat, Sun, next Wed and Thurs) is conducted by Alessandro Pinzauti, and features Beethoven's Third Piano

Concerto (Maria Joao Pires) and Mendelssohn's Scottish Symphony. Sylvain Cambreling conducts the following programme (Oct 21, 22, 24, 25) and Georges Prêtre conducts four concerts at the end of the month (277 9236)

GENEVA

DANCE On Sat, the Ballet of the Grand Theatre gives the first performance of a new work by Paulo Ribeiro, as part of a double bill with Jiri Kylian's *Stepping Stones*. There are six more performances next week (311 2311)

CONCERTS Modern Jazz Quartet gives a concert in the Victoria Hall on Sun at 17.00. Next Wed: Günther Herbig conducts the Orchestra de la Suisse Romande. Oct 25: Theodor Guschlbauer conducts music by Schumann, Chopin, Ravel and Roussel (311 2511)

Next Wed in Grand Theatre: Thomas Hampson song recital (311 2311)

THEATRE Théâtre de Carouge has Molière's *L'Ecole des Femmes* daily till Sun. Oct 17-23: Monique Lachère's play *Raspoutine* (343 4343)

GOTHENBURG

Konserthus 19.30 Finn Rosengren conducts the Gothenburg Symphony Orchestra in works by Per Arvidsson, Honegger and Beethoven, with violin soloist Dong-Suk Kang (repeated

tomorrow at 18.00). Next week: Walter Weller conducts Janacek, Mozart and Kodaly. Oct 28, 29: Neeme Jarvi conducts Sibelius and Stenhammar (167000)

LONDON

THEATRE ● Rosmersholm: Francesca Annis and Corin Redgrave in Ibsen's drama of thwarted passion. Till Oct 31 (Young Vic 071-928 6363)

● Medea: Diana Rigg as Euripides' witch-wife bent on revenge. Till Oct 24 (Almeida 071-359 4404)

● Philadelphia, Here I Come! Brian Friel's affectionate 1984 comedy about an Irish emigrant (Wyndham's 071-867 1111)

● Six Degrees of Separation: Stockard Channing repeats her award-winning role from the New York production of John Guare's play (Comedy 071-867 1111)

● From a Jack to a King: witty version of Macbeth's climb to the top, set in the world of rock bands and Sixties songs (Ambassadors 071-836 6111)

● For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430359 Musicals 0836 430660 Comedies 0836 430661 Thrillers 0836 430662

OPERA/DANCE Covent Garden Tomorrow sees the opening night of Trevor Nunn's production of *Porgy and Bess*, first seen at Glyndebourne in 1995. Andrew Litton conducts this revival with Willard White and Cynthia Haymon in the title roles (also Oct 12, 15, 20, 24, Nov

3, 5, 7). Tonight's performance is I Capuleti e i Montecchi with Anne Sofie von Otter (also next Wed). Sat afternoon: Fidelio (also next Tues and Sat). Sat evening: Tosca. Next Fri: Carlo Bergonzi farewell recital. Oct 23: revival of Otello with Domingo. Oct 22: revival of Royal Ballet production of Swan Lake (071-240 1088)

Coliseum The ENO repertory consists of Jonathan Miller's production of Don Giovanni (tonight and Sat, runs till Nov 5). Nicholas Hytner's production of La forza del destino with Josephine Barstow (tomorrow and Mon, runs till Oct 22) and Die Zauberflöte (revival opens next Wed). Wozzeck is revived on Oct 29 (071-836 3161)

Sadler's Wells Glyndebourne Touring Opera's season runs till Oct 24, with the next performance (*Le nozze di Figaro*) on Sat (071-278 8916)

CONCERTS South Bank Centre Highlights of the next week include three Tennstedt concerts with the LPO (tonight, next Tues and Wed), a piano recital by Bernard D'Arcoli on Sun, Elgar's The Kingdom conducted by Andrew Davis on Mon, Eartha Kitt in concert next Fri and a Herbert Howells centenary concert next Sat. Oct 18: Andrzej Panufnik memorial concert. Oct 19: Mackerras conducts the Orchestra of the Age of Enlightenment. Oct 20: Radu Lupu plays Brahms' First Piano Concerto. Oct 21 and 25: Ashkenazy conducts the RPO. Oct 28: Alfred Brendel recital (071-928 8800)

Barbican André Previn returns to the LSO tonight and on Sun to conduct works by Bruckner, Mendelssohn and Shostakovich. Witold Lutoslawski conducts the Guildhall Chamber Orchestra in a programme of his own music tomorrow lunchtime. Tomorrow evening: Budapest Symphony Orchestra. Sat Rattle conducts the CBSO. Sun afternoon: Mitsuko Uchida recital. Next Wed: Gershwin concert. Next Thurs: Colin Davis conducts the LSO.

Next Fri: Rita Hunter sings Wagner. Next Sat: Harnoncourt conducts the Chamber Orchestra of Europe (071-638 8891). Next Tues in Westminster Central Hall: John Eliot Gardiner conducts Beethoven's Ninth Symphony (071-379 4444)

● MADRID The new season of concerts at the Auditorio Nacional de Musica opens next Tues with a concert by the Madrid Civic Choir, featuring music by Spanish composers. Next Thurs: piano recital by Alfonso Montechino. Next Fri, Sat, Sun: Malaga Symphony Orchestra plays works by Copland, Strauss and Rimsky-Korskov (337 0100)

● ROTTERDAM Tomorrow and Sat at De Doelen, George Cleve conducts the Rotterdam Philharmonic Orchestra in works by Mozart and Nielsen. Next Wed and Thurs: Gilbert Varga conducts works by Richard Strauss and Respighi (413 2490)

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2000-2030, 2200-2330 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman

Super Channel 0700-0710, 1230-1240, 2230-2240 FT Business Daily 0710-0730, 1240-1300 (Mon, Thurs) FT Business Weekly - global business report with James Ballini 0710-0730, 1240-1300 (Wed) FT Media Europe 0710-0730, 1240-1300 (Fri) FT Eastern Europe Report 2240-2248 FT Report

Sky News 2030-2100, 2200-2300 FT Business Weekly

SATURDAY CNN 0900-0930, 1900-1930 World Business Today - a joint FT/CNN production

Super Channel 0830-0900 FT Business Weekly

Sky News 1130-1200, 1730-1800 FT Media Europe

SUNDAY CNN 1000-1100, 1800-1830 World Business Today - a joint FT/CNN production

Super Channel 1900-1930 FT Business Weekly

Sky News 0130-0200, 0530-0600 FT Media Europe 1330-1400, 2030-2100 FT Business Weekly

FINANCIAL TIMES

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Thursday October 8 1992

An unelected president

ONE PARAGRAPH in Mr Chris Patten's speech yesterday to the Hong Kong Legislative Council (LegCo) was clearly directed at editorial writers in the UK. The pace of democratisation in Hong Kong, he said, was constrained by international agreement and "the implacable realities of history, geography and economics", and this fact was better understood within the territory than by "those who would like the people of Hong Kong to be the heroic pawns of their own doubtful well-meaning preconceptions".

What this means is that, since Britain is committed to returning Hong Kong to China in 1997, there is no point in setting up a model democracy there between now and then, only to see it dismantled, with much acrimony and perhaps even bloodshed, thereafter. Everything that is done in these last five years has to be done with an eye to its likely consequences in the years beyond.

So much is common sense. But on that observation can be founded two radically different policies. One, favoured by Mr Martin Lee's United Democrats (UDHK) who won most of the directly elected seats in last year's LegCo elections, is to introduce as much democracy as possible, in the hope that China will shrink from the odium of dismantling it when it comes to the point. The other, favoured until now by the British government, is to try and persuade China that more democracy would be a good idea, but refrain from implementing any changes China does not approve.

Middle way

In yesterday's speech Mr Patten attempted to chart a middle way between those two approaches. On relations between LegCo and the Executive Council (ExCo) he announced measures to be adopted now, without reference to China. But on the method of electing the next LegCo in 1995 he made "proposals", which "will require serious discussion with Peking". Judging by the prompt and unfavourable reaction of the New China News Agency, the discussion will certainly be difficult. Whether it will be serious on the Chinese side remains to be seen.

Mr Patten knows well that the Chinese will reject, once again, Britain's proposal to increase the

number of directly elected seats beyond the 20 (out of 60) so far agreed. But he has devised an alternative which seeks to reach a similar result by a more convoluted route, respecting the letter of Beijing's Basic Law. This is to broaden the franchise for the "functional" constituencies so that they embrace the entire working population, and to ensure that the "election committee" (which under the Basic Law will elect 10 LegCo members) is itself composed of elected people.

Future tense

But what does he do if China rejects this package? Taken at face value, his speech offers no fall-back position. Yet the proposals for the new constituencies are spelt out in considerable detail in an "illustrative pamphlet", with copious use of the future tense. And at his press conference Mr Patten let fall the remark that "if China wants to change it back, then it won't lose anything in its own terms". That suggests he is ready to override a Chinese veto if necessary. If so, his approach is much nearer to that of Mr Lee than appears at first sight.

Meanwhile, he has angered Mr Lee's supporters by refusing them seats on ExCo, which they hoped to turn into a quasi-cabinet drawn from LegCo and reflecting last year's election results. Mr Patten rejected this, insisting on the separation of powers. He himself is handing over the chairmanship of LegCo to an elected president, and promises in future to be "answerable to LegCo as head of the executive". He is even instituting a kind of "governor's question time". The role he defines for himself is thus half way between that of a British prime minister and a US president. Yet he is neither elected by the people nor removable by any representative body.

That will also be true of his Chinese-appointed successor in 1997. Evidently he believes there is no chance China would accept an elected executive, but some chance it can be persuaded to work with a democratic legislature if he, and the Hong Kong politicians, can get such a system up and running over the next five years. It is a long shot, but a bold and imaginative one, which deserves to succeed.

Realism and the Eurofighter

A COMPLETE breakdown of collaborative arrangements for the European Fighter Aircraft is now a distinct possibility. That would present the British government with a formidable dilemma. It would be loath to abandon the project at this stage and buy another fighter. But it also would - or should - think twice before committing the UK to undertaking EFA production on its own.

The German government is clearly set on having no part in the aircraft the UK wants, and the other partners - Italy and Spain - are at best hesitant. In an atmosphere of political and monetary disarray in Europe, there is a temptation for Britain to say no to the rest and press ahead on its own. The Ministry of Defence has begun testing the waters to see if a solo programme is politically acceptable. For UK manufacturers it may look like the best solution of all.

Britain could build it. It could save the extra costs involved in spreading production work among partners in different countries. It could appoint a prime contractor and lessen the risk to the taxpayer. But a UK-only aircraft would still, almost certainly, turn out more expensive because of the shorter production run. The RAF's requirement is 250 aircraft, less than a third of the original EFA programme. Whether the project was worthwhile would depend - as with the Challenger 2 tank - on whether the UK ordered from Vickers last year, on winning export orders from the third world.

Inadequate alternatives

The less competitive EFA's price becomes, the less objection there will be to an off-the-shelf alternative such as the US F-15. Britain has, after all, bought American fighters before. But the only realistic cheaper alternatives to EFA are all aircraft of 1970s design. The F-15 has a successor, the F-22, but it is well outside the UK's targets for size, weight and cost. EFA's closest European rival, the French Rafale, was designed for different requirements and costs just as much.

Britain insists on an aircraft capable of defeating any likely opposition, including - and here its perceptions stand in sharp contrast to Germany's - in overseas

military operations. But it has more than military reasons for wanting to hang on to EFA. The UK has more to lose in terms of strategic industrial capability than the other three partners. The widely-touted estimate of 40,000 UK jobs depending on the programme may not be overstated.

BAe faces void

The collapse of EFA would be the heaviest blow to the industry since the TSR 2 strike aircraft was cancelled by the Labour government in 1965. That project was eventually replaced by the tri-national Tornado, but no such satisfactory outcome can be expected to follow EFA's cancellation. The alternative collaboration partners, the French and the Americans, both have their own agendas for the time being. A future Anglo-French fighter is mooted, but would not materialise until well into the next century. Before then British Aerospace (as it did not have enough troubles already) would be facing a void at the core of its profit-making military activities.

The UK authorities and the industrial partners must take part of the blame for the project's current state. Britain helped to alienate German opinion by pushing its way into leadership of all the programme's main elements. The Eurofighter consortium of aircraft manufacturers also made a clear tactical blunder in April by pitching its price for the production phase too high. Mr Volker Rühle, the German defence minister, has since stated his considerable political ambitions on his decision to reject the aircraft.

However, Britain still has a strong bargaining position. EFA may look precarious without Germany, but without Britain, Germany's counter-proposal of a new collaborative fighter - dubbed the EFA Lite - looks a non-starter. The UK's best interest is to try its utmost to rescue EFA collaboration at least with Spain and Italy, even if that means making some compromises in the aircraft's performance. If collaboration was judged to be imperative in the mid-1980s - when the cold war persisted and defence spending was at its peak - it is hard to see how going it alone can make sense now.

In the long run we are all dead - Lord Keynes (circa 1921).
Keynes is dead and we are living in the long run - Participant at a Keynes conference, 1991.

Saying what one would do, if one were chancellor, is a form of journalism best indulged in one's 20s. We are where we are through a complex historical process, and there are no hitherto unused monetary indicators waiting to be pulled out of a hat, the mere announcement of which will restore credibility. Some so-called market commentators are looking in a dark room for a black cat which is not there.

Moreover, the whole 10-point programme of mind is misguided. For it assumes that there are a few technocratic gimmicks by which a few clever people at the centre could point a painless way to growth without inflation. It is this rather than any specific doctrine, which is the malign aspect of Keynes's legacy.

What I object to most in the programme is the absurdly over-inflated role it gives to government. The political philosopher Michael Oakeshott made a distinction between the state as an enterprise association, with specific aims and purposes, and the state as a civil association, which provides a framework of law and institutions in which individuals, companies, voluntary bodies and many other groups pursue their own purposes.

Not only is a civil association a much more congenial idea; it is also less unsuccessful. The enterprise association reached its highest form of development in the Soviet five-year plans. These collapsed, together with more moderate Swedish type ideas for reforming society from the centre.

No government has the knowledge - much of it unquantifiable - which would be required for such ambitions. Yet political discourse is still in the language of the enterprise association. Even radical-right Conservative governments believe they have to do something called "promoting growth".

Having said all this, I will swallow my words with a 10-point non-plan. This is partly because I have been asked to do so and partly because this is a journalistic way of encapsulating a few thoughts, acceptable if very sparingly used. The intention is to improve the framework of rules and institutions of civil society rather than to ask for implausibly heroic political leadership.

The reason why the British found it so difficult to live with the exchange rate mechanism has nothing to do with the alleged misdeeds of the Bundesbank or even the entry parity. Nor has it much to do with the personal qualities of the chancellor. The British are just very addicted to the inflationary habit, which they find so difficult to kick. Politicians and commentators have evinced a curious born-again belief in fiscal activism. They want, mostly unspecified, public expenditure cuts. But of course these must not affect infrastructure, investment, or any other area where they are actually likely to be made.

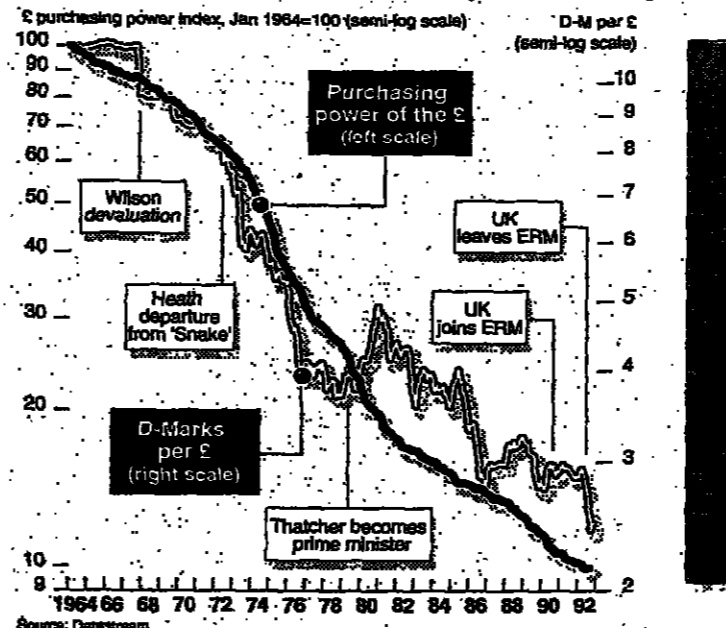
It just happens that on the evidence of the past two decades, monetary and exchange rate policies are far more potent weapons against inflation than fiscal policy. There are many reasons for wanting to balance the budget once economic activity is on a sustainable trend level. But with free capital markets there is an extremely loose link between the budget deficit and either inflation or interest rates.

ECONOMIC VIEWPOINT

What I would do as chancellor

By Samuel Brittan

Domestic & external purchasing power of the pound



Source: Deutscher

The main reason why politicians are turning to fiscal policy is that for the moment tight money seems to be politically more unpopular. In addition - as we see from the memoirs of the Callaghan period - ministers find it much easier to dispute with each other on spending programmes than on monetary or exchange rate policy, which is left to a tiny inner group.

Having got all this off my chest, here is my 10-point non-programme:

Some market commentators are looking in a dark room for a black cat which is not there

1. There should be a standing commission on laws and business practices which make it difficult to reduce inflation, or increase the costs of so doing. My own most important articles have not been my running commentaries on macroeconomic policy, but the occasional pieces I have written on practices such as upwards-only rent reviews of business rents or the insidious effect of treating house purchase as a foolproof investment for gain rather than a way of providing shelter.

2. There should be a thorough investigation of the events leading up to the humiliation of Black Wednesday, when the UK ignominiously left the ERM. This should go well beyond the ritual calls for the

resignation of the chancellor and look at the whole machinery of Treasury and Bank of England advice which has guided successive chancellors, and which would deprive key officials of the excuse that they cannot answer back.

3. There is no point in just calling for an independent Bank of England, if this means just giving slightly more power to the existing Bank. Indeed no central bank has covered itself in glory in recent weeks. What is required is a new Bank of England Act which would give the Bank specific objectives, for which it could be held accountable, and which would not prevent it being ultimately merged with the European Central Bank envisaged in the Maastricht treaty. Once the new institution is established under a new act it would be given sufficient independence to put monetary policy at one or two removes from the political expediency of those concerned with managing party conferences.

4. The government should declare its aim of rejoining some version of the exchange rate mechanism when the time is ripe. This is deliberately harking back to the Thatcher formula, with the big difference that the aim would be to rejoin rather than find excuses for not so doing. Moreover the discussion should be open and above board without the "I must prevail" attitude of the former premier.

Those official advisers - not all that thick on the ground - who seriously favour returning, suggest two conditions. The first is that German interest rates should be seen to be moving clearly downwards; in fact German money market rates have already fallen by nearly one percentage point, much more than the official Lombard



Keynes: malign aspects of his legacy

rate. The second is that the UK should be clearly emerging from recession. I am more worried about this second condition, the fulfilment of which will remain a matter of opinion. I would rather just say that the UK should rejoin the ERM when German interest rates are over the unification hump. And preferably within two years.

5. In the meanwhile there should be a broad band exchange rate objective. The difficulties of German reunification make the D-Mark target on its own temporarily difficult. On the other hand the weakness of the dollar distorts the sterling index too. So I would temporarily settle for some kind of average between the two.

The chart illustrates how close the relationship is between the internal and external value of the pound. But it is a medium to long-term one. For instance, inflation could slow down in the 1980s,

even though the pound was falling because there had been an earlier sterling overshoot. But as the slide went on, it was inevitable that sooner or later it would find its way into domestic inflationary pressure. It is the insidious depreciation of sterling, year after year, which feeds into inflation rather than the short periods of intense pressure which hit the headlines. It is much more important that sterling should remain in the same broad band (or higher) over the next few years than exactly how low it falls in the next few weeks.

6. There should be an objective for total domestic spending, measured approximately by my old friend, nominal gross domestic product. The target path I have suggested is based on projections by the investment bank Goldman Sachs made when the UK was still in the ERM. The idea is to ensure sufficient demand to maintain economic growth, but only if inflation continues to come down.

It is this direction which matters rather than highly fallible targets for intermediate measures of money, credit and the like. The key relationships are so unreliable and change so frequently that they should be changeable at the discretion of the Bank of England, or whatever is operating monetary policy. It would be a gross mistake to centre policy around intermediate objectives which will carry little conviction.

7. Under normal circumstances that would be that. But in view of the breakdown of confidence a separate target path is needed for inflation itself, in terms not of the ridiculous Retail Prices Index but some underlying measure of inflation of which the GDP deflator is an example. If you have a target path for nominal GDP and for inflation, you implicitly have a projection for real growth as well. But the latter is residual and cannot easily be influenced by government.

8. Interest rate policy would be governed by points 4 to 7. Meanwhile, I can see no point in massive public spending cuts or tax increases in a recession, whatever the mythology of 1981. Public spending should be curbed sufficiently to secure a balanced budget in the longer term.

9. Much more important is the breakdown of public spending - not between production and consumption, which is a statistical artefact - but between purchases of goods and services, inflationary pay increases and cash transfers. A freeze of all public sector wages would repeat the cardinal sin of all previous incomes policies in ignoring supply and demand in particular labour markets. On the other hand a simple freeze in the public sector wage bill, would make it all too easy to carry on with a conventional wage round at the cost of dismissing public sector workers. The freeze must operate at the level of average pay per head.

10. To achieve the maximum realism with a minimum of hardship, social security needs to move humanely, but uncompromisingly towards selectivity. To be blunt, future increases in pensions and child benefits should go to those who need them rather than wastefully distributed all round.

What would happen if there were conflicts between the nominal GDP, exchange rate and inflation objectives? We would be doing extremely well if any of them were taken seriously enough for conflicts to arise. In any case I would not last long as chancellor in any conceivable British cabinet to have to resolve them.

I can see no point in massive spending cuts or tax hikes in a recession, whatever the 1981 mythology

BOOK REVIEW

No magic formula

At Nissan's UK plant, carpet pieces are ordered, delivered and fitted to Micra cars within just 42 minutes. The average time a European-made part spends in stock is 1.6 days, compared with the industry average of 20 days. These and countless other facts about the Sunderland plant are surprising, like the lists of things the Japanese own - Firestone, the Exxon Building, Bush House, Aquascutum, Columbia Pictures... Gosh, how do those Japanese companies do it? There must be something special about them.

Well, no. At least not according to Bill Emmott, business affairs editor of The Economist. His book is about the remarkable expansion of Japan's companies into multinationals during the 1980s. His thesis is that the Japanese are simply taking advantage of economic and business phenomena which have been seen before, such as in the expansion of American companies into Europe. Japanese companies have no magic formula. They do not take a uniform approach and make plenty of mistakes.

A former Tokyo correspondent and author of a previous book about Japan entitled The Sun Also Sets, Emmott is an authority on the subject. He is good at shattering myths and deflating prejudices. He tells us that Japanese factories abroad use a wide range of suppliers and most of them are not Japanese-owned; that most Japanese expatriates do not send their children to Japanese schools; that Japanese methods can be emulated by non-Japanese companies.

Japan has been doing a good job of demystifying itself lately, with its collapsing stock market and stuttering economy. But Emmott's points are all still useful in view of the passions stirred up by Japanese presence overseas. Emmott correctly attributes much criticism,

JAPAN'S GLOBAL REACH: The Influences, Strategies and Weaknesses of Japan's Multinational Companies
By Bill Emmott
Century, £18.99, 244 pages

especially on the issue of domestic content of US-made cars, to prejudice which is not directed at foreign investors of other nationalities. He argues that the overseas operations of Japanese companies are more truly Japanese if they do not import parts. Their "lean production" methods demand a reliable network of suppliers close at hand. Only in this way can they bring productivity towards Japanese levels. If parts are made domestically, it is irrelevant whether the suppliers are Japanese-owned.

Emmott is also no doubt correct in saying that "Japanese superiority" is mighty similar to the sorts of superiority identified among American multinationals in the past. Like American companies investing abroad in the 1950s, Japanese companies, on average, appear to have the best operating methods. But this does not take us very far. This is where the book falls down. It tells us what is not happening, and not new. It is not as illuminating about what is.

The book's structure does not help Emmott to develop a picture of Japan's global reach. Four "case studies" of Japanese expansion are interspersed in no obvious logical manner with general chapters which analyse the results of an extensive survey, conducted by the author, of Japanese companies with operations in the US, Britain and the continent. Then, Emmott departs from the book's subject and devotes the final chapters to a rambling look at the future of Japan and even the world, without closely relating his prognostications to

Japan's multinationals.

The full survey, including questions on employment, productivity, local content, management methods and expatriate life, is published in appendices. The results are generally useful if unsurprising. But some respondents' comments provide tantalising glimpses, such as that of an American employee of a software company who says: "Their business practices are reminiscent of the 17th-century shogunate."

Other controversial Japanese management techniques are not fully addressed. Something unusual is happening when a former Sony employee in Wales writes a letter to the FT on "shadowing" - the practice of having a Japanese employee looking over the shoulder of local staff - and says: "If the Japanese are happy to lead a way of life that to us is insane, then good luck to them." Yet this practice is dismissed by Emmott with "there is nothing unusual about Sony's shadowing policy... nor is there anything especially sinister about it". Perhaps, but an examination of Japan's global reach needs deeper discussion of companies' practices. Why do companies have "shadows", and what do they do? Given his attention to particular examples, Emmott should explore such questions in detail.

Though the book contains much interesting material, the case studies - of car makers, Bridge-stone's purchase of Firestone, the forays into Hollywood, and London's financial markets - do not get under the skin of Japan's adventures abroad. This is perhaps because the author has already decided that there is nothing much new about the phenomenon of Japanese investment overseas - and because of his declared intent to remain "agnostic".

Alexander Nicoll

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Citicorp is reeling from the surprise resignation of its president and poor earnings forecasts, writes Alan Friedman

At the same time it emerged that the Federal Reserve and Office of the Comptroller of the Currency (OCC) had also pressed Citicorp to sign a memorandum of understanding to

Despite these difficulties, Citicorp appeared to be back on the road to recovery during the second quarter. But persistent bad debts in the property market as well as the latest profit forecasts have caused Mr. Tom Hanley, senior banking analyst at First Boston, to downgrade Citicorp's 1983 full-year net earnings estimates from \$328m, or 60 cents per share, to \$73m, or 30 cents a share, and 1983 estimates from \$728m, or \$2 per share, to \$548m, or \$1.50 a share.

The bank's prospective underlying financial performance over the next few months appeared to be a little better. It did a few months ago. Its most recent return on assets, released on June 30, was 0.30

investment bank, has noted that Mr. Braddock's departure "raises a lot of questions about the management of Citicorp". The decision by Mr. Reed not to appoint a successor has compounded concerns. "As we all know, John Reed is on the road a lot. That means a lot of times the bank has to be run by a committee, which does not make a lot of sense to me."

Of George Salem, of Prudential Securities, put it more bluntly. It was ironic, he said, that Mr. Braddock should be leaving the bank "because Braddock was a stronger manager than I am."

The Braddock resignation followed the departure of two other top Citicorp managers

These sort of *mea culpas* from Mr Reed - and there have been several over the past two years - have had the effect of fuelling more speculation about his future rather than dampening such talk on Wall Street. Proof of solid management, evidence of recovery in earnings and improved capital ratios will be needed to lay such speculation to rest.

Anthony Jacobs,
9 Nottingham Terrace,
London NW1 4QB

ers and at the expense of the British taxpayer.

Judging by his reported comments Mr Woods is an apologist for some clearing banks now terrified at the prospect of a full-scale inquiry into their foreign exchange dealings over the past few weeks and the possibility of the introduction of a special windfall tax on banks' dealing profits.

If the cap fits, Mr Wood, wear it, but do not purport to speak for all clearing banks.

Terry Thomas,
managing director,
The Co-operative Bank,
1 Balloon Street,
Manchester M60 4EP

The problem with hoping for an actuarial database to help determine premiums is that nothing in the computer world - hardware platforms, operating systems, applications programs - has a sufficiently long life for any worthwhile data to be built up.

The article quoted figures from a survey carried out by the Securities and Investments Board of policies which were terminated within the first two years of the contract. However, this month's edition of Money Management shows a rather different picture and, indeed, of the offices surveyed. Scottish

The very thorough analysis we have carried out of policies sold by appointed representatives has indicated no significant difference in lapse rates when compared with Scottish Widows policies sold through independent financial advisers. N Scott, *Scottish Widows' Fund and Life*

**Assurance Society,
15 Dalkeith Road,
Edinburgh EH16 6BU**

Who, at Maastricht, fought for and won concessions to enshrine subsidiarity and to reserve a position as to whether Britain should join a single currency bloc? With the hindsight enjoyed by most of his critics, perhaps Mr Major

It seems quite possible and even desirable that the "greater German" bloc should emerge. I very much doubt if the French will relish the thought of their economic management being dictated by an "independent" central bank and thus will most likely opt to

Again Mr Major's instinct for caution in rejoining the ERM follows logically. Some commentators like to portray this as a sop to the so-called Euro-sceptics. If this is so then truly we would all be Euro-sceptics, which we are not. His insistence that a return to the ERM will not be in the foreseeable

The Conservative party is, of course, representative of the feelings in Britain as a whole. The Conservative government has achieved its Maastricht goals with the consent of parliament and I am sure that the Conservative party conference will give Mr Major a strong vote of confidence.

**Ian Taylor,
Soroba House,
Ardfern,
Argyll PA31 8QR**

■ It's all hands to the pump in customers' interests at Hewden Stuart, according to chairman Sir Matthew Goodwin.

Witness the time he picked up a ringing phone in the Glasgow headquarters and found he was talking to a disgruntled forklift-truck operator. Twenty minutes later, a fitter was on site. But the performance isn't always as good when seen from an in-company viewpoint, the forlorn Scot admitted to City analysts. A pump-hose he lately had delivered to his own home turned out to be leaky, and

■ In a Japanese version of the old biblical tale of Susanna and the elders, women employees of Tokyo brokers Yamaichi Securities were bathing nude at a holiday resort when they discovered they were being spied on by male colleagues. But this time the bathers did not need the prophet Daniel to save them from the spies' inquiry. Returning to work, one of the women pilloried the most prominent peeping Tom through the company's computer system, broadcasting his name to over 100 branches. Moreover, she did so without revealing her own identity — a twist to the well-known tale. Announcing that the case was being investigated, a Yamaichi spokesman added: "We understand

Wouldn't certain communication problems be caused by his choice? No, said Franco, who apparently feels that having the developing world's largest debt puts one in a commanding position.

The international financial community "will just have to learn Portuguese," he added (raising eager speculation about which words from the phrase book Citicorp vice-chairman Bill Rhodes will choose to respond with). And anyway "Japanese is more useful than English."

But Franco provided an object lesson in unaffability that even John Major might envy. Challenge about a drop in the São Paulo stock market that makes the London decline look small in comparison,

■ Are the Tory wets about to sweep in with a vengeance?
"Minister opens sea defences at Herne Bay," proclaims a press release just in from the agriculture department. "We must seek to work with, rather than against, the forces of nature," adds Earl Howe, the minister responsible.

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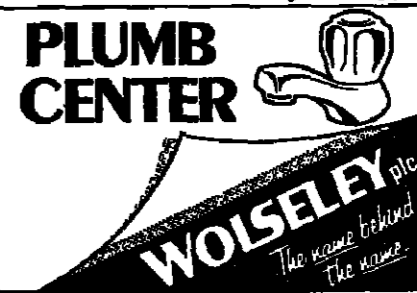
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FINANCIAL TIMES COMPANIES & MARKETS

Thursday October 8 1992

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INSIDE

Ford cuts production in German plant

Ford of Europe is cutting production at its car assembly plant in Cologne, Germany, in response to falling sales in western Europe and excessive stocks. The production cuts mean Ford will lose output of around 6,000 Fiesta and 3,000 Scorpio/Granada. Page 18

A shadow of its former self

Kuwait's stock exchange, which closed with the Iraqi invasion in August 1990, has reopened with a whimper. Since trading restarted on September 28, it has seen less than 60 transactions a day in no more than a dozen shares. Back Page

One tempest breeds another

When hurricane Andrew swept through the US in late August, it spawned another tempest in the natural gas futures pit at the New York Mercantile Exchange. Volumes soared, prices climbed and every player in the market stayed within sight of their screen. Page 24

Outsider slims Pemex

Mr Francisco Rojas had never worked for an oil company. But in 1987 he took over Pemex, the world's fifth largest oil company, with orders to lose the fat. Now Pemex has cut operating costs by 20 per cent since 1986 and increased oil production. Page 24

Qantas rises 209%

Qantas, the Australian airline which the government wants to privatise early next year, reported a 209 per cent increase in net profit to A\$137m (\$98m) for the year. Meanwhile, Ansett, the aviation group owned by TNT and News Corporation, may be floated "at some stage in the future", according to TNT. Page 19

Lease of life for futures trading

The US Commodity Futures Trading Commission is on the brink of a new lease of life. Mrs Wendy Gramm (left), CFTC chairwoman, describes a bill that she says would bolster US competitiveness in global derivative markets, and allow US futures exchanges to uphold their reputation as financial innovators. Page 20

Jitters over Australian issues

Continuing weakness in the Australian share market has prompted jitters about the prospects for new equity issues. Confidence has also been undermined by disappointment over several recent issues. Page 21

Posco chief seems set to quit

Mr Park Tae-joon, chairman of South Korea's Pohang Iron and Steel Company (Posco), appeared determined yesterday to quit the world's third largest steelmaker. Page 18

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Chief price changes yesterday

FRANKFURT (DM)		LONDON (Pence)	
Alcoa	435 + 15	StandardChart	478 + 31
Anglian Water	435 + 15	Wimpey (B)	100 + 10
Asda	435 + 15	Wimpey (S)	100 + 10
Barclays	435 + 15	Wimpey (S)	100 + 10
Citicorp	435 + 15	Wimpey (S)	100 + 10
Clark Rubber	435 + 15	Wimpey (S)	100 + 10
Courtaulds	435 + 15	Wimpey (S)	100 + 10
Credit Suisse	435 + 15	Wimpey (S)	100 + 10
Deutsche	435 + 15	Wimpey (S)	100 + 10
Enterprise Oil	435 + 15	Wimpey (S)	100 + 10
Evered Bardon	435 + 15	Wimpey (S)	100 + 10
Ford	435 + 15	Wimpey (S)	100 + 10
Fujitsu	435 + 15	Wimpey (S)	100 + 10
GM	435 + 15	Wimpey (S)	100 + 10
GPG	435 + 15	Wimpey (S)	100 + 10
General Accident	435 + 15	Wimpey (S)	100 + 10
Goodman Fielder	435 + 15	Wimpey (S)	100 + 10
H.J. Heinz	435 + 15	Wimpey (S)	100 + 10

Deliveries of luxury S-class help turnover rise by 3.5%, reports Kevin Done Sales of Mercedes-Benz cars fall 7%

MERCEDES-BENZ car sales worldwide in the first nine months of the year fell 7 per cent to 387,000, the company said yesterday.

The turnover of the car operations, however, rose by around 3.5 per cent, or by DM1.3bn to DM3.2bn (\$2.1bn), because of higher sales of Mercedes-Benz's top of the range S-class luxury car, which is in its first full sales year worldwide.

Mercedes-Benz car sales in Germany have dropped 18 per cent in the first nine months this year to 176,000. The company is being hit increasingly by falling demand for its smaller 190 series, which will be replaced by a new generation model next spring.

It is expected that this year, for

the first time in its history, Mercedes-Benz will be out-sold in western Europe by BMW, its main domestic rival.

Mercedes-Benz forecast that its retail car sales would regain some lost ground in the final quarter and for the full year would total around 550,000 worldwide, a drop of less than 1 per cent from 554,000 in 1991.

Sales in western Europe (excluding Germany) fell 4 per cent in the first nine months to 114,000 with declines in Italy and France but a rise of 7.7 per cent in the UK. Sales in the US rose 9 per cent to 47,600 helped by increasing leasing sales.

Mercedes-Benz car sales in Asia, excluding Japan, have jumped 65 per cent in the first

nine months to 15,000. Sales for the full year in the region are expected to total 20,000, and the company expects to double this total by the mid-1990s.

Mr Jürgen Hubbert, managing director of the Mercedes-Benz car division, said yesterday that the company had no immediate plans to raise its car prices in the UK following heavy devaluation of the pound against the D-Mark, as its sales revenues were largely hedged until the end of the year.

It has already raised its prices by an average of 5 per cent in Spain and other German car-makers such as Volkswagen and BMW have also raised their prices in Italy.

It is expected that Volkswagen will be the first German car-

maker to raise its list prices in the UK with an increase of just under 5 per cent.

Mr Hubbert said that Mercedes-Benz had increased investment in its car operations by around 10 per cent this year to more than DM2.6bn. Investment would total some DM1.5bn in the next five years, mainly for the development of new products.

He claimed that productivity in the final assembly operations of its new Rastatt car plant had been raised 20 per cent compared with the company's existing plants at Sindelfingen and Bremen.

Of the 10,500 jobs that are being cut by Mercedes-Benz in Germany this year, some 6,500 are being shed by the group's car

operations and 4,000 from the commercial vehicles business, said Mr Hubbert.

The cuts are being achieved through natural wastage, early retirement and a reduction in the number of short-term contract workers.

Mercedes-Benz was still seeking a partner for the development of a new generation four-wheel drive leisure/utility vehicle to replace its current ageing G-Wagen, said Mr Hubbert.

Earlier talks with Mitsubishi Motors were abandoned earlier this year, and the present talks with Peugeot of France were no longer promising, as the two groups had widely differing concepts for a new vehicle, he said. Ford to cut production, Page 18

SocGen breaks trend with 8% rise

By Alice Rawsthorn in Paris

SOCIÉTÉ GÉNÉRALE yesterday lightened the gloomy mood of the French banking sector by announcing an 8 per cent increase in interim profits to FF1.98bn (\$410m) for the first half of 1992 from FF1.83bn in the same period last year.

The robust increase in profits from Société Générale bucks the trend among France's big banks, which have been hit by competition in domestic banking and by the need to make steep increases in provisions on their property holdings and industrial investments.

Crédit Lyonnais last month disclosed it had barely broken even in the first half. Banque Indosuez, the prominent investment banking subsidiary of the Suez industrial group, reported a similarly steep fall in profits because of a hefty increase in its provisions.

Paribas, another force in French investment banking, avoided a dramatic decline in its interim profits by the use of disposals. Paribas was yesterday clouded by its involvement with Ciments Français, the troubled construction company now embroiled in a controversy over previously undisclosed losses on off-balance sheet dealings.

By contrast Société Générale, one of France's largest private sector banks, managed to increase its operating profits and to avoid a steep increase in provisions on its property and industrial investments.

Mr Marc Vénot, chairman, said that Société Générale had pursued a "prudent provisions policy" in recent years. As a result, he said, it was able to limit the increase in first-half writedowns to 16.5 per cent, taking it to FF2.05bn.

Société Générale saw its net banking income increase by 5.5 per cent to FF18.6bn during the first six months of the year. Its gross operating profits rose by 4.5 per cent to FF5.75bn in the same period.

Mr Vénot said the bank planned to "maintain the strategy of diversifying into different areas of revenue" in the future. However he refused to make a profit forecast for the full financial year.

Société Générale, like other French banks, has been cutting costs. Last month it announced a rationalisation for its French retail banking network, involving shedding 1,800 of its 23,000 staff within three years.

David Waller on moves towards a new era for Finanzplatz Deutschland German bourses combine to take on Europe

GERMANY'S fragmented stock exchanges, divided between eight different centres, have at last decided to share a common future. The announcement yesterday that the exchanges would be brought under a single holding company - Deutsche Börse, the German Exchange - from the beginning of 1993 is intended to put an end to decades of damaging rivalry between Frankfurt, by far the dominant market, and its smaller sisters.

The decision is a big step towards the realisation of Finanzplatz Deutschland, the often-postponed ideal of Germany as a strong financial centre. Yet it also leaves some difficult questions unanswered.

By providing for the exchanges in Frankfurt, Düsseldorf, Munich, Hanover, Hamburg, Berlin, Stuttgart and Bremen to retain their independent existence, it ensures that regional tensions will linger within the new structure. And by providing for the parallel development of screen- and floor-based trading, it leaves scope for rivalry between the two systems.

Still, the agreement is an important achievement, actively encouraged by the federal government. Ten months ago, Mr Helmut Kohl, the German chancellor, visited the Frankfurt exchange for the first time, calling for stronger capital markets in Germany. Days earlier, Mr Theo Waigel, finance minister, had presented a package of policy proposals designed to strengthen Finanzplatz Deutschland.

The creation of Deutsche Börse was only one such measure. Mr Waigel also called for an insider dealing law and a centralised supervisory body for the German securities industry. The plan was to implement these measures by the end of the current year.

That timetable will be impossible: Germany is unlikely to have a law against insider dealing or a new supervisory body until the end of next year. However, as Mr Friedrich von Metzler, chairman of the Frankfurt bourse, said in a recent interview, the creation of Deutsche Börse is the necessary first step.

The agreement represents a series of compromises: between Frankfurt and the other exchanges; between the big banks and the smaller dealers; between the proponents of screen-based dealing and trading on a physical exchange floor.

"For 20 years, the other

exchanges said that Frankfurt worked to their detriment," Mr von Metzler says, "but the agreement shows the recognition that it is good for everybody to strengthen the German capital market, and that if we don't, business will flow elsewhere, to London, Luxembourg, or to Paris".

The Frankfurt exchange, accounting for some 70 per cent of German securities business, will be transformed into a new holding company which will acquire the Deutsche Terminbörse (the German screen-based futures and options exchange) and the Deutsche Kassaverkehr, the hitherto-independent clearing and settlement agency for German securities.

The seven other bourses will then buy 10 per cent of the new holding company between them, and will be entitled to four seats on an enlarged supervisory board.

A further 10 per cent will be offered to the Makler, Germany's official broking community. The balance will be owned by Germany's credit institutions.

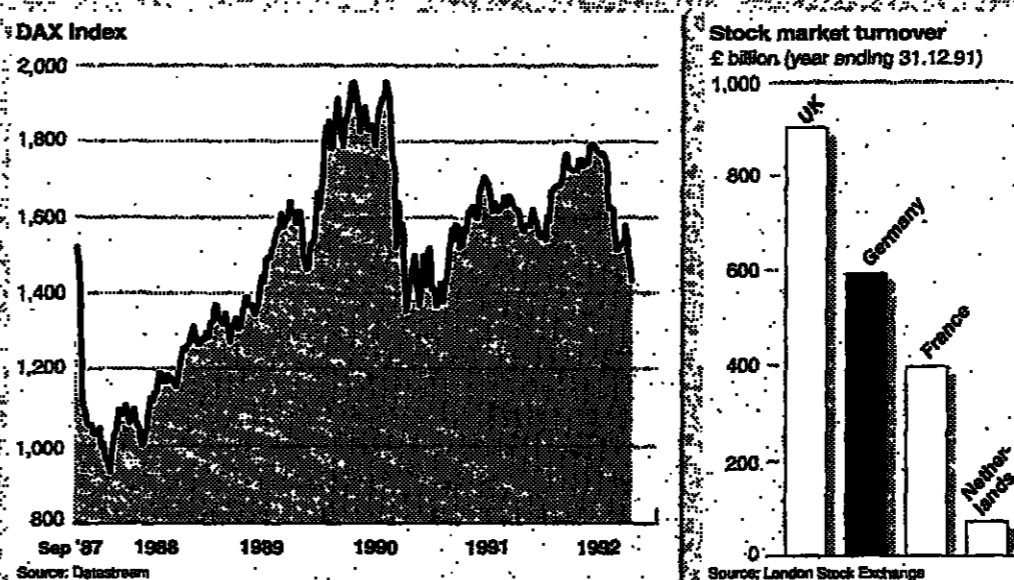
At first glance, Mr Rolf Breuer's appointment as chairman-designate of the Deutsche Börse - he is a main board director of the Deutsche Bank - might suggest a victory for the large Frankfurt financial institutions over the smaller banks and brokers.

'We have the structure and now we have to fill it with life'

It will suit the commercial aims of the larger institutions to have a more centralised exchange, but the fact that the smaller exchanges have backed the scheme as it stands shows that Mr Breuer - who has played a central role in negotiations - has compromised enough to assuage fears of domination by big banks and Frankfurt.

He has done this, in part, by a firm commitment to retain floor trading, in Frankfurt and at the other seven exchanges. New technology, originally seen as a

German stock market



Stock market turnover DM billion (1991 first 10 months)						
	Frankfurt	Düsseldorf	Munich	Stuttgart	Hamburg	Others*
Bonds	1,525 (73%)	256	93	91	54	72
Shares	904 (67%)	204	95	38	76	40
TOTAL	2,429 (70%)	460	188	130	130	112

* Berlin, Hannover and Bremen

threat to the smaller exchanges, has in fact worked to reduce tensions. This, the Frankfurt bourse's screen-based dealing system, has overcome initial hostility from the seven smaller exchanges, and now provides a significant part of their business.

The new Deutsche Börse has ambitious plans to introduce a fully-electronic screen-based dealing system for the 30-50 most frequently traded equities and bonds in three to four years time, a step forward from the system. That will still leave many securities traded only on the exchange floors, providing them with a continued raison d'être.

Mr Breuer said yesterday that the regional bourses and the Makler supported the idea of a dual stock exchange: a nationwide network of electronic trading for a "European League" of the most heavily traded company shares and bonds; and a "regional league" of domestic securities with a strong regional connection. The regional floors will be enhanced by providing them with electronic support services, such as an automated order routing system.

Mr von Metzler claimed that the new arrangement will ensure that Germany has one of the most sophisticated stock exchange structures in Europe. But he acknowledges that there are still many challenges ahead. German capital markets are underdeveloped, he says, reflecting the fact that bank finance, not equity, has been the

engine of post-war Germany.

Even now, there are only about 600 quoted companies on the German market, representing a far smaller proportion of the country's economic output than in the US or the UK. Private investors also avoid equities, preferring to invest in bonds.

Moreover, Germany's federal structure - which has impeded the creation of single stock mar-

ket for so long - works against the speedy solution of other, no less pressing issues. The lack of centralised regulation will not be solved without a round of haggling between Bonn and the governments of the Länder (states).

"We have established the groundwork for future developments," says Mr von Metzler. "We have the structure, and now we have to fill it with life."

Prudential sells Canadian group

By Richard Lapper in London

GENERAL Accident, the Scottish-based composite (general and life) insurer yesterday announced that it has agreed to acquire the Canadian non-life insurance business of the Prudential Corporation, the UK life and financial services group, for C\$165m (\$132m).

Mr Barry Holder, general manager finance at GA, said the price represented a discount to net asset value of about 10 per cent and was a "good deal" for shareholders. "We were not on the acquisition trail. But Prudential were marketing the company."

Prudential hopes to distribute some C\$25m in capital from the company before the sale, leaving C\$140m to be directly payable by GA.

GA is now the biggest insurer in the Canadian market with a

market share of about 8 per cent, said Mr Holder, who said that Canada had been a "profitable market" for GA.

The deal, the biggest overseas acquisition by a UK insurer for some time, signals the improving financial health of insurance companies such as GA which are relatively free from exposure to loss-making UK mortgage indemnity business.

Prudential is keen to focus on life assurance and financial services business.

It said on Tuesday that its UK reinsurance subsidiary, Mercantile & General Re, was prepared to lose its share of the general reinsurance market in search of higher margins.

GA is raising money for the deal through an issue of 13.5m ordinary shares, which will be placed with institutional investors at 48p.

The issue has been fully underwritten by Hoare Govett and J. Henry Schroder Wagg.

London marked the shares of GA up 5p to 510p. "From GA's point of view I think it makes a lot of sense," said Mr Paul Hodges, analyst with James Capel, the UK securities house. Pru closed unchanged at 259p.

The acquisition helps GA diversify its Canadian business geographically. GA's existing operations are heavily oriented towards Ontario, while the Prudential earned nearly half its premiums in Quebec.

Separately, GA is still negotiating with the Cheltenham & Gloucester Building Society over the acquisition of 218,000 UK home insurance policies underwritten by Municipal Mutual Insurance, the local authority-owned insurer which ceased writing new business last week.

July 1992

RZB Vienna
Raiffeisen Zentralbank Österreich AG

has sold its controlling interest in

Schoeller & Co.
Bankaktiengesellschaft

to

Bayerische Vereinsbank AG

The undersigned acted as financial advisor to RZB Vienna and assisted in the negotiations.

Salomon Brothers

INTERNATIONAL COMPANIES AND FINANCE

Ford to impose production cuts at Cologne plant

By Kevin Done, Motoring Correspondent, in Paris

FORD of Europe is cutting production at its car assembly plant in Cologne, Germany, in response to falling sales in western Europe and excessive stocks.

It is stopping production of the top-of-the-range Scorpio/Granada for three weeks, beginning October 19, and is stopping output of its Fiesta small car for one week from the same date.

The production cuts in Germany, the first for many years, are in addition to similar moves already announced at other Ford plants in Europe. Ford's two British car plants,

at Dagenham and Halewood, as well as those at Genk in Belgium and Valencia in Spain will all go over to short-time working this month.

Ford warned last month that its European operations would suffer a loss for the full year after struggling back into profit in the first half of 1992 from last year's record loss.

The German production cuts mean that Ford will lose output of around 6,000 Fiestas and slightly more than 3,000 Scorpios/Granadas.

Around 5,500 hourly-paid German workers will be affected by the short-time working on the Fiesta and Scorpio assembly lines. Of those, some 1,500 will be affected by the three-week lay-

off. The workers will receive around 90 per cent of their net pay when the production is stopped.

Cut-backs elsewhere in Europe this month are stopping Fiesta production in Spain for five days - with the loss of about 7,000 cars - while the Sierra assembly line in Belgium has been reduced from two shifts to a single shift and only four-day working for two weeks.

In the UK, Ford has told trade unions that it has "half an assembly plant too much capacity".

It is shedding 1,550 jobs in the UK and is cutting around 20 per cent of its capacity at the Dagenham and Halewood plants.

Surveillance sees fee income rise by 12.6%

By Ian Rodger in Zurich

SOCIÉTÉ Générale de Surveillance, the Geneva-based international inspection group, said its total fee income in the first eight months rose 12.6 per cent and net income was comparable with the same period of last year. No figures were given.

Of the growth in fee income, acquisitions accounted for 4 per cent and foreign exchange 2.3 per cent.

The discrepancy between fee income and profit performance was due to a setback in loss adjusting in the US and Australia because of mild weather. A better result is expected in the final third of the year because of the effects of Hurricane Andrew.

European markets, which account for nearly half of total fee income, grew 18.5 per cent. North America, which accounts for a quarter of fee income, grew only at 1.9 per cent.

The Asia-Pacific region continued to grow at a strong 11.1 per cent, and the company said that its important contract for pre-shipment inspection services with the government of Indonesia had been renewed in July.

Protests as Posco chairman resigns

By John Burton in Seoul

MR PARK Tae-joon, chairman of South Korea's Pohang Iron and Steel Company (Posco), appeared determined yesterday to quit the world's third-largest steelmaker despite symbolic protests among the company's managers and workers.

Mr Park left Seoul, where he was attending a DLP meeting of the party's co-chairman, to travel to Pohang to explain his decision to the company's labour force.

The protests reflect fears over Posco's future after Mr Park leaves, as well as his revered status within the company he created 25 years ago on the Korean government's orders.

Mr Park provided extensive social welfare benefits to his workers, which made him popular.

Analysts said Mr Park's resignation would probably not

immediately affect Posco's prospects since it has one of the best managements in South Korea. But they expressed concern about the long-term implications.

"Posco is known for its exceptionally loyal and cohesive management, which is largely due to Mr Park's personal dedication to the company. The danger is that *esprit de corps* could disappear along with Mr Park, especially if the government eventually appoints an outsider to run the company," said one Korean securities analyst.

Posco, which is 35 per cent owned by the Korean government, has benefited from Mr Park's close ties with the political leadership.

Mr Park said he timed his resignation to coincide with

the completion of final phase of the expansion of Posco's production facilities.

However, Mr Park may have fallen victim to the growing dissension within the DLP as the presidential election approaches in December.

Mr Park has indicated he is opposed to the DLP presidential candidate, Mr Kim Young-sam. Mr Park made an abortive bid for the DLP presidential nomination earlier this year.

There is speculation that Mr Park may leave the DLP to support another presidential candidate or stand himself.

Possible successors to Mr Park include Mr Hwang Kyung-ro, the vice-chairman; Mr Jung Myung-sik, the president; and Mr Park Tuk-pyo, the vice-president for strategic planning.

Mr Park said he timed his resignation to coincide with

Panel criticises GPG accounts

By Andrew Jack in London

GPG, Sir Ron Brierley's UK investment company which has had its shares suspended since December 1990, has been criticised by the Financial Reporting Review Panel for breaches of accounting standards.

The panel, the UK's watchdog of corporate financial reporting, ruled that GPG's latest set of accounts did not fulfil the requirement to comply with current accounting standards.

It said the company's approach "is not acceptable", but it held back from requiring GPG to re-state its accounts or

take other remedial action because the treatment used is shortly to become mandatory.

GPG treated a \$5.8m profit mainly generated from the disposal of MCG, a subsidiary, as an exceptional item. The gain was classified as a "discontinuing operation", which would make it an extraordinary item under existing accounting guidelines.

The result was to increase pre-tax profits from \$5m to \$10.8m (\$19.22m) and more than double earnings per share from 1.58p to 3.38p in the accounts for the 13 months to September 30 1991.

The panel said the approach breached SSAP 6, the standard

dealing with extraordinary items and prior-year adjustments, and SSAP 3, which concerns earnings per share.

However, it said the treatment was consistent with Fred 1, the exposure draft on the profit and loss account issued by the Accounting Standards Board, which is to become a standard next month and is likely to convert nearly all extraordinary items into exceptional ones.

Mr Blake Nixon, GPG's UK executive director, said: "I can't really get too fussed about the thing."

"I'm not particularly sorry. I just see it as a storm in a teacup."

Tengelmann and Delhaize lead western retailers into Hungary

By Nicholas Denton in Budapest

TENGELMANN, the German department store group, and other investors yesterday received the go-ahead to acquire 147 retail outlets in Budapest.

The Hungarian government accepted offers of Ft4bn (\$52m) with additional investment commitments of up to Ft1bn, representing the biggest single Hungarian retail privatisation to date.

Tengelmann emerged as the main winner in the auction, taking 24 of the larger shops in return for a total investment of about Ft1.5bn.

Louis Delhaize Group, the Belgian retailing company, won 10 outlets.

Tengelmann and Delhaize already own Hungarian retailing operations and the latest acquisitions will remove a major constraint on their planned expansion.

The German group, with its strong emphasis on expansion of department and discount stores in eastern Europe, is the major shareholder in Skala Co-op, the Hungarian department store chain.

Delhaize Profi-Duna discount retailing and Duna Fuszert wholesaling businesses helped Hungary contribute 6.4 per cent of group sales in 1991.

Discount retailing has proved attractive in Hungary, as declining real incomes have led consumers to economise.

Yesterday's transaction is unusual in that the State Property Agency, the privatisation authority, offered the 147 outlets for sale singly although they were grouped until now in 10 state-owned "Kozert" groups.

Generally, the SPA has found it less time-consuming to sell state companies intact even if the proceeds are lower.

Another 183 Kozert stores remain to be sold; these, however, are generally smaller and will attract less international interest.

Crédit Suisse ahead

By Ian Rodger in Zurich

CREDIT SUISSE, Switzerland's third-largest bank, said its revenue in the first nine months was ahead of last year's level, and it expected net profits for the year to be comparable with last year's record SF848m (\$889.4m).

Although the slack demand for credit was hurting, commission income was showing a marked rise. "Swaps and derivative financial instruments again account for a significant part of the increase in trading revenue," said Mr Robert Jeker, chief executive.

Mr Jeker warned that provisions for bad debts could be higher than last year's SF1.1bn because of the persistent weakness of the world economy, but he said that Credit Suisse, the main subsidiary of CS Holdings, was in a "very good position" with a capital ratio of 9.8 per cent under the Basle norms.

He also quashed occasional speculation in Switzerland that the bank might abandon the retail sector in its home country.

Mr Jeker said it was "essential to maintain our strong position in the retail banking sector".

UK shoe board argued on foreign equity

By Peggy Hollinger in London

ATTEMPTS to introduce a foreign investor brought to a head the boardroom row at C&J Clark, one of Britain's largest private companies, and resulted in calls for the chairman's dismissal.

The disclosure that Mr Walter Dickinson, who became chairman in July last year, sought to introduce a big foreign equity partner was made in a letter to shareholders sent out

on Monday night. The company is currently in talks over a possible \$150m (\$267m) bid backed by Electra Investment Trust.

The foreign investor proposed by Mr Dickinson was to have provided between £20m and £40m to pay for rationalisation in return for 10 to 20 per cent of the shares. This would have diluted existing investors.

The letter claims Mr Dickinson "explicitly stated" that "without this equity injection, the

company would be likely to fail".

However, a spokesman for Clark denied the chairman made such a statement.

The letter was sent by four directors, in preparation for the extraordinary general meeting on October 16.

The rebel board members are proposing to replace Mr Dickinson, only the second non-family chairman in 167 years, and Mr James Power, a non-executive director.

Sparebanken over-estimates equity capital

SPAREBANKEN, Norway's biggest savings bank, said it had over-estimated its equity capital partly due to a miscalculation of goodwill at the end of the first half, Reuter reports.

It said it lowered the bank's group equity capital to 8.74 per cent, still above the legal minimum, from 9.25 per cent.

"The difference is due to a miscalculation of goodwill and an incomplete inclusion of deficits from the bank's subsidiaries," Sparebanken said.

From the end of 1992, banks' total equity must be at least 8 per cent of risk-weighted balance sheet items.

Spie expects to reduce losses

By Alice Rawsthorn

SPIE-BATIGNOLLES, one of France's largest construction companies which fell into the red last year, expects to reduce its losses significantly this year after making a lower than expected deficit in the first half.

The company, a subsidiary of the Schneider electrical engineering group, managed to contain its interim loss to

FFr91.2m, (\$18.8m) against FFr150.5m in the first six months of last year.

Spie attributed the improvement to a reduction in costs following the restructuring of its French construction interests.

The company said yesterday that it expected its loss in the second half to be roughly in line with that of the first.

It also forecast a slight fall in

turnover for the full year from FFr22.5bn in 1991 to around FFr21bn in 1992, reflecting its withdrawal from unprofitable areas of activity.

Last year, Spie crashed from profits of FFr251m in 1991 into a loss of FFr950m.

This was attributed to the general slowdown in France's construction industry and losses on the company's work on the Channel Tunnel project.

PACIFIC GAS AND ELECTRIC COMPANY
San Francisco, California

HALF-YEARLY REPORT TO SHAREHOLDERS

CONDENSED STATEMENT OF CONSOLIDATED INCOME
(Unaudited)
(In U.S. Dollars)

	Six Months Ended June 30,	1992	1991
	(In thousands)		
	(Except per share amounts)		
Operating revenues	\$ 4,939,538	\$ 4,622,766	
Operating expenses	3,536,116	3,427,580	
Income taxes	463,314	382,172	
Total operating expenses	3,999,430	3,809,752	
Operating income	940,108	813,004	
Other income	78,077	23,161	
Net interest expense	405,347	391,259	
Net income	612,838	444,906	
Preferred dividend requirement	41,300	46,973	
Earnings available for common stock	\$ 571,538	\$ 397,933	
Weighted average common shares outstanding	420,376	418,963	
Earnings per common share	\$1.36	\$.95	
Dividends declared per common share	\$.88	\$.82	

(All amounts below are in U.S. dollars.)

Pacific Gas and Electric Company (PG&E) earned \$1.36 per share for the six months ended June 30, 1992, compared to \$.95 per share for the same period a year ago.

Net income for the six months ended June 30, 1992, was higher than for the comparable period of 1991 mostly due to (1) the 1991 scheduled refunding of PG&E's Diablo Canyon Nuclear Power Plant, Unit 1, which began February 1 and was completed April 4; (2) a \$26 million (\$.06 per share) after-tax write-off in the first quarter 1991 of an investment in a magnesium metal production facility project in Alberta, Canada by Alberta Natural Gas Company Ltd (ANG), a former Canadian affiliate of PG&E's subsidiary, Pacific Gas Transmission Company (PCT); and (3) the second quarter 1992 after-tax gain of \$19 million (\$.05 per share) from the sale of PCT's 49.98% interest in ANG.

PG&E's Diablo Canyon Nuclear Power Plant, Unit 1, began a scheduled refunding in September which will affect net income in the third and fourth quarters of this year.

Prices for electricity delivered to the purchaser at the point of delivery, and for heat energy delivered to the purchaser at the point of delivery, are shown in the following table. Prices are in cents per kilowatt-hour (kWh) for electricity and in dollars per million Btu for heat energy. Prices are for delivery to the purchaser at the point of delivery, and are not net of taxes or other charges. Prices are for delivery to the purchaser at the point of delivery, and are not net of taxes or other charges. Prices are for delivery to the purchaser at the point of delivery, and are not net of taxes or other charges.

Year	Month	Electricity	Heat
1992	Jan	17.72	17.70
1992	Feb	17.72	17.70
1992	Mar	17.72	17.70
1992	Apr	17.72	17.70
1992	May	17.72	17.70
1992	Jun	17.72	17.70
1992	Jul	17.72	17.70
1992	Aug	17.72	17.70
1992	Sep	17.72	17.70
1992	Oct	17.72	17.70
1992	Nov	17.72	17.70
1992	Dec	17.72	17.70
1991	Jan	17.72	17.70
1991	Feb	17.72	17.70
1991	Mar	17.72	17.70
1991	Apr	17.72	17.70
1991	May	17.72	17.70
1991	Jun	17.72	17.70
1991	Jul	17.72	17.70
1991	Aug	17.72	17.70
1991	Sep	17.72	17.70
1991	Oct	17.72	17.70
1991	Nov	17.72	17.70
1991	Dec	17.72	17.70

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In accordance with the provisions of the Notes, notice is hereby given as follows:

- Interest period: October 5th, 1992 to January 5th, 1993
- Interest payment date: January 5th, 1993
- Interest rate: 9.875% per annum (including the margin)
- Coupon amount: £24,890.41 per Note of £1,000,000

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Notes Due 1995

Notice is hereby given that for the next Interest Period from 26th September, 1992 to 26th March, 1993 the Notes will bear interest at a rate of 10% per annum.

Interest payable on 26th March, 1993 will amount to Yen 502,778 per Yen 10,000,000 Note.

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GOVPX

INTERNATIONAL COMPANIES AND FINANCE

Qantas advances 209% on eve of privatisation

By Kevin Brown in Sydney

QANTAS, the government-owned Australian airline, yesterday reported a 209 per cent increase in net profit to \$117m (\$88.7m) for the year to the end of June, marking a solid recovery from its earlier financial problems.

Mr Ralph Willis, finance minister, said the result underlined the underlying financial strength of Qantas, which the government wants to privatise early next year.

The recovery in the airline's position was underlined by an improvement in pre-tax operating profit from \$168.9m to \$322m. Revenue increased from \$2.82bn to \$2.84bn.

Mr Bill Dix, Qantas chairman, said the "very encouraging" result was achieved "in a highly competitive environment significantly affected by depressed economic conditions and heavy price discounting in major markets."

Mr Dix said the result should be seen against a background of world aviation losses of \$4.5bn in 1991, when several airlines had gone out of business and only a handful had made a profit.

The improvement was largely due to improved productivity following restructuring, and a \$130m reduction in fuel costs following the end of the Gulf war.

However, Mr Dix said the immediate outlook for the industry was uncertain because of "destructive competition" coupled with continuing world recession, which would limit airline growth.

He said there was nothing to suggest that the industry outlook for the current year was any better than in 1991-92, especially since many large airlines had already reported reduced interim profits.

Hewlett-Packard to focus on telecoms IT

By Louise Kehoe in San Francisco

HEWLETT-Packard of the US has formed a new worldwide business unit focused upon developing and marketing information technology products for the telecommunications industry.

Formation of the new organisation reflects the group's increased commitment to the telecommunications market, the company said.

"The new business unit's mission is to build, on top of HP's broad computer foundation, advanced telecommunications solutions," said Mr William Roelands, an HP vice-president and general manager of the Computer Systems Organisation.

"Hewlett-Packard will boost its contribution to the telecommunications industry by introducing more focused products and services as well as developing strategic alliances to better meet the needs of worldwide customers," he said.

The telecommunications industry spent \$14bn on information technology products and services worldwide last year and the market is expected to expand to approximately \$26bn by 1996, HP said.

The new business unit consists of three product

operations, each having worldwide product responsibilities and three geographically dispersed business-development teams in Singapore, France and the US.

These groups will develop and market products for advanced networks, telecommunications network management and customer network management.

HP is already one of the top suppliers of computer products to the telecommunications industry.

It aims to expand its share of the market by developing products that will "enable faster integration of operation support systems, business support systems and telecommunications networks," said Mr Lewis Platt, an HP executive vice-president.

Pyramid Technology, which designs and makes high-performance open systems servers, has unveiled a restructuring that will result in a charge of between \$22m and \$24m in the fourth quarter ended September 30, Reuters reports from San Jose, California.

The company said it expected to report a "substantial loss" for the fourth quarter. Pyramid said it expects revenues for the quarter of \$51m, up from \$48.6m in the third quarter ended June 30.

Pyramid said it expects

Further restrictions on Citicorp disclosed

By Alan Friedman in New York

CITICORP, the leading US bank, yesterday disclosed it could no longer make acquisitions or add to its assets without the approval of federal banking regulators.

The bank has seen its share price drop by 5 per cent this week in the wake of reduced profit forecasts and the surprise resignation of its president.

The restrictions are part of a memorandum of understanding with the Office of the Comptroller of the Currency (OCC) and Federal Reserve that the bank was forced to sign last February, but which was revealed only in August.

The memorandum provided for closer oversight by regulators, especially of Citicorp's internal operating and capital plans. The bank has been selling assets and cutting costs in order to improve its capital-to-assets ratio.

The additional constraint on making acquisitions was disclosed yesterday by Citicorp in a securities filing made in connection with a \$650m offer of preferred stock. Mr John Morris, Citicorp's spokesman, said he did not regard the latest disclosure as "substantive".

Morgan Stanley, the investment bank leading the preferred stock offer, will today begin making a presentation to investors in New York.

Wall Street analysts say the stock offer could be affected by market confusion about the reasons behind the abrupt departure on Monday of Mr Richard Braddock, the Citicorp president, who was a close colleague of Mr John Reed, the bank's chairman.

The bank has said that Mr Braddock chose to resign. Citicorp also said in its filing that its third-quarter earnings would be in the range of \$80m to \$100m, or less than half the level previously anticipated by most analysts.

The bank said consumer loan write-offs would remain high at about \$970m, while there would also be about \$65m of pre-tax charges related to the bank's restructuring programme.

Yesterday, on Wall Street, the bank's share price declined by 3 1/4 to \$14 1/4, having already fallen by 3 1/4 on Tuesday.

GM faces threat of new strike

By Martin Dickson in New York

GENERAL Motors, the struggling US vehicle-maker which has suffered two strikes at plants over the past five weeks, is threatened with a stoppage at an electrical plant in Anderson, Indiana.

The United Auto Workers union yesterday issued a letter authorising a strike at Inland Fisher Guide if a dispute could not be resolved in the next five business days.

A stoppage by Inland Fisher's 3,400 hourly-paid workers could seriously disrupt GM production, since the plant supplies tail lights, parking lights and other exterior lighting for most of the group's North American cars.

Although the various strikes have particular local causes, they are also seen by analysts as a warning shot to GM by the UAW over job losses.

Lufthansa strengthens its old Chinese ties

By Paul Betts, Aerospace Correspondent

LUFTHANSA, the German flag-carrier, is attempting to cash in on China's developing aviation boom by strengthening its presence as the largest European airline serving the Chinese market.

Even though Lufthansa is in the throes of sweeping restructuring in Germany to reduce its losses, it is continuing to grow in China with a series of investments.

These range from new direct non-stop flights from Frankfurt, a joint hotel and property venture in Beijing, and the expansion of a big aircraft maintenance and engineering venture with Air China.

"Our investment strategy could have seemed somewhat risky and exaggerated two or three years ago," said Mr Werner Hupe, general manager of Beijing's Aircraft Maintenance and Engineering Corporation (Ameco), the biggest western aircraft overhaul and maintenance centre in China, 40 per cent owned by Lufthansa and 60 per cent controlled by Air China. "But it now looks like the right thing to do," he added.

Unlike other western airlines, Lufthansa decided not to reduce its air services to China after the Tiananmen Square riots in June 1989. It also went ahead with ambitious investment plans to build, with Chinese, German and South Korean partners, a DM495m (\$311m) hotel and property complex in the Chinese capital, and form the Ameco aircraft maintenance venture.

"We always felt the market



Beijing's Lufthansa Centre, comprising hotel, store and business and residential accommodation, opens today

potential was huge when you consider that China has a population of 1.1bn people," Mr Hupe explained. "Right now, China is the only market where you can sell aircraft."

Domestic air traffic in China has been growing by about 28 to 30 per cent this year over last year. China also recently indicated that it planned to restructure its airline industry and partially open state-owned carriers and airports to foreign investment.

The proposal would see the Civil Aviation Administration of China (CAAC) spin off the country's six largest airlines into shareholding enterprises with the possibility of foreign carriers acquiring minority stakes.

Lufthansa, together with Singapore Airlines, British Airways and Hong-Kong-based Cathay Pacific have already expressed interest in either taking a stake in a Chinese

carrier or offering these carriers their consultancy services.

The Chinese are placing a big emphasis on developing aviation services. "Aviation is an important business card for China: if their aircraft operate on time, look good and are technically sound, they will become an important shop window for the country," Mr Hupe said.

The Lufthansa executive also stressed the importance of building up long-term relations with the Chinese. One reason for Lufthansa's strong position in China was the German airline's historical links with the country, he explained.

These links go back to the 1930s when the German carrier set up an airline called Euroasia in partnership with the Chinese government.

It started by providing mail services from Shanghai to Inner Mongolia and Europe, but subsequently developed

into an airline operating an internal Chinese network which also served Hanoi and Hong Kong.

Although the venture ended in 1940, Lufthansa believes the experience helped Lufthansa rebuild a strong presence in China.

The airline is to increase at the end of this month its non-stop weekly flights from Frankfurt to Beijing to four in the face of increasing competition from other European airlines.

Tomorrow, it will also be opening the new Beijing Lufthansa Centre, the DM 495m project which includes a luxury hotel run by its Kapinski hotel subsidiary, Beijing's biggest department store, as well as a business centre and residential flats.

Lufthansa originally planned to develop eight similar property developments around the world. The Chinese venture, however, was the only one to

survive the airline's recent strategic retrenchment in the face of growing losses caused by the decline in the world airline business.

The German airline is also expanding its joint venture Ameco maintenance facility, which employs about 4,000 people, with the construction of a new hangar for the maintenance of Boeing 747 jumbo jets.

The joint venture is the largest commercial aircraft overhaul and maintenance base in China for western jets.

Mr Hupe expects Ameco's workload to continue to grow by about 10 to 12 per cent a year as China increasingly turns to western aircraft powered by western engines.

Although doing business in China will remain difficult and risky, the Lufthansa executive with seven years experience of the Chinese aviation industry said patience was likely to pay off in the long term.

Fujitsu to cut spending, NEC sees losses

By Robert Thomson in Tokyo

FUJITSU, the Japanese computer company, yesterday confirmed its capital spending would be below forecast levels, while NEC, the electronics company, may report consolidated net losses of more than ¥10bn (\$83m) for the first half.

The two companies, and the entire Japanese electronics industry, are under pressure because of a fall in capital spending at home and international weakness in the computer and semiconductor markets.

NEC is also suffering in Japan's overcrowded consumer electronics market.

Fujitsu said it would reduce capital spending from a planned ¥140bn to ¥110bn this year, while research and development spending would be about 8.5 per cent below the original plan. It is also transferring systems engineers to the sales department in an attempt to bolster profits.

The company has forecast net consolidated losses of about ¥20bn for the first half to end-September, although it hopes an emergency economic package recently announced by the Japanese government will stimulate sales in the second half.

Meanwhile, NEC said that a Japanese newspaper report that it would incur consolidated losses of more than ¥10bn was not necessarily wrong, although the company

has not completed its calculation of first-half earnings.

Heavy discounting of computer and consumer electronic products in the domestic market has hurt the company, while the recent appreciation of the yen is likely to harm international profitability.

As with other semiconductor-makers, NEC is counting on an upturn in the US market to lift demand and prices, which have fallen sharply over the past two years.

Ball returns to join Smith Barney

By Patrick Harverson in New York

MR George Ball, the former Prudential-Bache chairman, returned to Wall Street yesterday after a long absence when he was appointed to a top post at brokerage house Smith Barney, Harris Upham.

Mr Ball, 65, is joining the firm's executive committee and board of directors. He will be filling a newly-created post of senior executive vice-president with responsibility for developing the marketing strategy for Smith Barney's high net-worth individual investor services, a cornerstone of the brokerage house's business.

The position is likely to have been created to exploit Mr Ball's reputation as an effective salesman and leader of retail brokers, built up during almost 30 years working first at E. F. Hutton, and then at Pru-Bache.

Mr Ball's appointment at Smith Barney, part of the diversified financial conglomerate Primerica, comes more than a year and a half after his troubled and controversial



George Ball: reputation as an effective salesman

nine-year reign at Pru-Bache came to an abrupt end with his resignation in February 1991.

During his tenure at Pru-Bache (now renamed Prudential Securities), the securities house ran up heavy losses as the ambitious chairman tried to turn the company into one of Wall Street's most powerful firms.

Mr Ball's attempt to build a major presence in investment banking, his luring of Wall

Street professionals from rival firms with large pay packets, and the aggressive selling to investors of limited partnership offerings, proved particularly costly.

Today, Prudential Insurance, the parent company of Pru Securities, still faces scores of lawsuits from angry investors who lost millions of dollars on limited partnerships sold by the brokerage house in the 1980s.

After his departure from Pru-Bache, Mr Ball worked as a consultant to an investment management firm and as chairman of a small finance house.

CS First Boston (Japan) plans to strengthen its yen fixed-income sales and trading department, including the hiring of more staff.

The securities firm wants to increase sales to institutional and regional investors in Japan, as well as foreign investors. To achieve this, the firm intends to improve its research efforts and hire more traders in Tokyo.

Currently there are 35 people working in the firm's yen fixed-income department in Tokyo.

Top Magna executives to leave

By Robert Gibbons in Montreal

THREE senior executives who played a leading role in Magna International's financial turnaround are leaving to become full-time consultants.

But Magna, Canada's biggest independent car parts maker, says it had signed consulting contracts with all three.

The company said its focus was shifting to "operational matters".

Mr David Copeland, Mr James Nicol and Mr Werner Czernohorsky were respectively chief financial officer, vice-president corporate development and chief administrative officer. All three sat on a five-man executive management committee set up in 1990 when Magna faced bankruptcy with growing debt and sliding profits due to the recession.

Now Magna says it has drastically reduced debt and will resume "disciplined growth". For the year ended July 31, profit was C\$86m (US\$79m) on sales of C\$2.4bn.

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Heinz to buy NZ foods group

By Terry Hall in Wellington

H.J. HEINZ, the US foods group, yesterday completed the deal to buy Wattle Foods, New Zealand's biggest canned and frozen foods group, from Goodman Fielder Wattle (GFW) for NZ\$566m (US\$306m).

GFW, Australia's biggest foods group, had planned to sell the Wattle division through a public share flotation next month, which had been expected to raise NZ\$490m.

GFW is to use the money from the Wattle sale to buy Uncle Toby's, a leading Australian cereals company, as part of its strategy to concentrate on baked goods and cereals. It is retaining a some baking and related businesses in New Zealand which operate under the Goodman name.

Heinz executives received approvals for the takeover from both the New Zealand Overseas Investment Commission and the New Zealand Commerce Commission earlier this month.

Petersville Sleigh, a division of the diversified Australian industrial company Pacific Dunlop, had also expressed an interest in buying a stake in Wattle Foods.

Some analysts believed this was due to Petersville's concerns over the broad-based Wattle Foods was making in Australia with a range of baked beans and spaghetti. Wattle Foods has taken 15 per cent of the market, which has been dominated by Petersville and Heinz, in the past six months.

Heinz said yesterday it would allow Wattle Foods to compete aggressively against Heinz products in Australia. Both companies would be controlled directly from Heinz' Pittsburgh headquarters in the US, but under the existing local management.

Wattle Foods has annual sales of approximately NZ\$750m, which compares with Heinz' global sales of US\$6.58bn.

Heinz plans to "grow" Wattle Foods and use its production facilities. This forms part of the Heinz plan to become a greater force in Japan and other parts of Asia. The Wattle name will continue to be used in Australia, Japan and other markets, with new products, including Weightwatchers, to be added to the existing varieties.

Mr Tony O'Reilly, Heinz chairman, said Wattle Foods would provide the US group with an "exciting opportunity" to expand its presence significantly in the Asian region using Heinz' expertise in marketing, product development and global distribution. Mr O'Reilly said Wattle Foods was one of New Zealand's most respected companies.

One of the main attractions for Heinz in buying the company was the New Zealand economy which had "benefited greatly from government policies which had encouraged free trade and becoming a low cost producer in recent years."

That sinking feeling in market flotations Down Under

Kevin Brown reports on the jitters now forcing the abandonment of some equity and rights issues in Australia

AUSTRALIA'S financial community is becoming increasingly jittery about the prospects for forthcoming equity issues in the wake of a falling stock market and a series of controversial flotations and rights offers.

The uncertainty was brought to a head last week by the abandonment of a \$22bn (\$1.4bn) flotation of the Woolworths retailing chain, owned by Industrial Equity (IEL), a subsidiary of the collapsed Adsteam group.

The board of IEL reluctantly abandoned the flotation after being told by the lead underwriters that there was no prospect of raising more than about \$1.7bn in the current state of the market.

IEL is not alone in having failed to bring an offering to the market in recent weeks. Brokers say Wilson Neill of New Zealand also dropped plans to float its Tasmanian brewery operations after being advised the issue would flop.

Even Foster's Brewing Group, the world's fourth-largest brewer, has problems with its A\$1bn rights issue. The A\$1.10-a-share issue appeared

to be deeply discounted when it was announced three weeks ago, but looks much less attractive now that Foster's shares have slipped to A\$1.16.

The main reason for the uncertainty is the continuing weakness of the Australian share market, with the All Ordinaries Index at 1,455.4 last night, down 12.6 per cent from its peak of 1,684.5 in May.

The weakness reflects Australia's slower-than-expected recovery from recession, combined with uncertainty about the timing and outcome of a forthcoming federal election, and a reduction in demand from overseas buyers.

But confidence has been further undermined by disappointment over several recent equity issues, notably the A\$1.2bn flotation of the Government Insurance Office (GIO) of New South Wales.

The GIO flotation, which was heavily promoted by the state government, closed A\$1bn oversubscribed following unprecedented demand from small investors, who took up 75 per cent of the shares.

After opening at a small premium, GIO shares have traded

at a discount to the A\$2.40 issue price, in spite of the release of improved trading results. Many investors were also burnt by the weak after-market for the A\$475m flotation of Australian Consolidated Press, the magazine arm of Mr Kerry Packer's privately-owned media group.

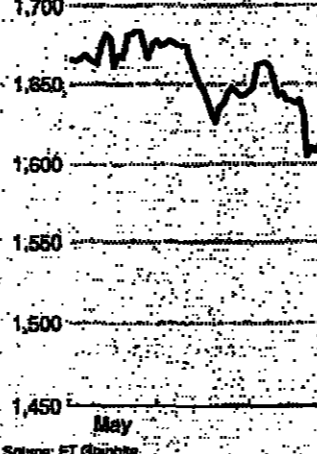
But the greatest contributor to the uncertainty was the failure of a A\$1.2bn rights issue by Westpac Banking Corporation, which was 72 per cent undersubscribed, leaving about 17 per cent of issued shares in the hands of the underwriters and sub-underwriters.

The turmoil caused by the Westpac debacle has sufficiently worried the Australian Stock Exchange to prompt a check into the financial health of brokers who participated in the sub-underwriting.

It has also raised questions about the willingness of corporate investors to participate in future equity raisings. For example, Pioneer International, the building products group, says it acquired 12m Westpac shares at the issue price of A\$3, valued in its books at A\$36m, but worth only

Australia

All Ordinaries Index



Source: FT database

A\$33.2m at last night's closing price of A\$2.77.

Pioneer has not ruled out participating in future underwritings, but says the size of its exposure to Westpac was a "one-off".

So far, Pioneer is the only corporate casualty of the Westpac issue to come clean about its exposure, but brokers say there is no doubt that many others were tempted.

by still go ahead because people will not be so worried about those, but the ones where there is a large volume of stock coming on to the market are going to be very hard to underwrite," he says.

Mr Ralph Willis, the federal finance minister, appeared to concur with this view yesterday when he suggested that the flotation of Qantas, the government-owned airline, might be delayed beyond the earlier target of March 1993.

There must also be a question mark over other mooted flotations, including Ansett, a domestic airline owned by TNT and News Corporation; David Jones, another Adsteam retailing subsidiary; the Rural and Industries Bank, owned by the Western Australia state government; the Channel Seven television network, formerly owned by Mr Christopher Skase's Qintex group; and various businesses owned by the governments of New South Wales and Victoria.

In addition, cash-hungry companies, such as the transport group TNT, long rumoured to be considering a A\$500m rights issue, may have

"The Westpac net spread well beyond the traditional underwriters into the more adventurous industrial companies, and it is likely that many of those will not want to participate in equity raisings again," says Mr David Arch, a director of the investment banking division of Schroders Australia.

"I think a number of flotations will be put on ice. Smaller flotations will prob-

ably still go ahead because people will not be so worried about those, but the ones where there is a large volume of stock coming on to the market are going to be very hard to underwrite," he says.

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INTERNATIONAL CAPITAL MARKETS

Belgian and Dutch bonds in favour after rate cuts

By Peter John in London and Patrick Harverson in New York

THE Belgian and Dutch government bond markets were in favour yesterday as

GOVERNMENT BONDS

both countries cut key short-term interest rates, echoing a similar easing by the Bundesbank on Tuesday.

The Belgian National Bank reduced its seven-day special advances rate by 10 basis points to 8.9 per cent, while the Dutch authorities cut their intervention rate to the same level.

Both were reacting to the strength of their currencies, and followed the 10 basis point cut in the latest German repurchase agreement (or repo) tender. Money market rates in Germany have now moved down 30 basis points since the devaluation of the lira and 80 basis points since early September.

Dealers said that a Belgian cut had already been factored into bond prices but there was considerable switching out of Germany, and the spread against the bund continued to narrow.

One dealer said the spread had dropped from 112 basis points to 93 points since Tuesday morning and expected traders to start taking profits. The Belgian benchmark 10-year government bond firmed 30 basis points to 102.27, with the yield falling to 8.39 per cent.

Dutch bonds opened slightly easier in sympathy with the German market, but speculation that a Amsterdam would follow the Belgian rate cut encouraged demand. Then, in late trading, the Dutch central bank said it had lowered its special advances money market rate to 8.9 per cent from 9 per cent for a five-day liquidity pact it will launch at tender today.

Subscriptions to the new special advances pact were expected to be open first thing this morning, and allocations were to be announced shortly afterwards.

The new liquidity pact will replace a three-day facility of F1.25bn expiring before the start of trade today. The Dutch 10-year benchmark bond ended the day much as it had begun - it showed a slight fall of 8 basis points at 103.35.

IN the German government bond market, cash bond prices slipped one-third of a point as

traders took profits after the recent strong rally.

There was also some drag on the government bond from an auction of new 10-year 7.25 per cent bonds which raised DM3.92bn. Dealers were said to be moving into cash, Dutch guilders or Belgian francs.

There was some selling of longer-dated bonds and pressure in the futures market after a large German bank was said to have started unloading bund futures. The bund future on Liffe ended the day at 91.04, down from Tuesday's close of 91.38.

LONG gilts bounced back after a protracted period of weakness, showing a one-point rise as the market pinned its hopes on a keynote speech from the UK chancellor of the exchequer due today.

Mr Norman Lamont is to address the Tory Party conference and, although conference speeches tend to be occasions for bland encouragement to the party faithful, dealers hope that the seriousness of the present economic situation will prompt a more pointed response.

Nevertheless, dealers said the risks inherent in remaining outside the ERM, and the possibility of a jump in the inflation rate, ensured that it was

unlikely the yield spread against bonds would narrow significantly from its present level above 200 basis points.

There was also some switching out of shorter-dated gilts. The long-dated benchmark gilt gained over a point to 96%, while the long gilt future opened three-quarters of a percent point higher and traded strongly all day, reaching a high of 96 1/4. The December short starting futures contract was steady around 91.83, with the market looking for interest rates of 8.25 per cent by the end of the year.

FRANCE drew encouragement from hints by the Bundesbank's chief economist that Germany was working to ease rates.

Mr Otnar Issing warned against placing too much reliance on near-term German M3 money supply data - hitherto the leading indicator used by the German monetary authorities. In addition, he said it was regrettable that financial markets had apparently underestimated the decline in short-term German rates over the past three weeks.

French bonds firmed one-third of a point, and the spread against the bund had narrowed by 8 basis points by midday. However, a fall in bund prices

BENCHMARK GOVERNMENT BONDS

	Coupon	Rate	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.000	10/02	107.8444	+0.304	8.66	8.66	8.76
BELGIUM	8.750	06/02	102.2700	+0.300	8.39	8.39	8.39
CANADA	8.000	04/02	104.3600	+0.350	7.75	7.75	7.75
DENMARK	8.000	11/00	95.6200	-0.050	9.80	9.81	9.80
FRANCE	8.500	02/97	98.5000	+0.050	8.81	8.82	8.82
FRANCE	8.500	11/02	98.5100	+0.120	8.80	8.70	8.70
GERMANY	8.000	07/02	103.3500	-0.310	7.43	7.47	7.70
ITALY	10.000	05/02	88.7000	+0.050	14.67	14.18	14.04
JAPAN	No 119	4.000	06/98	107.1100	-0.062	4.86	4.86
JAPAN	No 145	6.000	03/02	104.3475	-0.272	4.83	4.82
NETHERLANDS	8.250	06/02	103.3600	-0.080	7.74	7.81	8.24
SPAIN	10.300	06/02	80.6000	-0.275	14.05	13.30	12.31
UK GILTS	10.000	11/98	104.30	+2.232	8.54	8.51	8.56
UK GILTS	9.750	05/02	103.30	+1.152	8.17	8.16	8.26
UK GILTS	9.000	10/08	90.00	+1.152	9.46	9.28	9.34
US TREASURY	8.375	09/02	99.15	-0.022	8.44	8.61	8.58
US TREASURY	7.875	09/22	97.05	-0.022	7.89	7.42	7.38
ECU (French Govt)	8.500	03/02	94.3400	-0.080	8.42	8.40	8.33

London closing "New York closing"
1 Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents)
Price: US, UK in \$/c, others in decimal
Technical Data/ATLAS Price Source

in the afternoon caused OATs to shed much of their gains.

US TREASURY prices fell sharply for the second day running yesterday on a poor seven-year auction and continued disappointment that the Federal Reserve had not cut interest rates.

In late trading, the benchmark 30-year government bond was down 1/4 at 97 1/4, yielding 7.480 per cent. The two-year note was also weaker, down 1/4 at 100 1/4, to yield 3.897 per cent.

CFTC confirmed as US futures market regulator

Laurie Morse on new rules and exclusions passed by Congress

AFTER a three-and-a-half-year battle, the US Commodity Futures Trading Commission is finally about to get a new lease of life. The Futures Trading Practices Act is set to pass into law this week, reauthorising the regulator for another two years.

Congress voted in favour of the bill - one of the few important pieces of securities legislation this year - on Friday, with the Senate expected to ratify it later this week.

Besides confirming the CFTC as regulator of the US futures exchanges, the bill specifically excludes over-the-counter swap and hybrid markets from the CFTC's remit. It also introduces stronger protections for customers of US futures exchanges.

In an interview, Mrs Wendy Gramm, chairwoman, said the bill would bolster US competitiveness in global derivative markets, and would allow US futures exchanges to uphold their reputation as financial innovators.

Mrs Gramm spoke strongly in favour of free markets that have a minimum of regulation. "What this [act] does first is put to rest uncertainty in the regulatory system internationally. Now we can all focus on developing innovative new products," she said.

"One thing is that it gives us more flexibility. We will be able to provide appropriate exemptions for certain products. This is important because we don't want to stifle innovation," she added.

The legislation affirms previous CFTC rulings that over-the-counter instruments such as swaps and hybrid instruments are not futures, and so are not subject to CFTC supervision.

Mrs Gramm rejects claims that this leaves the OTC markets totally unsupervised. "They may not be regulated directly by a government agency, but the banks and other institutions trading these products often are regulated," she said.

According to Mrs Gramm, the exemptions in the bill will also allow US futures exchanges more freedom to develop new products and trading systems without regulatory hindrances.

In the past, for example, CFTC rules requiring futures trades be made openly and competitively had hindered exchanges who wished to implement block trading procedures in their stock index futures pits. The Chicago Mercantile Exchange did manage, after long negotiation with the CFTC, to design large order execution procedures for its S&P 500 stock index futures.

Under the new rules, those procedures can be made less cumbersome, and might apply to other contracts and exchanges.

The new legislation also allows US futures exchanges to keep day-to-day margin-setting authority for stock index futures, with the CFTC and the US Federal Reserve gaining powers to determine margins in emergency situations.

The reauthorisation debates have allowed Congress to impose tighter trade practice rules on the big US futures exchanges. The new bill directs the CFTC to require closer trade-tracking to detect and deter trading floor abuses. It increases monetary penalties for CFTC rule violations, and it requires futures exchanges to distribute records of its disciplinary actions against members more broadly.

It also contains provisions against insider trading and "dual trading", and prohibits floor brokers from engaging in the potentially abusive practice of executing customer orders with their own business partners.

Chinese prepare 13 share issues

THIRTEEN companies in south-east China's Fujian Province are expected to offer shares by the end of the year, AP-DJ reports from Hong Kong.

Although the amount of shares to be offered is yet to be finalised, they will include A shares, which are for domestic investors, and B shares reserved for overseas investors, according to an official report. The shares will be listed on stock exchanges in Shenzhen and Shanghai.

An official of the Fujian Trust and Investment Corporation of the People's Construction Bank of China, said the province would adopt a new method to distribute share application forms following rioting in August when Shenzhen sought to make available applications for a chance to purchase shares.

Buyers start to respond to wide yield spreads

By Tracy Corrigan

THE dramatic widening of Eurodollar bond spreads slowed yesterday as investors started to buy paper again. The differential between Eurodollar bond yields and US Treasury yields has widened by about 30

INTERNATIONAL BONDS

basis points since last month. Dealers said spreads were at their widest point since early 1990, having reached historically tight levels earlier this year.

For example, Ontario's \$2bn five-year issue launched last month at a spread of 48 basis points over the comparable Treasury yield is now trading at a spread of 77 basis points.

However, deals in the secondary market appeared to have found some support yesterday, mainly provided by asset-swapping. At these wider spreads, bank investors can swap fixed-rate bonds for floating-rate assets at attractive margins above the London interbank offered rate. For example, Italy's 5% per cent bonds due 2001, currently yielding some 126 points over the US Treasury yield curve, can be swapped into floating-rate assets which pay around 85 basis points above Libor.

The turmoil in the world's currency and other financial markets, which has encouraged investors to pull back, lies behind the deterioration in Eurodollar spreads. But other factors are at work.

In particular, last month's change in Italian tax rules which means that Eurobonds

issued by Italy, the World Bank and the European Investment Bank no longer command favourable terms in the repo market - losses billions of dollars of bonds on an already shaky secondary bond market.

The tax rules had caused such Eurobonds to trade at artificially tight spreads, which in turn had held in spreads of

other sovereign and supranational paper.

Further, the expectation of a surge in issuance by European sovereign borrowers needing to replenish foreign exchange reserves has also depressed sentiment.

In the floating-rate sector, Astana, the Austrian railway, launched at \$200m five-year

issue of notes, via UBS Phillips & Drew.

Elsewhere, Chrysler Credit Canada launched the first Eurodollar issue backed by Canadian assets. The C\$900m deal, backed by loans made by Chrysler to car dealers, was arranged by Morgan Stanley. The deal is privately placed and details are undisclosed.

NEW INTERNATIONAL BOND ISSUES

Borrower	US DOLLARS	Amount m.	Coupon %	Price	Maturity	Fees	Book runner
Affinage (d)	200	(d)	98.88	1996	15/10p	UBS P&G	
D-MARKS							
Swissair	200	7.5	101.25	2002	1 1/2%	Deutsche Bank	
BNL (a)	75	(a)	99.8	1995	1 1/2%	Swiss Bank Corp.	
SWISS FRANCES							
Matsuo Bridge Co. (b)***	35	3	100	1996	1 1/2%	Swiss Bank Corp.	
Sakai Overseas Co. (c)***	30	4	100	1997	1 1/2%	Nikko (Swiss)	

Final terms and non-callable unless stated. ***Private placement. **With equity warrants. Floating rate notes. (a) Coupon pays 8-month DM Libor. (b) Final terms fixed on 12/10/92. (c) Coupon payable semi-annually in Swiss francs. (d) 10/10/92. Callable and puttable on 31/12/95 at 105 1/2%. Callable from 31/12/95 at 101 1/2% declining by 1/2% semi-annually. (e) Coupon pays 10bp below 3-month Libor.

MARKET STATISTICS

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market. Closing prices on October 7

US DOLLAR STRAIGHTS					OTHER STRAIGHTS				
Issued	Rate	Offer	day	Yield	Issued	Rate	Offer	day	Yield
USA 9 1/8%	200	107 1/2		8.87	OPPERMAN TEL 5 5/8% LF	600	97 1/2		9.48
AUSTRIA 12/01	400	104 1/2		12.01	ESCC 7 3/4% LF	200	97 1/2		8.34
BANK OF MONTREAL 9 3/8%	100	107 1/2		8.87	BANK OF MONTREAL 9 3/8%	100	107 1/2		8.74
BELGIUM 9 1/8%	200	107 1/2		8.87	EMERIE 8 3/4% LF	200	107 1/2		8.74
BFCF 7 3/4%	150	107 1/2		8.87	ALBERTA 10 3/8% LF	500	107 1/2		9.48
BFCF 8 1/4%	150	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
BFCF 9 1/4%	150	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
BRITISH 10 3/8%	200	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CANADA 9 1/8%	1000	111 1/2		11.11	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 9 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 10 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 11 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 12 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 13 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 14 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 15 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 16 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 17 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 18 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 19 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 20 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 21 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 22 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 23 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 24 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 25 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 26 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 27 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 28 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 29 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 30 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 31 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 32 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 33 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 34 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 35 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 36 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 37 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 38 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 39 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 40 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 41 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 42 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 43 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 44 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 45 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 46 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 47 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 48 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 49 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 50 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 51 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 52 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 53 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 54 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 55 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 56 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 57 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 58 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 59 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 60 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 61 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 62 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 63 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 64 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 65 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 66 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 67 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 68 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 69 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 70 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 71 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 72 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
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CZ 77 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
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CZ 110 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 111 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 112 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
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CZ 114 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
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CZ 122 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 123 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 124 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 125 1/8%	100	107 1/2		8.87	BELGIUM 9 1/8%	200	107 1/2		8.87
CZ 126 1/8%									

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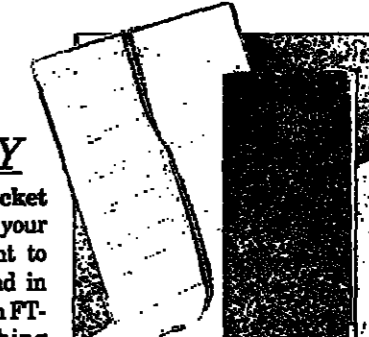


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PERSONALISATION								
Initials only (up to 4 characters)	I		2.47		2.10		2.10	
Initials and Surname (up to 20 characters)	IS/N		4.41		3.75		3.75	
							TOTAL	

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COMPANY NEWS: UK

Hewden Stuart at £6.7m sees gloomy outlook

By Andrew Bolger

HEWDEN STUART, the UK's biggest independent plant hire company, said yesterday it was assuming that there would be little improvement in the economy before 1994.

Sir Matthew Goodwin, chairman of the Glasgow-based group, said the recent collapse of the government's economic policies had brought further uncertainty into the deeply recessionary construction industry.

The six months to July 31 saw pre-tax profits fall by 16.5 per cent to £6.7m (£8.06m) on turnover marginally down from £90.6m to £89m.

Sir Matthew said these results were a "first-class achievement," particularly in view of the drying up of work for the lower cranes division. These activities lost more than £500,000 in the first half, compared with profits of £1.8m last year, but remained strongly cash generative. In the last three years the number of lower cranes owned by the group has declined from 180 to 80.

Sir Matthew said efforts were continuing to further reduce the lower crane fleet and seek more work overseas, but it would be some time before the division returned to reasonable profits.

Strong cash flow meant that at July 31 cash balances were between £7m and £8m, in spite of spending almost £12m.

The group expects to spend less than £10m in the second half, but said it might exceed that if offered good second-hand equipment at favourable prices.

The remaining hire companies increased both turnover and profits, although bad debt provision was doubled to £1.3m.

Sir Matthew said: "Trading conditions remain very difficult as we approach the winter months and it is obvious that many of our customers are being heavily supported by their bankers and restricting capital expenditure. Unfortunately the construction industry is seeing a serious shortfall in its workload, which must act as more than a counter-balance to the improved situation

which could otherwise have been anticipated from a continuing reduction in the amount of equipment available for hire."

Earnings per share fell to 2.38p (2.96p), but the interim dividend was given a nominal increase to 0.875p (0.865p).

COMMENT

Hewden Stuart is a class act - what a pity it has to operate in such a bombed-out industry. Analysts are impressed by the group's ability to generate cash and conservative depreciation policy, which led it to write off £11.85m from operating profits of £18.28m. But things are grim indeed when so staunch a supporter of the Tories as Sir Matthew refers to government policy in such scathing terms.

Forecast full-year profits of £11.5m to £12m put the shares on a hefty prospective multiple of about 19. Hewden Stuart will certainly benefit when the gloom eventually lifts from construction, but buyers at this level will have to join the management in taking a long-term view. See Observer

Concern over Gateway as Isosceles refinances

By Maggie Urry

SHAREHOLDERS of Isosceles, the buy-out vehicle for the Gateway food retailing group, will meet today to approve the company's refinancing agreement tied up with its banks in August.

Holders of 95 per cent of the shares have already undertaken to vote in favour of the resolutions.

However, there are concerns that even after this refinancing, the second since the £2.1bn bid for Gateway was completed in 1989, goes through, the group's finances may require further restructuring.

The group's problems stem from its inability to make asset sales to reduce the debt, which stood at £1.26bn at the April 25 financial year end, and from a marked worsening of trading conditions since the original buy-out.

Isosceles is still trying to sell its Herman's Sporting Goods chain of shops in the US and Wellworth food retailing business in Northern Ireland. Negotiations are believed to be at an advanced stage for the sale of Wellworth, expected to reach more than £125m.

The company maintains that trading, while tough, is no worse than anticipated when talks with bankers began in the spring, and that its new stores - such as Food Giant, Somerfield and SoLo - are showing sales increases.

The latest refinancing involves deferral of £48m of interest on the mezzanine debt, new facilities of £64m once the £45m limit has been reached, conversion of preference shares into ordinary shares and the issue of mezzanine lenders of options to buy up to 20 per cent of the group's ordinary shares at 1p each.

Fags increases stake in Chilean copper mine

By Paul Taylor

ANTOFAGASTA Holdings, which has interests in mining, banking, transportation and water supply in Chile, has increased its stake in the Lince copper mine and high technology treatment plant in Chile.

Antofagasta paid Outokumpu Copper Resources \$36m (£20.2m) cash for a further 39.985 per cent stake in Lince, which increases the group's holding in the open-pit mine and its solvent-extraction electro-winning (SX-EW) treatment plant to 99.985 per cent.

SX-EW technology is an increasingly popular low-cost and highly efficient alternative to the traditional smelting process. The purchase of the Lince stake will give Antofagasta full control of the management of the mine and the plant, and enable it to use the treatment plant for processing other ores which it owns.

The Lince mine is in the Antofagasta II region of Chile and has defined reserves of 16m tonnes of oxide copper with an average grade of 1.6 per cent.

The development of the mine and construction of the treatment plant was completed at the end of 1991 and the first trial copper cathodes were produced in January.

During the 1992 second half production will reach a rate of 20,000 tonnes of copper cathodes per year. At the end of last year Lince had net assets of \$63.2m.

Decline in earnings from sports goods cuts Grampian Holdings to £2.45m

By Jane Fuller

A COLLAPSE in first-half earnings from sports goods reduced Grampian Holdings' profit before tax and exceptional items by 40 per cent.

The Scottish mini-conglomerate's share price, which stood at 207p less than a year ago, fell 18p to a five-year low of 90p yesterday.

Pre-tax profit declined from £4.12m to £2.45m before an exceptional profit of £3.4m on the £16.3m sale of Mitre to Genesco, of the US. Turnover slipped to \$68.7m (\$68.3m).

In the continuing businesses, pre-tax profit was 28 per cent down at £2.44m (£3.37m) on sales of \$68.6m (\$69.7m). Mitre's contribution was only £10,000 compared with £749,000.

Sports goods accounted for the main decline in ongoing activities, making only £160,000 profit compared with £1.1m - although that was helped by £400,000 of plant and machinery sales.

Profits roughly halved in golf gear and at Patrick, the French supplier of football boots. Mr David McGibbon, finance director, said: "Margins came under pressure as retailers destocked and looked for deals."

Animal pharmaceuticals, the largest division, increased sales to £25.5m (£20.3m) with the help of an acquisition. But pre-tax profit was flat at



Bill Hughes, chairman and chief executive of Grampian Holdings (left), and David McGibbon, finance director

£3.06m (£3.03m).

Mr Bill Hughes, chairman, said volumes had fallen in some of Grampian's niche agricultural markets, such as sheep dip. Demand from poultry and fish producers had been weakened by imports.

The offsetting factor was an improved performance in Australia. Retailing, namely tourist

mill shops, repeated its seasonal loss of £1.2m. Transport saw pre-tax profit inch ahead to £942,000 (£922,000).

Mr Hughes said that pharmaceuticals and sports goods had remained under pressure in the third quarter and the tipper side of transport had also weakened. Retailing had enjoyed a 12.4 per cent sales increase.

Interest costs rose to £2.3m (£2.1m) and year-end debt was expected to be £19m (£21m) after the first £12m of the Mitre payment and a £7m acquisition.

Earnings per share fell to 2.61p (4.34p) before exceptional items and rose to 14.7p afterwards. The interim dividend is held at 1.7p.

COMMENT

Grampian triggered last year's bidding scramble for Macarthy, owner of the Savory & Moore retail chain which eventually fell to Lloyds Chemists. In the wake of that ambitious attempt at a hostile bid, the headache has proved painful. In the continuing businesses, the former star performer, pharmaceuticals, is facing rationalisation and redundancy costs. Sports goods has been hit by recession and conditions for transport are worsening. In the accounts, questions have been raised about profits from disposals, capitalisation of R and D costs and the underlying trading performance of what has been an acquisitive company. The share price ought to find a floor at its present yield of 8.1 per cent and prospective profit of 10.5, on an £8m pre-tax profit forecast. At this level it begins to present a buying opportunity. But with another tough year in prospect, the potential for recovery is long term.

Renishaw limits fall to 18%

By Richard Gourlay

RENISHAW, the maker of precision measuring probes and inspection equipment, suffered an 18 per cent decline in annual profits due to a sharp fall in sales to its main machine tools markets.

The group managed to limit the impact of the 40 per cent fall in the machine tools market, most of which is now in Japan, by introducing new products, increasing market share and cutting manufacturing costs.

Pre-tax profits for the year to June 30 fell from £11.1m to £9.09m on sales of £44.05m (£45.7m). Earnings per share fell from 16.1p to 13.1p and the recommended final dividend of 4p, makes 6.5p for the year (6p).

Recession in many markets shaved net margins from 18 per cent to 15 per cent. But this

hid gross margins that remained resilient before absorbing some input price rises and increased marketing costs.

Net cash rose from £20.23m to £21.49m.

Mr David McMurtry, chairman and chief executive, said there was a flicker of hope for economic recovery in the US, but elsewhere there was not much sign of a recovery.

The continuing decline in the British machine tools and co-ordinate measuring machine markets meant that sales had halved to about 5 per cent of total group turnover.

With the majority of sales outside the UK and many input costs denominated in sterling, Renishaw is likely to gain some benefit from devaluation of the pound.

COMMENT

To all but maintain sales when

its crucial Japanese machine tools market has collapsed is a tribute to Renishaw's new product development and fleet of foot. As well as switching its sales effort from original equipment manufacturers to end users, the company has also started to use its own tools to increase its manufacturing efficiency and is spending more R&D on its own product manufacturing techniques. Renishaw is one of the few genuinely innovative British companies and has as a result had to bear very little pressure on gross margins. But it is also a cyclical stock, dependent on recovery in the world capital goods markets. With profits forecast at £11.5m for next year, giving earnings of 16.5p, the implied prospective multiple of 17 suggests rather a lot of recovery is already factored into the price and perhaps too soon.

Allied Leisure falls by 29%

By Richard Gourlay

ALLIED LEISURE, the nightclub and ten-pin bowling operator, yesterday reported a 29 per cent fall in pre-tax profits to £2.21m in the year ended July as leisure spending continued to show no signs of recovering.

The company has yet to sell any of the loss making theme bars which it sold earlier this year it was writing off its books with an extraordinary charge of £3.23m.

Since the company's most recent rights issue 18 months ago, the share price has dropped from about 100p to 38p.

Pre-tax profits in the year to July fell from £3.1m to £2.21m on sales up 25 per cent at £27.42m.

Earnings per share fell from 12.2p to 5.25p but the group will pay a final dividend of 3.25p, making a total for the year of 4.75p.

After £13m of capital expenditure on its Megabowl, includ-

ing two new sites at Preston and Dundee, net debt has risen to £14.3m.

As a result gearing has risen to 51 per cent from 24 per cent last year. Mr Duncan Moss, finance director said the company aimed to maintain gearing below 55 per cent.

Then group has made a £304,000 provision covering future costs relating to the stand-alone theme bars which are to be sold and have been written off in the accounts.

Exeter Trust alters investment policy

By Roland Rudd

EXETER Preferred Capital Investment Trust, which came to the market in January with an unusual structure to invest in the shares of split-capital trusts, yesterday announced a change in investment policy.

A larger part of its portfolio

will be invested in income shares, because the gross redemption yields on zero dividend preference shares has fallen from more than 11 per cent to about 10 per cent. Yields on income shares, however, are as high as 20 per cent.

The prospectus estimate of 341p for the net asset value of

the ordinary shares at the end of the company's life in 2002 has been revised to 315p. This is because the price of income shares has fallen on fears of higher interest rates and reductions in dividends.

The trust has decided to purchase £15m of its zero debenture stock.

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FIRST PACIFIC

FIRST PACIFIC COMPANY LIMITED

(Incorporated in Bermuda with limited liability)

ANNOUNCEMENT

SEMI-ANNUAL DIVIDEND FOR CONVERTIBLE CUMULATIVE REDEEMABLE PREFERENCE SHARES 2000

The Board of Directors of First Pacific Company Limited (the "Company") is pleased to announce the payment of the semi-annual dividend on the Company's Convertible Cumulative Redeemable Preference Shares 2000 (the "Preference Shares"), represented by International Depositary Receipts ("IDRs"), which entitle the holders thereof to receive a fixed cumulative preferential dividend of 7.25 percent per annum payable in United States Dollars on 10th May and 10th November each year.

The distribution due on the Preference Shares, as of 10th November, 1992 will be calculated at 7.25 percent per annum of the Issue Amount of the Preference Shares of US\$5,000 each amounting to US\$181.25 per share. If the full preferential dividend is not paid on the due date, the balance of such dividend will be carried forward for payment on a subsequent payment date.

It is expected that dividend cheques, or payment by transfer to a US dollar account maintained by an IDR holder with a bank in New York, New York, U.S.A., will be despatched, or made, as the case may be, to IDR holders on 10th November 1992 subject to timely presentation of the relevant coupons. Such coupons should be surrendered at least two clear business days (i.e. by Thursday, 5th November 1992) prior to the dividend payment date either at the office of Chase Manhattan Bank Luxembourg, S.A., as Depository, or at the offices of the Paying Agents named in the coupons.

By Order of the Board
Ronald A. Brown
Secretary

Hong Kong
8th October 1992

BCE moves back into the black

BCE HOLDINGS, the USM-quoted distributor of snooker, billiards and pool products, moved back into the black for the first time since 1988, with taxable profits of \$24,000 for the year to March.

This compared with losses of \$222,000 previously. Turnover totalled \$5.2m (£5.47m). Interest charges fell to \$276,000 (£586,000) and exceptional losses increased to \$57,000 (£7,000).

Earnings per share of 0.2p compared with losses of 1.55p.

Jenners lifts pay-out as profits rise 15%

Jenners Princes Street, the

Computer People runs into loss

Difficult economic conditions on both sides of the Atlantic were blamed by Computer People Group, the computer personnel provider, for pre-tax losses of £135,000 in the six months to June 30.

This compared with previous profits of \$669,000 and was struck from revenues of £29.5m (£24.8m).

Losses per share amounted to 0.73p, against earnings of 3.33p, and the interim dividend payment is being trimmed

Deficit near £1m at Select Appts

Losses at Select Appointments (Holdings), the USM-quoted recruitment group, increased from \$508,000 to \$948,000 pre-tax during the half-year ended June 30. Turnover was \$9.8m (£10.08m).

Mr Michael Franks, chairman, said trading conditions continued to be "extremely difficult".

Permanent job vacancies registered with the group fell by 30 per cent. However, Mr Franks said Select actually filled more vacancies during the half than in the comparable period of 1991.

First-half losses per share worked through at 0.44p (2.4p).

Clyde Petroleum in joint venture

Clyde Expro, a subsidiary of Clyde Petroleum, has formed a joint venture with OMV UK, part of Austrian oil group OMV, to carry out exploration and appraisal work in the UK North Sea.

OMV has subscribed for new

shares in a subsidiary of Clyde Expro - to be re-named St James's Oil and Gas - which holds eight North Sea exploration licences. The resulting share holdings in the company give Clyde 45 per cent and OMV 55 per cent.

NEWS DIGEST

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FINANCIAL TIMES CONFERENCES

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CSGCH-B

MEXICO

Free market policies adopted by Mexico now seem certain to produce a sustained period of economic growth, as well as future interest by foreign investors keen to seize the opportunities offered by the soon to be completed NAFTA agreement. In the light of this, on November 19th 1992, The Financial Times plans to publish its annual Mexico Survey. For advertising information please call Paul Maravigli on 071-873 3447 Fax 071-873 3595

FINANCIAL TIMES

LONDON • PARIS • FRANKFURT • NEW YORK • TOKYO

COMPANY NEWS: UK

Recession fails to halt advance at Halstead

By Paul Taylor

JAMES HALSTEAD, the Manchester-based floor-coverings, weatherproof clothing and trailers group, continued to defy the recession by posting a 5 per cent improvement in full-year pre-tax profits and by lifting its total dividend by 6.7 per cent.

Pre-tax profits in the year to June 30 grew from £7.65m to £8.04m despite "extremely severe" trading conditions which resulted in only a modest increase in turnover to £28.5m (£28.3m).

Earnings per share rose to 37.1p (36.1p) and a recommended final dividend of 7.5p (7p) makes a 12p (11.25p) total. An extraordinary provision of £2.9m covered the costs of closing the loss-making Belstaff garment manufacturing operations.

Mr Stephen Knight, finance director, said it had been a year of solid achievement and consolidation for Polyflor, the group's core sheet vinyl and tile floor-covering business which accounts for more than two-thirds of group turnover.

The DIY carpet tile business also showed improvement and the Driza-Bone Australian weatherproof clothing business, acquired three years ago, had a successful year.

Conway Products managed to increase camping product sales in both the UK and Holland, helped by a new budget-priced trailer-tent model. As expected, the Belstaff clothing business was closed after its

losses accelerated towards the end of last year.

During the year the group spent more than £3m on capital investment, mostly in the floor covering business.

Despite the heavy level of investment and the cost of the Belstaff closure, the group's strong positive cash flow enabled it to further strengthen its balance sheet and end the year with no net borrowings.

A 1-for-1 scrip issue is proposed in order to improve market liquidity for its shares which closed yesterday up 21p at 481p.

COMMENT

Halstead is a good, solid and safe investment in uncertain economic times, but is unlikely to continue to outperform the market so spectacularly when recovery comes. Its core vinyl flooring business faces growing competition and margins are likely to come under increasing pressure, so promised new PVC sheet flooring products will be crucial. Higher raw material prices are likely following sterling's recent plunge, and the overseas manufacturers of the group's motorcycle accessories are pushing for higher prices. But Halstead's growing export business should help offset these pressures. Pre-tax profits of about £8.4m are likely this year, producing earnings per share of around 39p. Halstead is trading on a prospective p/e of 12.6 and is a hold.

Austin Reed slips into red and cuts dividend

By Peggy Hollinger

AUSTIN REED, the upmarket clothing retailer, yesterday reported its first-ever loss and a one-third cut in its interim dividend.

The pre-tax deficit of £430,000 for the 28 weeks to August 8 compared with profit of £639,000.

Mr Chris Thomson, finance director, said: "Clearly, in the face of such difficult circumstances, it is only prudent to trim the interim dividend." The pay-out is being cut from 3p to 2p. Losses of 1p compared with earnings of 1.5p. The company's shares fell 5p to 193p despite an improving stock market.

Mr Thomson said Reed was confident of reporting a profit for the full year due to the seasonal nature of the business. Following disposals and closures, Reed was more than even weighted towards the second half, he said.

Turnover for the six months fell from £35.5m to £28.7m. Some £5m of the decline was due to the sale at the end of last year of Robertson, a Scottish knitwear company. A 10 per cent decline in exports also hit sales.

The disposal accounted for about half of the 11 per cent sales decline in the manufacturing division. Retail, which accounts for 75 per cent of turnover, fell 3 per cent on a like-for-like basis.

Mr Thomson said that despite the sales decline, the company had managed to maintain margins in both manufacturing and retail.

The company's flagship store on London's Regent Street increased sales by 8 per cent, partly due to a higher number of tourists. Regent Street accounts for a fifth of the company's sales.

The south-east of England accounts for about 60 per cent of sales in the company's 38 shops.

Mr Thomson said the company had strengthened its balance sheet, with debt as a percentage of shareholders' funds down from 94 to 24 per cent. Net debt had been cut through the Robertson disposal from £18m to £12.5m.

Ipeco improves 5% to £1.82m

Taxable profits at Ipeco Holdings, the Southend-based aircraft seat manufacturer, rose from £1.73m to £1.82m for the six months to June 27.

The 5 per cent improvement was scored on the back of a 16 per cent rise in turnover to £10.12m. Operating profits rose by 16 per cent to £1.68m.

Earnings emerged at 4.42p (4.14p) and the interim dividend is 1.3p (1.2p).

Self-preservation instinct wins day

Andrew Baxter on the victory of Sir Neville Bowman-Shaw, head of Lancer Boss

LAST week's victory for Lancer Boss Group in a two-year planning battle with environmentalists marks yet another coup for a man with a reputation as one of Britain's most autocratic industrialists.

Critics describe Sir Neville Bowman-Shaw, chairman and co-founder of the largest UK-owned lift truck producer, as irritable, intolerant, and difficult to work with.

Sir Neville and his brother Mr Trevor Bowman-Shaw own 100 per cent of Boss, which they built from scratch in 1958 to the world's ninth biggest lift truck manufacturer. Sir Neville admits that "people skills" are not his strong point.

But he does claim "a very strongly developed sense of self-preservation". And for Lancer Boss to survive and prosper in the increasingly competitive world lift truck industry, Sir Neville realised that it needed to replace its

factories scattered across the Bedfordshire town of Leighton Buzzard with a plant that could function effectively as a high-volume producer.

Sir Neville had made no secret of the alternative if the row over a 95-metre encroachment into the green belt had brought defeat for Boss.

Difficult planning procedures are causing industrialists to relocate on the Continent, he says, and Boss might well have followed suit.

But the Boss chairman has a knack of getting his message across, a useful asset in a country where the manufacturing sector has had to fight increasingly hard to be heard.

Along with many industrialists, Sir Neville has been looking to Mr Michael Heseltine, president of the Board of Trade, to achieve "a



Sir Neville Bowman-Shaw: planning for high-volume

better balance" between industry and employment, and the environment. And whatever the involvement of the Department of Trade and Industry, the need to safeguard 800 jobs, and perhaps create 500 more eventually, clearly weighed heavily with Mr Michael Howard, environment secretary.

But, despite being a committed Tory, Sir Neville remains worried about whether the Conservative philosophy of the early 1980s - that economic growth prospects depended more on building the service economy rather than manufacturing - has been laid to rest.

A fan of former prime minister Lady Thatcher, he acknowledges what is, possibly, her blind spot: "She's done so much good, but by God she was wrong about manufacturing."

It's a situation which, sadly,

But the root of Britain's manufacturing decline goes much deeper, he says, blaming the legacy of Victorian and Edwardian snobbery about industry.

"There are still houses in this country where I'm asked what I do and the questioners' nose is turned up at the thought of sitting next to an industrialist, not a gynaecologist, a doctor, a banker or a broker. Now in Germany, I'm treated like God Almighty in comparison."

But Sir Neville also criticises "socialist-minded teachers who preach about the rat race and warn that if you don't do well you'll end up in a factory. So you've got both ends attacking us, and it's quite wrong because we're the wealth creators."

Burn Stewart meets flotation forecast with rise to £10.34m

By Philip Rawstorne

BURN STEWART Distillers, the Scotch whisky producer, increased pre-tax profits from £3.23m to £10.34m for the year ended June 30. The 26 per cent advance matched the forecast made by the company when it came to the market last November.

Its shares closed 8p higher yesterday at 129p, compared with the flotation price of 140p.

Earnings per share of 13.2p, marginally higher than forecast because of a lower than expected tax charge, were unchanged from 1991 because of the greater number of shares in issue.

A final dividend of 3.33p will be paid.

In spite of difficult trading conditions, operating profits rose from £11.44m to £12.47m

on turnover 10 per cent higher at £41.95m.

The company, which makes Black Prince whisky and supplies own-label brands to multiple retailers such as Asda, increased the bottled-in-Scotland share of its business.

Gross margins were maintained at last year's levels. Lower volume sales of high-value aged whiskies and some softening of prices were offset by the increased use of the company's stocks of lower cost whiskies.

Mr Bill Thornton, chairman, said that the development of the business would continue to focus on building sales of the bottled-in-Scotland brands.

New distribution arrangements were being introduced in a number of overseas markets and additional marketing

and sales staff had been recruited.

The recently-established Russian joint venture, Plodimex, was extending its trading activities in wines and spirits in Russia and eastern Europe. "It has not yet made any material contribution to profits but we regard it as a long-term growth opportunity," Mr Thornton said.

Overall, trading since June had been satisfactory, he added. Prospects for the rest of the year would depend on price levels, but they should be helped by the sterling devaluation.

The company has used part of the flotation proceeds to reduce borrowings from £28m to £12m. Gearing has fallen from well over 200 per cent to 36 per cent, and interest charges, down from £3.21m to £2.13m, are covered 5.5 times.

Ramus shows £2.9m loss as control changes hands

By Katrina Lowe

RAMUS HOLDINGS, the USM-quoted distributor of ceramic tiles and kitchen furniture, yesterday announced sharply increased pre-tax losses of £2.95m for the year to June 30 and a £2m cash injection giving control to a specially created Jersey company.

Guoline Holdings, owned by Malaysian companies Hong Leong Industries and Hume Industries (Malaysia), has agreed to subscribe for 6.5m new ordinary shares at 60p each, giving it 57.5 per cent of the enlarged share capital.

The Takeover Panel has consented to waive conditions which would require Guoline to make an offer for Ramus.

The company said that once the subscription was completed the entire board would resign, with the exception of Mr Lionel Ramus, chairman, and Mr John Ramus. Mr KC Wong

would become joint managing director with Mr John Ramus.

The proceeds of the subscription will be used to provide additional working capital and repay £1.5m of bank borrowings.

Ramus said yesterday that trading conditions had become severe in the second half. Force One, distributor of kitchens and bathrooms acquired last December, had produced a disappointing performance and as a result its management had been replaced.

The pre-tax loss, which compared with a £360,000 deficit last time, included £700,000 trading losses from Force One. Sales were £52.9m (£49.3m). Losses per share jumped to 63.1p (5.1p). There is no final dividend; last year 0.1p was paid.

Dealings in the company's shares were suspended on September 18. The directors expect dealings to resume on Friday.

NOTICE OF EARLY REDEMPTION

To the Holders of

DAYTON HUDSON CORPORATION

10 5/8% Notes Due November 7, 1995
(the "Notes")

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of November 7, 1985 between Dayton Hudson Corporation (the "Company") and Morgan Guaranty Trust Company of New York (the "Fiscal Agent") under which the Notes were issued, all the Notes will be redeemed on November 9, 1992 (the "Redemption Date") at a price of 101% of the principal amount thereof (the "Redemption Price"). Payment of Bearer Notes will be made upon presentation and surrender thereof with all coupons appertaining thereto maturing after the Redemption Date, at the option of the holder at the offices of any one of the Paying Agents set forth below, except the New York Office of Morgan Guaranty Trust Company of New York. Coupons due on November 9, 1992 should be presented and surrendered in the usual manner. Payments of the principal and premium of the Registered Notes may be made against presentation and surrender at the New York Office of Morgan Guaranty Trust Company of New York, in addition to the offices of the other Paying Agents all set forth below. Payment of interest on a Registered Note will be made in the usual manner. The Redemption Price will become due and payable upon each Note on the Redemption Date, and interest thereon shall cease to accrue on and after the Redemption Date.

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DAYTON HUDSON CORPORATION

By: Morgan Guaranty Trust Company
as Fiscal Agent

Dated: October 8, 1992

Any payment made within the United States or transferred to an account maintained by a non-US payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 30% if payee not recognized as exempt recipient fails to provide the paying agent with an executed IRS Form W-8 certifying under penalties of perjury that the payee is not a United States person. Payments made within the United States to non-exempt US payees are reportable to the IRS and these US payees are required to provide to the paying agent an executed IRS Form W-9 certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate) to avoid 30% withholding on the payment. Failure to provide a correct tax payer identification number may also subject a US payee to a penalty of \$50.

U.S. \$200,000,000

American Express Bank Ltd.

Floating Rate Subordinated Capital Notes
Due 1999

Notice is hereby given that for the Interest Period 8th October, 1992 to 7th January, 1993 the Notes will bear interest at the rate of 3% per annum. The interest payable on 11th January, 1993 against Coupon No. 23 will be U.S. \$98.13 per U.S. \$100,000 Nominal and U.S. \$2,003.13 per U.S. \$2,000,000 Nominal. DATED THIS 8TH DAY OF OCTOBER, 1992.

Principal Paying Agent
ROYAL BANK OF CANADA
EUROPE LIMITED

PAN-HOLDING

The Half-Yearly report of the Company, is available at the "Société de la Bourse de Luxembourg" and at the "Société des Bourses Françaises".

As of June 30, 1992, the consolidated net assets were as follows:

- net cash assets	9.38%
(of which 1.31% gold bullion)	
- investment portfolio and long-term investments	90.62%
(Items exceeding 5%)	
United States of America:	18.82%
France:	15.82%
Japan:	13.04%
Great Britain:	7.84%
Germany:	6.30%

The unaudited net asset value as of September 30, 1992 amounted to USD 234,061,092.83 that is USD 516.47 per share of USD 200 par value, a depreciation of 4.66% since December 31, 1991 dividend excluded.

The consolidated net asset value amounted to USD 532.87 per share at the same date.

Weekly net asset value

Leveraged Capital Holdings N.V.

As at 05.10.92 was US\$ 404.68

Listed on the Amsterdam
Stock Exchange
Information:
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Tel. +31-20-5211410.

Appointments
Advertisingappears every
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(International edition
only)

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September 1992

LONDON STOCK EXCHANGE

Pause for breath in technical rally

By Terry Byrnes, UK Stock Market Editor

THE TECHNICAL rally in the UK stock market was taken a stage further yesterday, still encouraged by sterling's firmness and by a steady performance on Wall Street. But some doubts crept in when both the FT-SE 100 and the stock index future contract failed to move above levels regarded by equity chart analysts as important testing points.

The Footsie recovered another 28.7 points of Monday's 103 point loss, to close at 2,517.1. Trading volume increased, boosted by a 26.5m share placing in Anglian Water and the market buzzed with hints that City offices were

alert and that a number of corporate deals were about to be launched.

The £780m cash bid from Hanson for Ranks Hovis McDougall, followed by take-over activity in the leisure sector, has re-energised traders to the attractions of UK stocks to predators, especially from overseas bidders which have the additional benefit of sterling's effective devaluation. Dealers believed yesterday that a German group may be about to take a hand in the speculative interest in Owners Abroad.

Many of the long-identified bid targets on the Footsie list found themselves in the frame again yesterday, and speculators were also looking at stocks just below the market's top 100 stocks.

Account Dealing Dates

First Dealing	Oct 5	Oct 18
Options Expiry	Oct 16	Oct 29
Last Dealing	Oct 18	Oct 29
Account Day	Oct 12	Nov 9

Note: Share dealings may take place from 10.00am to 11.00am on business days after.

However, with the UK Conservative government coming under fire at its annual conference, which will be addressed today by Mr Norman Lamont, the Chancellor of the Exchequer, the big investment institutions remained unwilling to chase shares too vigorously until official strategies on sterling and interest rates become more clear.

Equities benefited from a

firm tone in stock index futures but the Footsie topped out at mid-session after moving to within four points of 2,530, identified by Robin Aspinall at Panmure Gordon, the UK broker, as the level at which either the technical recovery will peter out or the market will stage a renewed advance.

Soar volume of 454m shares compared with 467.1m on Tuesday. More significantly, stock exchange data showed that retail or customer business remained low on Tuesday, with the 2,517.1m value figure disappointingly below the 2,120m plus totals recorded daily since sterling quit the ERM, and the stock market sensed that UK interest rates could be reduced. Confidence in further cuts in

FINANCIAL TIMES STOCK INDICES

	Oct 7	Oct 6	Oct 5	Oct 4	Oct 3	Year	High	Low	Since Completion
Government	88.33	88.04	87.72	88.85	89.21	86.76	90.11	85.11	27.40 (45.16)
Fixed Interest	102.71	102.51	102.54	103.76	103.98	96.63	108.48	97.15	105.35 (31.75)
Ordinary Share	1847.3	1814.2	1779.3	1822.5	1875.1	1875.7	2149.7	1670.0	2149.7 (49.4)
Gold Mines	71.6	69.4	68.8	73.1	73.0	167.3	160.6	66.0	73.7 (43.5)
FT-SE 100 Share	2517.1	2488.4	2446.3	2549.7	2572.3	2584.1	2737.8	2281.0	2737.8 (264.0)
FT-SE Eurotrack 100	1052.71	1035.80	1010.00	1032.72	1077.67	1154.67	1245.79	1010.00	1245.79 (235.79)

GLT EDGED ACTIVITY

Indices	Oct 6	Oct 5
GLT Edged	137.4	152.8
Bargains	137.4	152.8
5-Day average	138.7	134.6

**SE Activity 1974. Excluding intra-market business and overseas turnover.*

London report and latest share index: Tel: 0801 123001. Calls charged at 30p/minute, cheap rate, 40p/minute at all other times.

Holiday sector on bid alert

VOLATILITY in the share price of Owners Abroad continued as rumours grew that a bid would be forthcoming from its rival holiday group Airtrains. The belief in the market is that it is now a matter of if, but of when an offer is made, as sources close to both companies indicated that Airtrains was the unnamed company which approached Owners three weeks ago and referred to in a statement from Owners on Tuesday. The company said that it had received an approach but that no follow-up had been forthcoming. The two groups are ranked numbers two and three in the package holiday market with a combined share of over 30 per cent; a bid would almost certainly attract the attention of the Office of Fair Trading.

However, Owners is also said to have had talks with the German group LTO, which bought the Thomas Cook travel chain in June. It is thought that a co-operation agreement, rather than a formal alliance, some in the market suggested that the German group may become involved as a white knight in the event of a hostile bid. In the meantime, Owners shares, which have been propelled on the back of the takeover speculation, fell back as profit-takers moved in. They ended 6 1/2 off at 79m, in large turnover of 2.9m. Airtrains fell 7 to 239p.

of the 10 water companies in December 1989. It also built up a 6 per cent stake in Wessex Water and a 7 per cent holding in Severn Trent. Lyonnais sold both these stakes, at a substantial profit, in December 1990, via bought deals executed by Smith New Court.

The other water stocks in the Footsie suffered accordingly, with Thames aggressively sold and finally 9 off at 432p, on 2.8m traded, North West 8 lower at 434p and Severn Trent 4 1/2 easier at 392p. Of the smaller companies, Welsh Water lost 10 to 454p and South West 7 to 425p.

Shell retreat

Shell Transport delivered another disappointing performance, underperforming the Footsie and the oil sector, after one senior executive from Shell's chemicals division delivered what was described as a cautious address to London analysts. Shell said it saw no upturn in its chemicals business until late 1993.

The presentation was accompanied by a bearish note on Shell issued by County NatWest. Mr Fergus MacLeod at County said: "The market's search for security in the face of turmoil of the past months has pushed Shell's rating up to a high from which there is little conceivable upside, despite its well known operational and balance sheet strength. While the uncertainty continues it

will be very difficult for fund managers to decide to lighten holdings, but the simple fact is that Shell has been overvalued and is over-priced." Shell retreated 9 more to 529p with turnover a hefty 7.3m.

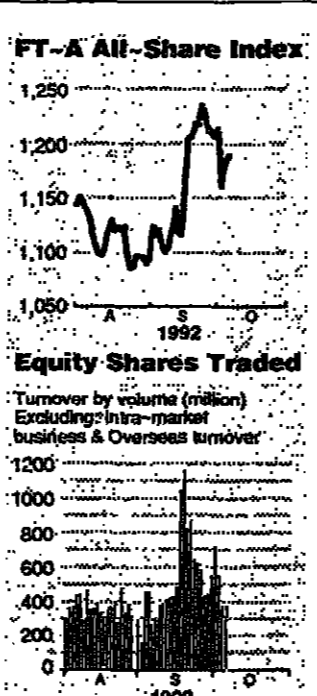
The cautious note struck on the outlook for chemicals held ICI back, the shares dropping 1 1/2 to 1080 1/2p.

Enterprise Oil continued to gain ground, racing up 7 more to 422p, with the Kleinwort buy note and the round of US presentations still finding a ready response in the market. Lasso, too, attracted considerable support, moving up 5 to 161p.

Profit-taking was seen in Unilever as some in the market felt it had had a good run. Some fund managers switched out of the UK 'pils' shares and into the Dutch 'nvs', arguing that the latter are at a 5.5 per cent discount to the plc equivalent. The shares retreated 21 to 1041p.

Scottish supermarket group Sainsbury jumped 48 to 587p following recent presentations by BZW. Asda climbed 2 1/2 to 36 1/2p as hints were heard that trading was steady and that one leading broking house would be upgrading today.

The 4 per cent drop in new car sales during September triggered a series of profits downgrades in the motor components area of the market. "It's nothing but bad news in the car manufacturing business," said Mr Alistair Stewart at Carr Kitcat & Aitken, the



apparently executed by Williams de Broe, had been completed.

The market's response to news that General Accident (GenAcc) was paying C&I for Prudential's Canadian general insurance business, funded by the issue of 13.5m new shares at 588p a share, was to lift GenAcc shares 5 to 510p. Prudential shares moved up 10 to 269p on the news.

BZW's profits' upgrade coincided with a tightening of the market in Standard Chartered shares, which raced up 31 to 476p on turnover of just 2m shares.

Barclays were again very busy with 11m shares traded. Dealers said there had been heavy trading in the options market as well as big activity generated by the argument over whether a cut in the dividend on the cards. The shares rose a penny to 337p.

There was considerable selling by nervous holders of the electricity stocks ahead of a document expected to be published today by the electricity industry watchdog (Ofwat). East Midlands, after confirming its interest in the forthcoming sale of British Coal, dropped 7 to 370p.

MARKET REPORTERS:
Steve Thompson, Christopher Price.

Other market statistics, Page 26.

TRADING VOLUME IN MAJOR STOCKS

Stock	Volume	Value	Price	Change
Adia Group	1,000	100.00	100.00	0.00
Adia Group	1,000	100.00	100.00	0.00
Adia Group	1,000	100.00	100.00	0.00

EQUITY FUTURES AND OPTIONS TRADING

The derivatives market took a turn for the better yesterday as the December contract on the FT-SE 100 returned to a premium, but volume remained poor as the markets awaited a lead on UK economic strategy, writes Terry Byrnes.

Confidence was not helped by the progress of the Conservative party conference where government ministers came under pressure.

At the day's peak, the December contract turned back from the 2,571 levels regarded as an important testing point, and some disappointment was expressed by futures strategists. However, in late dealings, the December contract tested this significant benchmark level again, indicating possible support at today's opening.

December closed at 2,557, a rise of 46 on the previous session and a 9-point premium to its fair value of around 32.

Anglian bought deal

The worst individual performance of any Footsie stock came from Anglian Water, whose shares retreated 13, or just over 3 per cent, to 417p after Lyonnais des Eaux, the French utilities group, disposed of its near 9 per cent stake in the group.

The stake, some 26.52m shares, was sold by Lyonnais, in a bought deal operation, to Cazenove, Anglian Water's broker, and Warburg Securities. Lyonnais sold the stock to the two broking firms at 410p a share. The stock was then placed with institutions at 415p a share, giving the two participating brokers a 5p a share profit, the deal or a total profit in excess of £1.3m.

The first half of the placing was said to have gone smoothly, although there were hints that the remainder proved much more difficult than had been expected. Some institutions, that were said to have taken up their original allocations were rumoured to have had to sell blocks of other water shares to enable them to take on more Anglian.

Lyonais acquired its holding in Anglian in the immediate aftermath of the flotation

FT-ACTUARIES SHARE INDICES

The Financial Times Ltd 1992. Compiled by the Financial Times Ltd in conjunction with the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS

Figures in parentheses show number of stocks per section

Index No.	Day's Change	Est. (25%)	Est. (25%)	Est. (25%)	Est. (25%)	Est. (25%)	Est. (25%)	Est. (25%)	Est. (25%)
1 CAPITAL GOODS (174)	741.46	+2.7	7.83	5.91	25.44	720.26	726.25	732.93	827.58
2 BUILDING MATERIALS (231)	679.93	+2.4	7.74	8.08	18.25	664.17	665.91	671.04	971.41
3 CONSUMER GOODS (231)	403.55	+1.5	3.49	8.34	18.57	32.25	994.59	1011.35	1111.35
4 ELECTRICITY (7)	2034.86	+1.3	8.22	7.40	16.09	65.80	2007.88	1999.46	2038.53
5 ELECTRONICS (27)	2067.99	+2.2	7.88	4.12	19.57	47.93	2032.86	2003.62	2099.26
6 ENGINEERING-AEROSPACE (6)	276.95	+0.3	13.02	8.43	9.75	13.59	276.12	276.72	285.67
7 ENGINEERING-GENERAL (43)	448.18	+1.6	9.02	5.25	14.45	15.00	441.09	444.24	452.10
8 METALS AND MINING (14)	304.58	+1.2	5.10	5.10	18.20	7.22	304.41	304.16	316.77
9 MOTORS (14)	291.01	+1.5	9.11	8.11	14.57	14.79	295.33	290.35	326.36
10 OTHER INDUSTRIES (19)	1720.29	+2.1	7.29	4.85	16.57	59.29	1684.25	1684.46	1747.54
11 CONSUMER GROUP (91)	1571.74	+1.2	7.34	3.67	16.87	34.19	1553.81	1525.20	1585.44
12 BREWERS AND DISTILLERS (22)	1688.52	+1.4	8.62	3.50	13.64	41.43	1681.90	1682.14	1692.38
13 FOOD MANUFACTURING (19)	1201.69	+0.3	8.40	4.40	13.86	28.04	1197.62	1198.37	1220.27
14 FOOD RETAILING (18)	2677.47	+1.0	9.32	3.45	13.92	53.55	2653.50	2639.13	2746.29
15 HEALTH AND HOUSEHOLD (26)	1088.55	+1.3	5.41	2.71	21.41	70.35	1037.65	1033.14	1078.17
16 HOTELS AND LEISURE (18)	1058.07	+2.0	7.43	4.45	17.70	45.99	1037.36	1033.78	1084.92
17 MEDIA (28)	1590.32	+1.7	6.21	2.17	20.10	35.10	1584.52	1584.72	1611.14
18 PACKAGING, PAPER & PRINTING (17)	721.26	+0.9	7.04	4.49	17.70	22.00	714.76	708.35	728.62
19 STORES (33)	1004.02	+0.9	7.10	3.61	18.76	19.14	995.33	988.36	1022.39
20 TEXTILES (9)	668.50	+0.4	7.10	4.59	17.72	16.65	665.72	668.62	678.82
21 OTHER GROUPS (117)	1228.93	+0.8	9.91	5.38	12.63	40.44	1248.84	1231.91	1272.76
22 BUSINESS SERVICES (13)	1320.19	+0.7	7.91	5.51	18.20	25.49	1285.20	1287.62	1320.59
23 CHEMICALS (22)	1318.50	+0.7	7.44	5.51	16.69	48.39	1318.76	1309.43	1345.60
24 CONGLOMERATES (10)	1239.83	+2.3	9.30	8.87	13.77	40.82	1211.77	1199.66	1236.55
25 TRANSPORT (14)	2421.61	+2.1	8.30	4.86	14.82	76.54	2370.64	2341.11	2465.20
26 ELECTRICITY (16)	1390.43	+1.9	14.96	5.28	8.61	55.01	1402.98	1379.99	1462.32
27 TELECOMS (14)	1423.14	+1.4	12.81	6.41	12.81	64.14	1402.98	1379.99	1462.32
28 WATER (11)	2945.02	+1.7	15.72	6.08	7.04	66.85	2894.78	2864.00	2929.05
29 MISCELLANEOUS (22)	2146.50	+1.4	6.15	4.70	20.41	55.33	2116.99	2094.35	2135.39
30 INDUSTRIAL GROUP (482)	1263.86	+1.1	8.27	4.61	15.15	35.07	1249.76	1231.77	1277.34
31 OIL & GAS (18)	2009.44	+0.1	6.71	6.43	19.52	85.40	2006.75	1990.84	2048.33
32 500 SHARE INDEX (500)	1333.29	+0.8	8.11	4.80	15.92	39.07	1319.78	1301.67	1348.71
33 FINANCIAL GROUP (83)	741.43	+1.4	5.95	3.01	731.32	719.52	724.24	724.24	802.58
34 BANKS (19)	1001.29	+2.9	5.16	2.54	29.09	40.52	991.41	982.68	1023.87
35 INSURANCE (116)	1543.96	+1.9	5.89	6.74	189.78	1463.47	1548.51	1548.51	1578.58
36 INSURANCE (COMPOSITE) (7)	526.42	+1.4	5.71	18.25	519.20	502.99	536.94	536.94	608.04
37 INSURANCE (BROKERS) (10)	681.32	+0.2	10.51	8.25	12.50	42.23	682.87	680.29	700.44
38 MERCHANT BANKS (7)	457.02	+1.1	4.90	13.71	451.98	439.09	440.46	440.46	474.12
39 PROPERTY (20)	539.38	+0.9	10.46	8.20	12.70	22.76	534.78	535.54	551.41
40 OTHER FINANCIAL (14)	239.93	+0.4	8.33	9.35	239.00	239.00	242.77	242.77	279.52
41 INVESTMENT TRUSTS (70)	1133.30	+1.0	3.96	27.18	1222.62	1213.43	1216.30	1247.24	1247.24
42 ALL-SHARE INDEX (653)	1190.67	+1.1	4.93	36.43	1178.08	1161.71	1205.07	1247.10	1247.10
FT-SE 100 SHARE INDEX	2517.1	+28.7	2536.9	2500.4	2488.4	2446.3	2549.7	2572.3	2584.1

FIXED INTEREST

PRICE INDICES	Wed Oct 7	Day's change	Tue Oct 6	Accrued Interest	Yield to Maturity	Yield to Maturity	Yield to Maturity	Yield to Maturity
1 Up to 5 years (22)	125.24	+0.12	125.09	2.40	9.31	9.31	9.31	9.31
2 5-15 years (25)	137.98	+0.36	137.49	2.06	10.59	10.59	10.59	10.59
3 Over 15 years (8)	142.13	+0.60	141.29	1.66	9.97	9.97	9.97	9.97
4 Irredeemable (6)	159.02	+0.48	158.29	3.68	8.83	8.83	8.83	8.83
5 All stocks (61)	135.71	+0.31	135.29	2.18	10.25	10.25	10.25	10.25
6 Up to 5 years (21)	175.91	+0.20	175.56	0.52	3.28	3.28	3.28	3.28
7 Over 5 years (10)	157.18	+0.35	156.63	0.91	3.64	3.64	3.64	3.64
8 All stocks (12)	158.56	+0.33	158.04	0.86	3.56	3.56	3.56	3.56
9 Debt & Loans (62)	115.23	-0.03	115.27	1.95	9.58	9.58	9.58	9.58

BRITISH FUNDS

Fund	Price	Change	Yield	Assets
British Fund	100.00	+0.10	5.10%	100.00
British Fund	100.00	+0.10	5.10%	100.00
British Fund	100.00	+0.10	5.10%	100.00

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NEW HIGHS AND LOWS FOR 1992

AMERICANS

Company	Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	9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CANADA																	
Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng	Sales	Stock	High	Low	Close	Chng
TORONTO																	
4 pm close October 7																	
Quotations in cents unless marked \$																	
1100 Alcan P	514	14	14			5000 Corel Sys	181 1/2	17 1/2	18 1/2	+1 1/2		31000 Sanyo R	44	42	42		
800 Agnico Ag	516	5 1/2	5 1/2			1200 Coca-Cola	150	150	150			3200 Scott Paper	14	13	13		
7300 Air Cdn	508	6282	265	-10		1500 Crown A	115	115	115			2200 Suncor Inc	812 1/2	12 1/2	12 1/2		
3100 Airbus En	518	18 1/2	18 1/2			1200 Dorian A	500	500	500			3300 Sun Life	51 1/2	51 1/2	51 1/2		
300 AlcanGas	514	14	14			1200 Dorian B	500	500	500			3400 Sun Life	51 1/2	51 1/2	51 1/2		
80000 Alcan A	520 1/2	19 1/2	19 1/2			1200 Dorian C	500	500	500			3500 Sun Life	51 1/2	51 1/2	51 1/2		
247000 Am Barr	537 1/2	27 1/2	27 1/2			1200 Dorian D	500	500	500			3600 Sun Life	51 1/2	51 1/2	51 1/2		
610000 Aco C I	511 1/2	11 1/2	11 1/2			1200 Dorian E	500	500	500			3700 Sun Life	51 1/2	51 1/2	51 1/2		
27400 Bk Mont	544 1/2	44 1/2	44 1/2			1200 Dorian F	500	500	500			3800 Sun Life	51 1/2	51 1/2	51 1/2		
25000 Bk Reg S	522 1/2	22 1/2	22 1/2			1200 Dorian G	500	500	500			3900 Sun Life	51 1/2	51 1/2	51 1/2		
14000 Bk Super A	501	8 1/2	8 1/2			1200 Dorian H	500	500	500			4000 Sun Life	51 1/2	51 1/2	51 1/2		
47000 BCE Inc	543 1/2	42 1/2	42 1/2			1200 Dorian I	500	500	500			4100 Sun Life	51 1/2	51 1/2	51 1/2		
14000 Bellmori	510	9	9			1200 Dorian J	500	500	500			4200 Sun Life	51 1/2	51 1/2	51 1/2		
2300 BGR A	517	6 1/2	6 1/2			1200 Dorian K	500	500	500			4300 Sun Life	51 1/2	51 1/2	51 1/2		
60000 Bore Star	511 1/2	11 1/2	11 1/2			1200 Dorian L	500	500	500			4400 Sun Life	51 1/2	51 1/2	51 1/2		
8700 Bore Valley	510 1/2	10 1/2	10 1/2			1200 Dorian M	500	500	500			4500 Sun Life	51 1/2	51 1/2	51 1/2		
5400 BPC Canada	514 1/2	14 1/2	14 1/2			1200 Dorian N	500	500	500			4600 Sun Life	51 1/2	51 1/2	51 1/2		
14000 BPC Super A	510 1/2	10 1/2	10 1/2			1200 Dorian O	500	500	500			4700 Sun Life	51 1/2	51 1/2	51 1/2		
11000 BPC Super A	514 1/2	14 1/2	14 1/2			1200 Dorian P	500	500	500			4800 Sun Life	51 1/2	51 1/2	51 1/2		
34000 Breanwater	514	34	34			1200 Dorian Q	500	500	500			4900 Sun Life	51 1/2	51 1/2	51 1/2		
8000 Bk Tel	510 1/2	20 1/2	20 1/2			1200 Dorian R	500	500	500			5000 Sun Life	51 1/2	51 1/2	51 1/2		
10000 Brucor	518 1/2	18 1/2	18 1/2			1200 Dorian S	500	500	500			5100 Sun Life	51 1/2	51 1/			

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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EUROPE'S BUSINESS NEWSPAPER

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DENMARK

Thursday October 8 1992

SECTION III

Denmark's future relationship with Europe will be determined over the next few months. Meanwhile, the country is living in suspended animation as a result of uncertainty caused by the Maastricht dilemma and the recent currency turbulence in Europe. Hilary Barnes reports

Suspended animation

THE self-confidence, indeed self-satisfaction, of the Danes can rarely have soared to such heights as it did in June this year when they opened the month by rejecting the Maastricht treaty in a referendum on June 2 and then went on to win the European soccer championships.

Ever since those heady days the Danes have enjoyed the feeling that David must have had after slaying Goliath.

Nothing, perhaps, better illustrates the extraordinary upsurge in national feeling than the fact that more people turned out in Copenhagen to welcome home the soccer team than took to the streets on Liberation Day in 1945 to celebrate the end of German occupation.

But the country's leaders have not shared so fully in the popular euphoria. They have a deeply worried look. The optimistic view of the consequences of the Danish No to Maastricht is that Denmark has become a catalyst for change in public and political opinion and that modifications to Europe's structure will follow which will make the Community more acceptable to public opinion.

The pessimistic view is that the Danes have placed themselves firmly on the sidelines of Europe and that what was

seen by the voters as an assertion of national independence will instead render Denmark dependent on the Community, but without influence on its deliberations or decisions.

The drama of Denmark's future relationship with Europe will be played out over the next few months and what the Danes themselves think or do may be of relatively little significance compared with what the Germans, the French, the British and others decide.

In the interim, the country is living in suspended animation. All systems have gone into dead-end as a result of the uncertainty caused by the Maastricht dilemma and the currency turbulence in Europe over the past few weeks.

Economic activity has sunk to such a low level, says Mr Knud Sørensen, chief executive of the country's largest bank, "that people can't even be bothered to paint their own kitchens any longer."

Still, Denmark's real GDP is expected by the government to increase by about 1.3 per cent this year and, but for the worst harvest for generations, caused by a long early-summer drought, the growth rate would have been half a point higher, which would have put the country among Europe's better performers.



Copenhagen: A catalyst for change or dependent on the Community, but without influence on its deliberations? Picture: Alan Harper

Denmark itself was not at the eye of the currency storm. Speculation against the krone pushed short-term market rates of interest to exotic levels (at the time of writing, the one-month CIBOR was 29 per cent), but the Nationalbank (central bank) did not have to raise its own key interest rates to control the crisis. Given the state of the Danish economy just a few years ago, the ability of the country to weather the currency storm relatively unscathed is remarkable.

Over the past 10 years, under the guidance of a succession of minority governments all headed by Mr Poul Schlüter, the Conservative Party leader, who celebrated his 10th anniversary as his country's leader on September 10, the external strength of the economy has been transformed.

In 1982, Denmark was suffering from both an uncomfortably large external deficit and a budget deficit which peaked at about 11 per cent of GDP. In the 1980s, the twin deficits were brought under control. The current balance of payments is now in substantial

surplus of about DKr25bn; more than 2 per cent of GDP. The budget, for a brief period back in surplus, is in deficit again, but the deficit is relatively small - about DKr28bn or just over 3 per cent of GDP.

If the Folketing (parliament) so decides, Denmark qualifies as a core member of the European Economic and Monetary Union, but on present evidence the Folketing will decide otherwise.

Resolution of the problems caused by the No to Maastricht will remain at the top of the political agenda for some months, but not to the exclusion of other issues. The improvement in the external strength of the economy has yet to be paralleled by reforms which can strengthen the domestic economic performance. This will be the dominant issue of the 1990s.

There is a feeling in the air that after 10 years with Mr Schlüter and the Liberal Party leader, Mr Uffe Ellemann-Jensen, foreign minister since 1982, the time for a change may be arriving.

The opposition Social Demo-

cratic Party, which dominated Danish politics from the late 1920s until 1982 and is smarting at its long period in opposition, changed its leader in April electing Mr Poul Nyrup Rasmussen, 48, a former chief economist at the Trade Union Confederation.

As a person and as a politician, the small centre parties, especially the Radical Liberals and the Centre Democrats, which are the king-makers in Danish politics, find him to be a more acceptable candidate for prime minister than either of his predecessors.

But unless Mr Rasmussen shows willingness to consider radical changes in the structure of the bloated welfare state - which the Social Democrats were primarily responsible for building up - parliamentary support for a change of regime may evade him, says Mrs Marianne Jelved, the leader of the Radical Party.

Meanwhile, the parties which advocated a Yes to Maastricht - the Conservative and Liberal government parties plus the Social Democrats, the Radical Liberals, the Cen-

tre Democrats and one half of the Christian People's Party, representing almost five-sixths of the seats in the Folketing - have worked out a strategy to ensure that Denmark can nevertheless remain a fully participating member of the European Community.

Denmark's negotiating position is not without some strength because the treaty cannot be implemented without the signature of all 12 members.

The reality, however, is that if all the other 11 ratify but Denmark finally refuses to sign, it will cause considerable inconvenience for the other members. But the 5.1m Danes will not stop the other governments from going ahead with a European Union if they are determined to do so.

The government's policy, therefore, is to gain authority to sign the treaty from a second referendum next year - but with several reservations or exceptions for Denmark to parts of the treaty.

Mr Schlüter has outlined a three-part package as the basis for next year's referendum.

● The first part will consist of an unchanged treaty text. To persuade the voters to swallow the treaty, two sweeteners will be added.

● Part two of the package will be a new agreement between all 12 members committing the Community to greater openness in its deliberations and emphasising that the principle of subsidiarity must, as it is intended, minimise interference from Brussels in the status and authority of national legislatures.

● The third part will consist of special arrangements, or exemptions, for Denmark.

The detail of the special arrangements which Denmark wants have still to be hammered out in inter-party negotiations. The Danish proposals will not be ready in time for the October 15 summit, but before that date a white paper setting out the Danish options is due to be published. The proposals are scheduled to be presented in late October or in November in preparation for the Community's Edinburgh "summit" meeting in December.

But the broad outlines of the Danish requirements are clear and reflect what the voters on June 2 are deemed to have objected to most strongly in the Maastricht treaty.

The Danes are uncomfortable with the idea of a common European defence (other than Nato) and allergic to the idea of a European army, so the first requirement will be an exemption from Danish participation in a common European defence policy.

There is strong antipathy to the introduction of a common currency, so the second requirement will be an assurance that Denmark is not committed to participation in the third stage of Economic and Monetary Union.

Two parties advocated a No to Maastricht: the right-wing Progress Party and the left-wing Socialist People's Party. Ideally, the Yes parties would like to ensure the support of at least one of the No parties, more especially the Socialist People's Party.

The treaty was defeated primarily because the supporters

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□ Editorial production: Phil Sanders

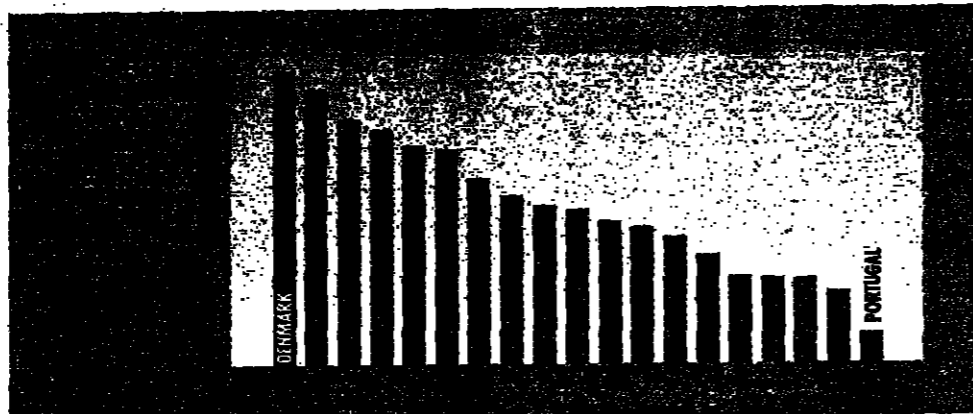
of the Social Democratic Party ignored the advice of the party leadership. More than 60 per cent of the party's supporters voted against the treaty. It is felt that it would reassure left-wing voters if the SDP backed a Yes next time, but Mr Holger K. Nielsen, the party's leader, is keeping his options open.

If the Danes vote No in a second referendum it will be a tragedy, says Mr Schlüter. Denmark would then have to obtain some kind of associate membership of the Community. At worst, such a relationship could mean that the EC refuses to allow Denmark to continue to participate in the common agricultural and fisheries policies.

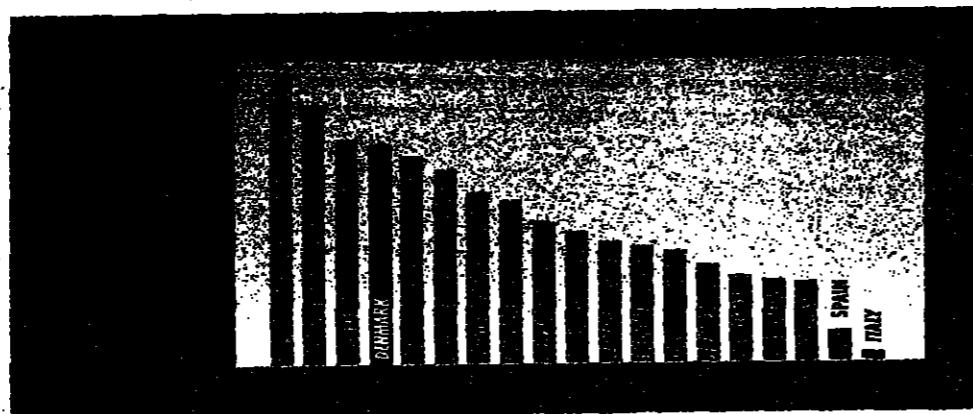
Agriculture and the related food processing industries account for about 25 per cent of Denmark's merchandise exports and Denmark is one of the Community's largest exporters of agricultural products to third countries. Exclusion from the CAP would therefore have extremely serious economic consequences for Denmark.

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DENMARK 2

■ DOMESTIC POLITICS

Gap between leaders and led

MR Poul Nyrup Rasmussen, elected leader of the Social Democratic Party last April after a leadership contest, has succeeded in irritating his political adversaries by calling for a public debate on the subject of political and business ethics.

The 48-year-old party leader's point in playing the ethical card is that he thinks there is a crisis of confidence in relationships between the politicians and the voters and that an emphasis on morality is necessary to restore a relationship of trust and understanding between the two.

As leader of the Social Democratic Party he has a particular problem, because voting in the referendum on the Maastricht treaty in June demonstrated a particularly wide gap between the party leadership, which campaigned for a Yes, and the party's supporters, of whom at least 60 per cent voted No.

He has somehow to establish a new sense of understanding between the party and its supporters.

The electorate's rejection of the Maastricht treaty, after the Folketing had approved it by 130 votes to 25, is only one aspect of a gap between leaders and led, however, and it goes beyond politics.

The colossal losses sustained by the financial sector and the summary dismissal of some of the best-known names in the local financial world - Mr Per Villum Hansen Hafnia's chief executive officer, in April, and Mr Steen Rasborg, Unibank's

chief, in August, to name only two - has started a debate on the ethics of the business world.

Many people, Mr Rasmussen among them, are offended by the fact that managers who have lost large sums of shareholders' money have received substantial (by Danish standards) "golden handshakes."

Mr Rasmussen has given a party-political edge to the ethical debate, painting the Conservative-Liberal coalition government as being, morally speaking, slightly frayed around the edges after 10 consecutive years in office.

The charge relates more especially to an affair known as the Tamil scandal, a running sore on the body politic which may lead to the collapse of the government this winter.

The Tamil scandal began in 1987 when the then minister of justice, who has since resigned, ordered postponement of permission for the relatives in Sri Lanka of Tamil refugees in Denmark to join their families in Denmark.

This infringed the legal right, under Danish law, of the Tamil refugees to bring their close relatives to Denmark. Ministry of Justice civil servants connived at the minister's act of maladministration,



Crisis of confidence? Prime Minister Schlüter (left) and Foreign Minister Ellemann-Jensen discuss the Maastricht poll result.

which has caused a collapse of political confidence in the ministry.

In the spring of 1989, Mr Poul Schlüter, the Conservative Party leader who celebrated his 10th anniversary as his country's leader on September 10, made a report to the Folketing on the Tamil issue in which he assured the Folketing that "nothing has been swept under the carpet."

For more than a year a judicial inquiry led by a High Court judge has taken evidence to establish whether there is a case for impeaching any of the

implicated ministers. It is expected that the report will be published late this autumn, but no date has been set yet.

The issue in Mr Schlüter's case is what he knew and when he knew it, and did he, in order to protect the reputation of his minister of justice, mislead the Folketing in his "carpet" speech.

If the report criticises the prime minister, who, say colleagues, is absolutely convinced that he acted in good faith all along, there is little doubt that the small centre parties - the Radical Liberals,

Centre Democrats and the Christian People's Party - will pull the carpet out from under him.

"In other times, criticism might not have been taken so seriously, but the ethical climate caused by the crisis of confidence between people and politicians will affect the outcome of the Tamil case," predicted Mr Herbert Pundik, editor-in-chief of the respected Copenhagen daily newspaper Politiken.

If the Tamil scandal does not help Mr Rasmussen into office - and Mr Schlüter has made it clear that he will not go without calling an election - Mr Rasmussen's way to power may not be easy.

In his 10 years in office, Mr Schlüter has always headed minority governments and often - on more than 100 occasions - had to accept defeats in the Folketing.

But he has remained in office because there has not so far been a majority in favour of a Social Democratic government.

Mr Schlüter's governments have put the economy back on an even keel, which is in itself a considerable achievement, but when it comes to such Conservative and Liberal dreams as lowering taxes, actually reducing public expenditure



Day of decision: Danes line up to cast their votes during the Maastricht referendum on June 2

(as opposed to slowing the rise) and weaning the individual from reliance on the welfare state, little has been achieved.

This, however, seems to be the way in which the agenda for the 1990s is shaping up, and it is an agenda which Mr Rasmussen's Social Democrats may have to accept if they want to return to power.

It is significant that the Radical Liberal Party, which holds the swing vote between left and right in the Folketing, shares this general attitude.

"Danes with a problem automatically assume that the commune (local council) will solve it. They can't stand on their own legs any more. This has got to change," said Mrs Marianne Jelved, Radical leader.

Some of Mrs Jelved's requirements for the 1990s include making the labour market, instead of the state, finance the

unemployment benefit system; halting cash welfare benefits to under-25s; an end to subsidies to almost everyone through the housing system; and reductions in income taxes.

"We have got to loosen up the over-gearing of the welfare state. If the Social Democrats won't do so, they can forget about being the next government," said Mrs Jelved.

The Social Democrats cannot form a government without Radical support - and unfortunately for Mr Rasmussen, the other party whose support he needs, the left-wing Socialist People's Party, is not sympathetic to Mrs Jelved's brand of liberal reform.

In government, Mr Rasmussen would go for "a controlled loosening" of fiscal policy in order to increase domestic demand and create more jobs, but he aims to maintain the

present government's low-inflation policy and will stick to the fixed exchange through membership of the exchange rate mechanism of the European Monetary System, he says.

Lower taxes are not on his agenda, which seems very much like a traditional Social Democratic programme with heavy reliance on large public spending programmes.

Among highlights of his party's programme are substantial new spending on infrastructure investment in roads, railways and ports; subsidies for urban renewal programmes; and ambitious programmes to provide job opportunities through job rotation and activating the unemployed by providing places in training and educational courses.

Hilary Barnes

■ LIFESTYLE

A statistical portrait

Life begins in an institution for the average Dane, because both parents are out to work.

This is one of the most marked changes in the way the Danes live over the past 20 years, according to the 1992 edition of Living Conditions in Denmark, a statistical picture of the way they live now by the Central Bureau of Statistics and National Social Research Institute.

The housewife has almost disappeared, comprising only 4 per cent of the female population by occupation today compared with 43 per cent in 1974.

The labour force participation rate for women aged 16-66 is 76 per cent as against 37 per cent in 1950. In the age group 25-44 among married women, 91 per cent work, only slightly fewer than the 95 per cent of men in that age group who work.

Among families with small children (aged six or less), both parents work full time in 42 per cent of the families, and in another 36 per cent one parent will have a part-time job while the other works full time. Only one in five children is cared for full-time by a parent.

Some 48 per cent of all children aged two or less spend the day in a day-care institution, a figure which rises to 67 per cent for the three-to-six age-group (the normal school starting age is seven). In 1973, only 10 per cent of the youngest age-group were looked after in day-care institutions and only 32 per cent of the three-to-six age-group.

Children can count themselves quite lucky to get into this world. In 1950 there was legal abortion for every three live births, 30,500 abortions for 83,500 births. Most parents of small children

are married, but about 27 per cent of children up to the age of two years live with parents who cohabit without a marriage certificate and 12 per cent live with only one parent. About one fifth of all cohabiting couples live together without a marriage certificate.

Divorce is frequent, and the incidence is rising. About 28 per cent of marriages made in 1970 ended in divorce 15 years later, doubling the rate compared with those married in 1950. The rate will be even higher for those married in 1980, among whom the divorce rate was 14 per cent after five years.

The fact that men do more of the chores about the house is evidently not helping much. Half the men say they do 25-50 per cent of the household chores; in 1976 only a quarter of the men claimed to do as much around the house.

Most families (85 per cent) with children live in single-family houses, although only about 54 per cent of all households live in owner-occupied dwellings. They have plenty of space: more than 60 per cent live in dwellings with more than one room per person and only 10 per cent in dwellings with more than one occupant per room.

Much has happened in education over the past 30 years. In 1991, 28 per cent of the 20-29 age group had passed the basic university matriculation exam ("student exam" - equivalent to A-levels in England) compared with only 5 per cent in 1962. Some 44 per cent obtained the exam-based school-leaving certificate at 16 compared with only 17 per cent in 1962.

About 15 per cent of this age group receive no further training after leaving school, down from 31 per cent in 1960. Some 68 per cent of the men and 62 per cent of the women obtain post-school education or vocational training.

Among men, 58 per cent work 37-38 hours a week (the standard working week), while 26 per cent work more. About 45 per cent of women work the standard week and 10 per cent work more. Sickness absenteeism is low; 3.9 per cent among hourly paid men and 5.7 per cent among hourly paid women, falling to 1.8 per cent for men and 2.8 per cent for women in salaried positions.

Use of data processing equipment at work is frequent but not yet ubiquitous. Among employees in senior or intermediate positions, half spend half their time using data equipment while just over a

third never use it. A third of lower level salaried personnel and about 14 per cent of hourly paid skilled workers use data equipment.

Some 76 per cent or more of those who are skilled workers or have salaried jobs say that work enables them to learn something new and to become more qualified, while about 47 per cent of unskilled workers had this view.

Income distribution, as measured by calculated life-time earnings, seems to be relatively even, although the distribution of wealth remains heavily unbalanced. The richest one tenth of the population owned 63 per cent of assessed net assets in 1986 compared with 54 per cent in 1939. The poorest tenth owned 1 per cent of the wealth.

Total lifetime income by occupation has become more even over the past 20 years. A

law or economics graduate in 1970 could look forward to life-time earnings which were double the earnings of a skilled worker, but today he or she can only expect to earn 130 per cent more. A teacher in the ordinary schools (children aged seven to 16) will earn about 110 per cent of a skilled worker's lifetime income.

Some people remain poor, however. About 4 per cent of the population had an income of less than DKK1,000 a week in 1986 and another 5 per cent had an income of less than DKK1,500 a week.

About 91 per cent of households have a colour television, 86 per cent a telephone, 88 per cent a refrigerator-freezer, 67 per cent a washing machine, 27 per cent a dishwasher, 58 per cent a car and 14 per cent a personal computer.

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■ THE ECONOMY

Strength and stability

DENMARK did not get much of a mention during the recent turbulence in European foreign exchange markets - which, as Mrs Bodil Nyboe Andersen, deputy governor of the National Bank (central bank), put it, was "a good sign".

Mr Henning Dyremose, finance minister, and Mr Anders Fogh Rasmussen, economy minister, never tire of asserting that the country has one of the strongest economies in Europe, and they would like to keep it that way.

By strong, they mean that there is a large current balance of payments surplus, low inflation and a moderate budget deficit.

The balance of payments surplus was DKr23bn, or 2.6 per cent of gross domestic product, in the 12 months to June. Consumer prices rose by 2.1 per cent over the 12 months to August.

The budget deficit in 1992 will be about DKr28bn, or 4.4 per cent of GDP, while the total public sector borrowing requirement, according to government estimates, will be about DKr17bn, or 1.9 per cent of GDP, this year and slightly lower in 1993.

The surplus on trade in goods and services over the 12 months to June was about DKr5bn, or 0.5 per cent of GDP. Denmark is one of the few countries to meet the so-called convergence criteria required of countries participating in the third and final stage of the EC's economic and monetary union.

Ironically, however, it is likely to make exemption from a commitment to join Ecu one of the conditions for solving the problems caused by its rejection of the Maastricht treaty in the June referendum.

The external strength of the economy may be weakened by the depreciation of sterling and the lire, by the savage fiscal policy imposed by Sweden this autumn, and by the slowdown in the German economy.

Britain is especially important for exports of Danish agricultural products, notably bacon and other pigmeat products.

Germany and Sweden are the country's two largest export markets.

In its August economic survey, prior to the foreign exchange turbulence, the Economy Ministry predicted a volume increase in exports of 4.3 per cent in both 1992 and 1993.

A somewhat lower growth rate in 1993 now seems probable. The economic strengths are paralleled by some economic weaknesses, especially low growth rates and high unemployment.

The annual average increase in GDP for 1987-91 was 1.1 per cent.

A bad harvest and rising interest rates forced the Economy Ministry to reduce its growth forecast for 1992 from about 1.7 per cent to 1.3 per cent, but it is hoping for a better 1993, with a forecast (in August) GDP growth rate of 2.5 per cent.

Unemployment is expected to average 10.7 per cent, or 305,000, this year. It has risen slowly but steadily from 9.3 per cent in 1989.

The combination of external strength with low growth and high unemployment has raised political demands "to spend



Britain is particularly important for exports of Danish agricultural products, notably bacon and other pigmeat

the current account surplus" - that is, to relax fiscal policy in order to strengthen domestic demand and bring down unemployment.

This issue will be an important one when the minority government sets out to navigate the 1993 budget through the Folketing this autumn (the final vote on the Finance Act takes place in mid-December).

The government's economics ministers see the budget deficit as a threat to the long-term stability of the economy, a point of view which has not been weakened by the currency turbulence in neighbouring countries, where large budget deficits have constituted part of the problem.

Mr Dyremose's 1993 draft budget strives to hold down expenditure, and includes cuts of DKr7.5bn just to prevent automatic increases in expenditure.

The proposed cuts include DKr3.5bn off transfer expenditure from the government to households and a 4,000 reduction in civil service employment.

Compared with the 1992 Finance Act estimates, central government revenue will rise in 1993 by 3.0 per cent to DKr306.5bn and expenditure by 4.3 per cent to DKr340.4bn.

The budget deficit will be DKr28bn when the Finance Act was passed to DKr34bn next year but the actual deficit for 1992 is now expected to be DKr36bn, so, if the budget sums conform with reality, the deficit will fall in 1993.

It was already clear, before the Folketing assembled for the new parliamentary year on October 6, that there was majority support for a significantly looser budget than the government has proposed.

The cuts in transfer expenditure and reduction in civil service employment do not appear to have sufficient support to be carried through.

The opposition Social Democratic party (SDP) has presented a policy programme which, it claims, would create 170,000 jobs by the end of the decade.

While the government predicts that, if current policies are maintained, the net foreign debt - DKr25bn at the end of 1991 - will be eliminated by the end of the decade, the SDP claims that its policies will leave the deficit at about DKr80bn.

Most of the jobs which the SDP will create will be in the public sector.

It wants to increase the number of places for adult education and training by 60,000, to provide more jobs through labour market policies, to increase personnel in child-care services and care of the elderly, and to widen the opportunities for early retirement.

It also wants a big increase in infrastructure, a point on which its wishes are not so far from the government's.

It is quite possible that the budget negotiations will break down, resulting in an election. But assuming that the negotiations are successful and a compromise is found, it is certain that the budget will be looser than originally proposed.

This is not a prospect which appeals to the National Bank, as Mr Erik Hoffmeyer, the governor, has made plain.

Denmark ran up a large foreign debt as a result of 26 consecutive years with deficits on the current balance of payments account, between 1963 and 1989. And it entered the 1990s with an enormous budget deficit, peaking at about 11 per cent of GDP in 1982-83.

Bringing the two deficits under control has been a painful process.

It is easier to loosen fiscal policy than it is to tighten it again, and experience in the past with temporary easing of fiscal policy has always been bad, said Mr Hoffmeyer earlier in the autumn, when proposals for spending the current account surplus first surfaced.

"Now that we have achieved a stable economy for the first time in decades, let's not gamble it away again," he said.

Hilary Barnes

■ THE BANKING SECTOR

Relatively unscathed by recession

THE Danish banking and financial sectors have come through a five-year recession relatively unscathed - relative, that is, to developments in the other Nordic countries, where the governments have had to move in to support the banks.

Indeed, Danish bankers are unhappy when they hear the words "Nordic banking" these days because it lumps Denmark together with countries where the financial and banking crisis has had far more serious consequences.

The Danes have suffered one big disaster, the collapse of the Hafnia insurance group's holding company, Hafnia Holding, suspended payments to creditors in August, when the falling value of strategic shareholdings in its domestic rival, Baltica, and Swedish insurer Skandia wiped out its equity capital. Hafnia's insurance companies are now up for sale.

The big bond-issuing mortgage credit institutes, which dominate mortgage financing in Denmark, are under pressure. Their structure is such that they do not run a risk of collapse, with loss to creditors, but they can reach a situation in which they can no longer make new loans.

Kreditforening Danmark, one of the two big institutes (the other is Nykredit), has come so close to this point that its chief executive, Mr Ole Andriessen, has called on the government to consider easing the capital-adequacy ratio requirements as they apply to the mortgage credit business.

The banks are not having an easy time either. Taken together with savings banks, they suffered a net loss of DKr2.5bn in 1990, and DKr400m in 1991. Loss provisions soared

from DKr6.57bn in 1989 to DKr10.40bn in 1990; and to DKr11.86 in 1991, when they were an unhealthy 4.5 per cent of loans and guarantees in the commercial banks and 4.8 per cent in the savings banks.

Loss provisions will be large again this year, perhaps just as large as in 1991. Nevertheless, the leading banks have not so far had serious problems in maintaining their capital adequacy ratios, and are able to raise subordinated loan capital without difficulty.

The basic reason why the banks have been able to absorb considerable losses, said Mr Knud Sorensen, chairman of the Danish Bankers' Association and chief executive of Den Danske Bank, the country's largest bank, is that they were very strongly capitalised when the recession took hold.

When the new Bank of International Settlements (BIS) rules for capital adequacy were applied to the Danish banks, their average capital ratio was found to be almost 14 per cent. The banks were not faced with the problem of having to strengthen their capital ratios in the middle of a recession.

The government and the National Bank (central bank) fixed the minimum capital ratio at 10 per cent for 1990 and 1991, coming down to 9 per cent from January 1, 1993, and to 8 per cent in 1995. But the reduction in the ratio of equity capital to risk-weighted assets will be counter-balanced by a reduction in the share of subordinated loan capital which can be counted in the capital base.

The banks find that the rules are becoming a problem. "We are interested in maintaining high capital ratios, but at the same time we do not want to suffer competitively through

having to maintain higher ratios than others," said Mr Sorensen.

Mr Thorleif Krarup, who in August was appointed chief executive of Unidanmark - the parent company for Unibank, the second largest bank - was more forthright. The rule that Danish banks, from next January, can only count 20 per cent of subordinated loan capital in

doubt that we can meet our capital adequacy requirements. We have an earnings problem, but not a solvency problem."

Unibank reported a DKr1.5bn first half loss this year, following losses of DKr1.1bn in 1990 and DKr1.7bn in 1991. A slightly higher loss than last year is forecast for 1992, depending partly on how prices move in the bond and share markets.

While Denmark's largest banks, which in addition to Danske and Unibank include Blikuben and Jyske Bank, remain strongly capitalised, a run of difficult years is putting pressure on some of the medium-sized regional banks.

Analysts will not be surprised if some of these banks run into capital-adequacy problems. In the past, it has been the rule that when smaller banks run into trouble, larger banks absorb them, often paying a considerable goodwill payment to the troubled bank's shareholders for the privilege.

"If a middle-sized bank went down now," said Mr Sorensen, "it would not be so easy for the bigger banks to go in and save it. They are too preoccupied with their own problems."

A situation would arise in which the finance industry supervisors and the National Bank had to mount a rescue action. Depositors' funds, however, are guaranteed by the authorities.

The banks generally have worked hard to reduce their costs, chiefly by reducing staff, but what they need now is lower interest rates and a more lively economy.

"We are living in a vacuum. Nothing is happening. People can hardly even be bothered to paint their kitchens," said Mr Sorensen.

During the high-inflation years, the assets used as collateral for loans to businesses and households rose steadily in value, and so did nominal incomes, while the value of debt was steadily reduced. In a low-inflation society, the value of assets used as collateral will not rise and neither will nominal incomes - which means that if a household or a business is faced with a financial shock, it will be much more vulnerable.

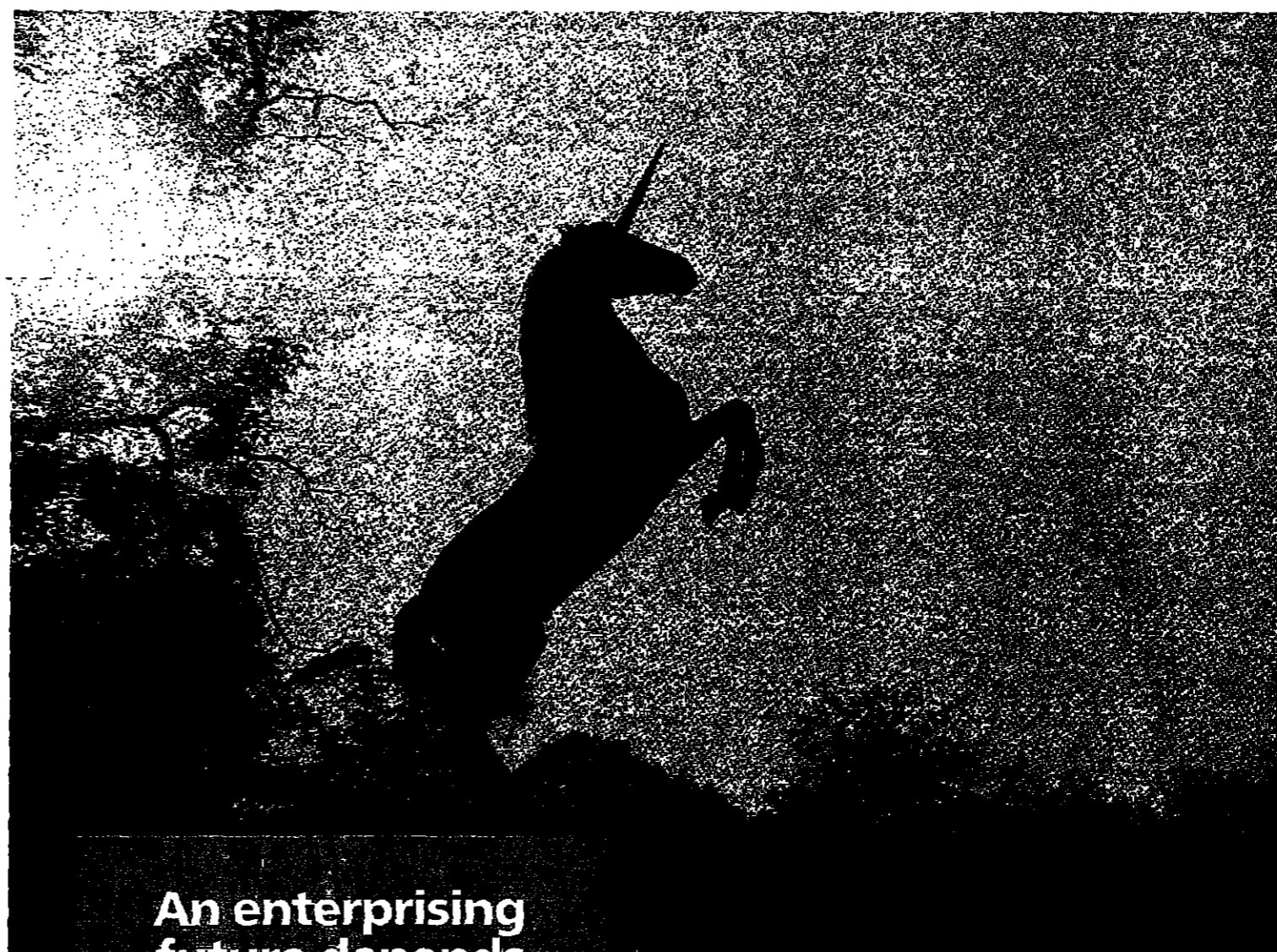
For the banks, said Mr Krarup, this might mean that loss provisions would rise by a factor of three compared with former times, so that instead of averaging 0.5-0.75 per cent of loans and guarantees, as they did until the late 1980s, the average would be closer to 2 per cent.

This would require adjustments to interest-rate margins (between rates on deposits and advances), which are still based on the expectation that loss provisions will come down to the old levels, and more sensible pricing, reflecting the new conditions, he added.

Meanwhile, there is a political problem troubling the banks. The government is considering how to lower the income tax rate, which would automatically reduce the tax value of mortgage relief.

This would cause a new fall in property prices, leading to a decline in the collateral for loans, said Mr Peter Erling Nielsen, specialist in monetary policy at Copenhagen University. "The system would not be able to stand this," he said. "We must not rock the boat just now. I am not sure that the politicians have understood this."

Hilary Barnes



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DENMARK 4

■ FLOOD CONTROL RESEARCH

Worldwide help for water authorities

"AEROSPACE technology is spectacular, but water is important," says Professor Michael Abbott, who has been closely associated with the Danish Hydraulic Institute (DHI) for almost 30 years. During this time he has helped it become one of the foremost hydraulics research institutes in the world. DHI is an autonomous self-supporting research body, associated with the Danish Academy of Technical Sciences.

Since its foundation in 1964 it has been headed by Mr Torben Sørensen. It is today carrying out the world's three biggest aquatic environment research programmes:

- the mathematical model of the Venice Lagoon [Mr Sørensen leads an international committee designing a system to protect Venice from the sea];
- the Danish Great Belt Bridge environmental monitoring system; and
- work for the Bangladesh river system and flood control management project.

Danish pre-eminence in water science owes much to Professor Abbott, British-born professor at the International Institute for Hydraulic and Environmental Engineering at Delft, the Netherlands, and adviser to the Danish Institute. He has been responsible for developing the computer modelling systems and programmes used by the institute and by water authorities throughout the world.

Until recently, hydraulic modelling was carried out with the aid of hand-built miniature models such as a planned port area, which would be subjected to wave pressure and storms in the laboratory.

Physical models have now been largely replaced by mathematical models, reducing a typical cost from DKK500,000 for a computer model. For large and complex environments, such as the Bangladesh river system, there is no alternative to mathematical models.

In his work, Professor Abbott has turned what began as "computational hydraulics" into a new science of hydroinformatics, the word he used as the title of a book which he published last year.

He uses it as a broad term covering the method by which various disciplines within water resource engineering can use computer data more efficiently. "We build systems in which a large variety of people, without knowing each other, input knowledge, and enable a large number of people, also unknown to each other, to access that knowledge and make use of it," he explained.

For example, a computer model of an urban sewage management system enables staff to know exactly what is happening anywhere in the system and the effect of opening or closing a particular sluice or weir.

The DHI has a total staff of 160, of whom half have PhDs or MSc degrees. It has 18 subsidiaries or agencies around the world, a turnover of about DKK100m, and it has always made a small profit, said Mr Sørensen.

The work of the Danish institute is attracting a lot of attention from big companies, which after the end of the cold war are redeploying scientists into new fields, including environmental control.

By far the biggest of the DHI's projects is the water control system for Bangladesh, part of a programme initiated after the devastating floods in 1986. Altogether 26 projects are being carried out with the World Bank as main co-ordinator and many countries contributing aid and expertise.

The DHI initially provided a system to establish computer-based models which can simulate the pattern of floods arising from the three great rivers, the Ganges, the Brahmaputra and the Meghna, which flow through Bangladesh.

The first programme was supplemented by setting up a permanent Surface Water Modelling Centre in Bangladesh, which collects extensive data on such items as rainfall and water levels. The information gathered is used for flood management, flood forecasting and to provide the basis for the layout and design for engineering works.

Hilary Barnes

■ PROFILE: FOODMARK

Spectacular growth

DESPITE the relentless decline of the Danish fishing industry in recent years, gross exports of fish products are worth DKK14bn a year to the country. That is because its fish processing industry has managed to ensure that its fortunes are not entirely dependent on those of the Danish fishing fleet. Imports make up as much as 50 per cent of the raw fish processed.

Foodmark stands out within the sector not just by virtue of its size but because of the speed at which it has grown in the past three years. In 1989 it had just 278 employees and a net turnover of DKK277m. Today turnover is about DKK2.4bn, and it employs 2,400 people.

The spectacular growth has been achieved thanks to an acquisition strategy formulated by Mr Lars Rahbek Hansen, managing director. He was recruited by the old investment company, SN Invest, from which Foodmark has evolved.

Mr Hansen had previously been in charge of his family fishing concern, Rahbekfisk, and it is this company which Foodmark has used as the platform for its expansion. In just 2½ years a total of five companies have been bought through a strategy which has not just begun the process of rationalisation in the fragmented Danish fish processing sector but which has also taken the group into Europe.

Rahbekfisk, an oven-ready dishes specialist, was the first acquisition, although the takeover was only completed in November 1991 after a period of stake-building dating back to May 1988. It remains the largest company in the group, with about 800 employees in Denmark and 260 in England.

Two other Danish companies have also been acquired - Thorfisk Holding and Hugo Mogelberg Fiskeindustri. Thorfisk employs about 700 people and concentrates on exporting fresh and frozen fish. Hugo Mogelberg, with 350 employees, specialises in plaice exports.

The most recent acquisitions, both carried out this year, have taken Foodmark into Norway and further into the UK. The Norwegian company Nordkyn, which has a filleting factory in Meeham, was bought at the beginning of the year.

However, much the bigger

purchase came in September when the group bought the Scottish company Macfish for £9.2m from Geest and Associated Fisheries. Fraserburgh-based Macfish concentrates on smoked fish and breaded products, mainly for the retail market.

Foodmark's expansion strategy has been shaped by two main factors - to secure sources of supply and to get as close to the customer as possible.

As these customers comprise many of the leading supermarket chains throughout Europe, the group feels it has to guarantee them not just quality but continuity of supply and rapid delivery.

The group has already become the leading fish processing group in Denmark and, with its Danish companies exporting 94 per cent of their production, it is also the leading Danish exporter of fish products.

Now the group has set itself a much more ambitious goal which is to become one of the leading producers of fish products in Europe. Further acquisitions are planned and are more likely to be in Europe than in the home market.

"We don't get more fish through Danish ports by buying more Danish companies," says Mr Hansen.

Nevertheless, Mr Hansen believes overcapacity means further rationalisation within the Danish fish processing industry - characterised by small, family-owned companies - is inevitable.

"The restructuring will take care of itself because the fishing industry is facing a very difficult time. It is a game of survival of the fittest," he says.

So far the strategy has certainly been successful, if judged in profit terms. The group's net result has expanded from DKK28.8m in 1989 to DKK32.2m in 1990 to DKK45.0m last year. A further positive development is expected this year.

It is not surprising therefore that the group's main shareholders seem happy to back its expansion plans, obviating the need for a stock market listing, at least in the near future.

Yet uncertainties remain, not least the impact of currency movements on a group that is so export dependent.

Christopher Brown-Humes

■ PROFILE: LEGOLAND

Enormously successful mixture

WE decided to obtain some proper consumer response before writing about the Legoland family park, the miniature township built from millions of Lego toy building bricks. So we took along Michael, aged 5½, from France.

It was a magical experience for her. She was intrigued and delighted by the model villages, with ferries and cars playing a busy trade, and so convinced by the life-size models in Pirateland (everywhere else the models are in a scale of 1:20) that she was more than half-convinced that they were real pirates, waving encouragingly to the automated marooned pirate who calls for help from passing visitors in a doleful electronic voice.

Michael loved every minute of the four-hour visit and even that was not long enough to sample all that Legoland has to offer. But by that time the adults were happy with the day's success, if ready to drop. We had to give the museum of dolls and dolls' houses and old mechanical toys a miss.

There was obvious satisfaction among the many other children in the park, which delights children up to the age of about 13 - and also a lot of parents.

There is something very Danish about Legoland, an enormously successful mixture of amusement park - not at all brassy and not too large (the site is about 10 hectares) - and town-in-miniature, as neat and as bright as Denmark's well-kept farms and immaculate fields.

In fact, it is not just one township: the park is dotted with models of many towns and villages, including Dutch, Danish and Norwegian, as well

as models of famous buildings, such as Brussels' ornate 15th century Town Hall, correct in every detail and all in Lego bricks.

The word Lego comes from two Danish words "le" godt", meaning "play well"; and in the Legoland park there are plenty of opportunities to play, both with the Lego bricks and construction kits and on the fair-ground amusements.

It is a most unlikely place for a leading tourist attraction - in the middle of the Jutland heathland, at Billund, far from any large population centres. This, however, is where the Lego Group has the headquarters of what has become one of the world's biggest and most successful ventures in the manufacture of toys.

The group, a private company controlled by the Kirk Christensen family, which founded the company in the 1880s, has about 7,500 employees, of which 4,100 are in Denmark.

Published turnover in 1991 was DKK4.47bn, on which was made a net profit of DKK341m. However, the published turnover applies only to companies employing 5,000 people, so total turnover is significantly larger.

Its manufacturing base is in Billund, but it also has manufacturing operations in Connecticut (US), Switzerland, Germany, Brazil and South Korea. Altogether the group has 36 companies in 21 countries.

It outgrew Denmark long ago. Ninety-eight per cent of its sales are outside Denmark and its biggest markets now are Germany, the US, Britain, France and Italy.

Lego has a lot of imitators and devotes considerable



Legoland Park: Denmark's biggest tourist attraction outside Copenhagen attracts about 1.1m visitors during a five-month season

resources to trying to prevent them from infringing Lego patents. But the Lego product has got what it takes: the group noted in its 1991 annual report that, although there have never been more imitators, their share of the market had fallen for the fourth successive year.

In spite of its remote location, Legoland attracts about 1.1m visitors during a season, which lasts for five months from May 1 to the third Sunday in September.

It is Denmark's biggest tourist attraction outside Copenhagen. In 1991, 467,000 visitors came from Denmark, equivalent to one in 11 of the population. From elsewhere in Europe, the number of visitors was: from Germany (300,000), Sweden (140,000), Norway (66,000), the Netherlands (51,000) and Britain (46,000).

Legoland has been a success in Denmark ever since it opened in 1968, but can it be repeated elsewhere? Lego hopes so; and it has many

enthusiastic acolytes abroad. When the company announced in 1991 that it was planning to set up Legoland family parks in other countries, it received almost 1,000 inquiries, many from mayors and governors anxious to acquire an important tourist attraction for their own town.

It has now chosen six geographical locations for closer consideration, three in the US and three in Europe.

The European locations are in the densely-populated border area between Germany, the Netherlands and Belgium, and in the London area.

In the US, California, the area around Washington DC and New England have been singled out.

Each park will require an investment of about \$100m, and aims to attract about 1.4m visitors a year initially. Lego hopes to decide where the first will be later this year or in 1993.

Hilary Barnes

■ PROFILE: ROCKWOOL

World's leading producer



Managing director Tom Kahler: the emphasis on research and development is a key element in the group's success

A DECISION to spend \$5,000 back in 1935 buying some "primitive" drawings from a US company is the point from which Denmark's Rockwool group has developed its leading position in the world of insulation.

It must have seemed something of a gamble at the time, but the decision's visionary quality is apparent from the fact that the group is now the world's leading producer of rock wool and one of the four biggest producers of mineral wool.

Rockwool is based in Hedehusene, outside Copenhagen. It has 5,800 employees and last year turnover amounted to DKK5.20bn.

The group is not only one of Denmark's biggest privately-owned companies, it is also one of the country's most international groups. Eleven of the group's 14 factories are located outside Denmark - four in Germany, three in Norway, and one each in Canada, France, Holland and the UK.

About 80 per cent of the group's production takes place abroad and 90 per cent of customers are outside Denmark.

The conscious strategy to expand abroad early on is one of the key elements in the group's success, according to Mr Tom Kahler, managing director and chief executive officer.

Rock wool production only began at the group's Danish plant in 1937 but within three years the company also had factories operating in Norway and Sweden. It set up its first factory in Germany in 1951.

Another aspect to the group's success, according to Mr Kahler, is a constant emphasis on research and development. This has helped it to keep technologically on a par with the main rivals who produce glass wool. "Fifteen other companies in our field started up between the wars, but it was our emphasis on research and development that enabled us to survive," says Mr Kahler.

The group's most important market is Germany which now accounts for about 30 per cent of turnover, compared with just 10 per cent in 1980. The German subsidiary, Deutsche Rockwool, has 1,100 employees.

The group was swift to take advantage of the reunification process and had a sales force working on the ground in eastern Germany as early as July 1990. But the big move came in February 1991 when it acquired the largest mineral wool factory in the former GDR, located in Flechtingen near Magdeburg, from the Treuhand. Rockwool claims this made it the first Danish company to enter the East German market and acquire production facilities.

Rockwool is certainly not alone among Danish building companies in seeing the attractions of the German market. At a time when the domestic construction market has been so depressed, as many as 500 Danish building groups have been

active in both eastern and western Germany. Last year it is reckoned that Danish building exports to Germany were worth DKK10bn, out of total Danish exports to Germany worth DKK51bn.

It was thanks largely to Deutsche Rockwool's contribution, where sales rose 30 per cent last year, that Rockwool was able to raise 1991 turnover by 11 per cent.

Severe competition and stagnating construction activity in many of its other markets held back the performance, and the pre-tax profit only rose slightly to DKK294m from DKK283m.

This year conditions have proved just as difficult. But the group has learned to survive the hard times.

In the early 1990s, for example, the combination of falling oil prices and depressed house-building activity took a big toll on profits.

The group makes great play of the fact that energy consumption and air pollution are greatly reduced by the use of its insulation products.

"One of our companies has estimated that each kilo of CO₂ emitted during production spares the environment a total of 550kg of CO₂, because our products reduce heating needs when installed in buildings or technical plants," says a recent annual report.

However, Rockwool is anxious not to be seen entirely as an insulating group. It also supplies netting to the fishing industry, for example, and growing media to horticulturists.

This highlights the group's continual drive to develop new products. "Our expansion will not come from taking market share from other insulating manufacturers but from going in for more sophisticated products," says Mr Kahler.

Christopher Brown-Humes

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■ UNEMPLOYMENT

Fresh sense of urgency

WITH 320,000 people out of work - 11 per cent of the workforce - it is not surprising that initiatives to tackle unemployment will play a key role in the economic debate in Denmark this autumn.

Indeed, there is a new sense of urgency about the problem because there is no sign of the jobless total coming down through any cyclical upturn in the economy.

Unemployment has been rising steadily over the past five years from 220,000 in 1987 and the hope was that this year would see the peak.

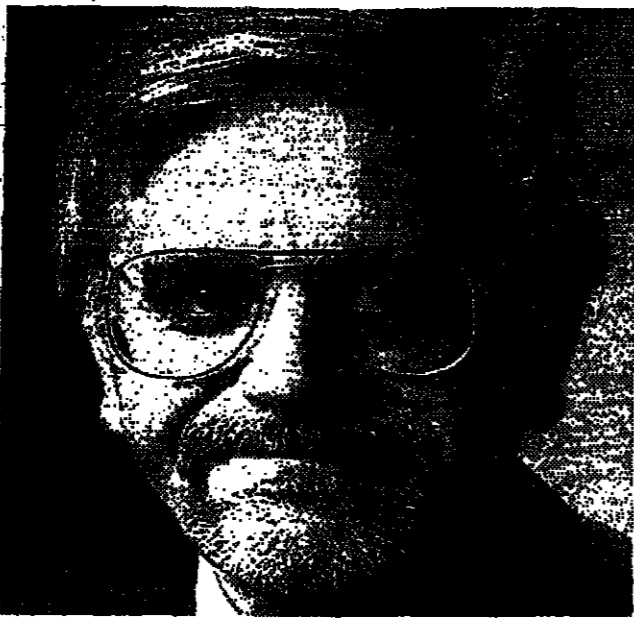
But that now looks unlikely, not least because of the recent turbulence in international financial markets and its impact on leading trading partners such as Sweden and the UK. Predictions that next year's jobless total will fall to 285,000 now look too optimistic.

Many certainly feel that the government should be doing more to get unemployment down. The country now runs a substantial current account trade surplus, so it is felt there is more room for manoeuvre than there has been in the past.

There is also an argument that the country has paid a substantial price for getting inflation down to the 2 per cent level, and that employment should now be given increased priority.

In fact, the current thrust of government policy is not so much directed at new job creation as at the reform of the unemployment benefit system and at getting better value from the DKr40bn a year already spent on unemployment.

A special committee, the Zeuthen Committee, has



Labour minister Knud Erik Kirkegaard believes it will be possible to create an average of 25,000 new jobs a year

recently looked at ways in which the financing of the benefit system might be reformed.

At present, the state pays two thirds and employers and wage-earners the other one third.

Without presenting it as a specific proposal, Zeuthen suggests that a new system under which the state, employers and employees each paid one third of the unemployment bill, might be better.

This is certainly something which Mr Knud Erik Kirkegaard, minister of labour, would like to see.

"I want employers and employees to have more responsibility for the unemployment system," he says.

"Then when they are bargaining over wages and work-

ing time, they know that the effect of their decisions could have a direct impact on unemployment and their payments into the system."

Neither the unions nor the employers totally reject reform of the current system, although both have made their support conditional.

The unions say it must not leave their members worse off, so there have to be cuts in income tax.

They also want reform to go hand in hand with a broader overhaul of active labour market policy.

Employers, on the other hand, insist the measures do nothing to harm their international competitiveness.

If reforming the finances of the system is one priority area,

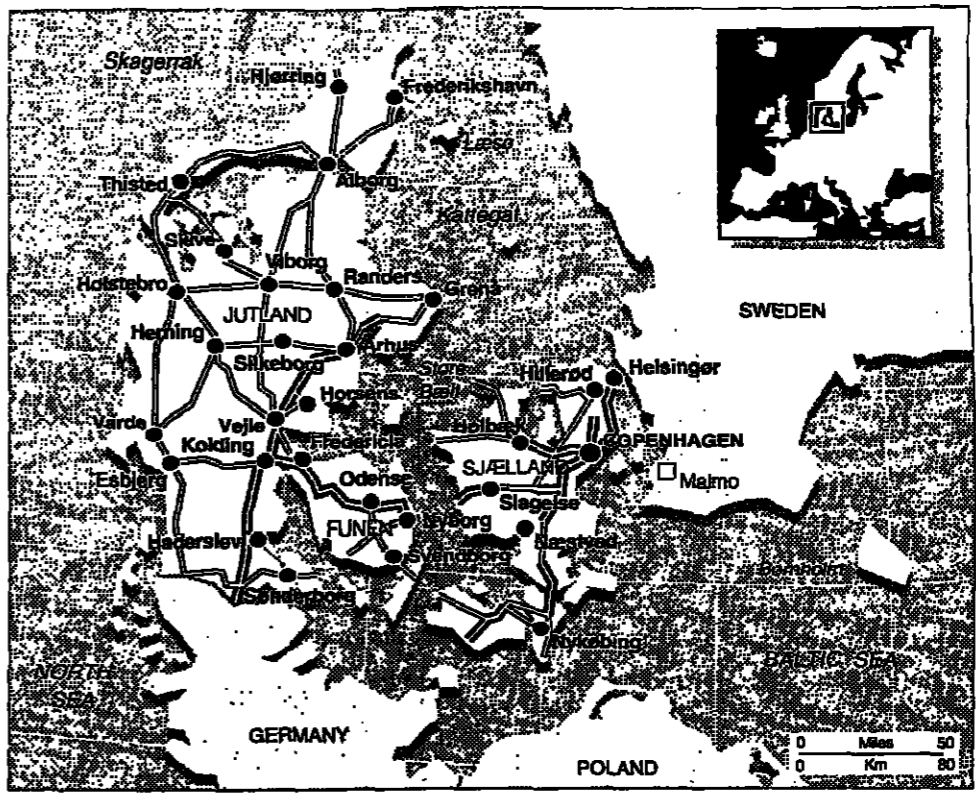
proved inaccurate in the past. But he does believe it will be possible to create an average of 25,000 new jobs a year to bring unemployment down to about 130,000-150,000 by the year 2000.

Many of those jobs will come in the service sector, he believes, catering to an increased number of pensioners, for example.

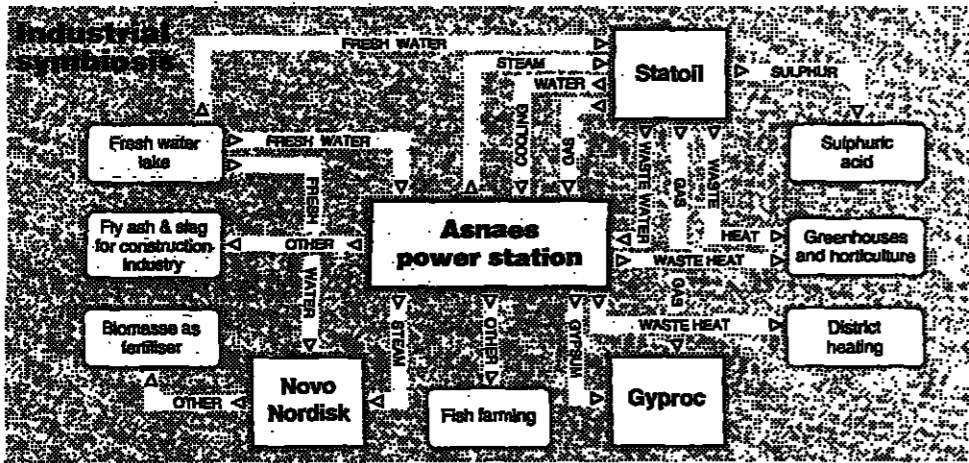
The broader hope, however, is that recent upward pressure on the jobless total will subside naturally simply because the growth that took place in the size of the labour force in the 1980s will not be repeated in the 1990s.

Indeed, the size of the labour force has already stabilised and it is expected to decrease later in the decade.

Christopher Brown-Humes



Buskers in Copenhagen: Some observers fear the current system does not provide enough incentive for people to find a job



■ INDUSTRIAL SYMBIOSIS

Fertile project exploits recycled wastes

A few years ago, the local authorities were on the brink of stopping industrial expansion at the small harbour town of Kalundborg on the west coast of Sjælland.

Environmental officers totted up the pollution from the four plants on which the town relies and concluded that it was as much as the local environment could stand.

This was bad news for the town, as well as for the plants - an oil refinery operated by Statolil, the Norwegian state oil company, the 1.5MW Asnaes coal-fired power plant, the fermentation plants used by Novo Nordisk in the production of insulin and enzymes, and Gyproc, a Swedish-owned producer of plasterboard for the building industry.

The plant managers, however, found an error in the West Sjælland county's arithmetic. Totalling the waste from each plant gave the wrong result because a considerable proportion of the waste from each plant was re-used by the other plants.

From this beginning, what might have turned into an acrimonious battle between the county and the industrialists has turned into a fertile project to exploit the potential for recycling wastes from each of the four plants - a process which they call industrial symbiosis.

The more the plants consider the problem, the more ways they find for re-using each other's waste products, which come in the form of water, steam, gas, gypsum, and sulphur.

"Finding new projects has become a sport for us all," said Mr Valdemar Christensen, station superintendent of the Asnaes power facility.

For the companies, and for the town of Kalundborg, the bottom line is that the industrial operations are expanding fast and relations between the local community and its industries has improved dramatically.

The Statolil refinery is in the middle of a DKr2.2bn investment to increase capacity by 50

per cent to 4.8m tonnes of refinery products a year. Novo Nordisk and Gyproc are also increasing production capacity substantially in Kalundborg.

The project in which the plants are engaged is not being carried out as a philanthropic contribution to local development. "In the end it is strictly commercial, and there are knife-edge price negotiations between us," said Statolil manager, Mr Mogens Granhøj.

Asnaes sells hot water to the town for district heating, steam to Statolil and Novo Nordisk, warm water to its own fish farm, where sea trout and turbot are produced, gypsum from de-sulphurisation of smokestack emissions to Gyproc and sulphur to fertilizer producer Kemira for sulphuric acid production.

Statolil sends cooling water and waste water to Asnaes, which uses some of it for keeping down coal dust, recycling some of the water back to Statolil in the form of steam.

Gas, usually flared off by oil refineries, is sent by Statolil to Asnaes and Gyproc as part-replacement for oil and coal.

Novo Nordisk produces large quantities of biomass in the fermentation process used in production of enzymes and insulin. This is used as fertilizer by local farms.

Industrial symbiosis in Kalundborg gives a saving in use of resources of 30,000 tonnes of coal, 19,000 tonnes of oil, 1.4m tonnes of water and 80,000 tonnes of gypsum, the plants calculate.

The reduction in pollution through waste products is 200,000 tonnes of carbon dioxide and 1,000 tonnes of sulphur dioxide, 135,000 tonnes of fly ash, 80,000 tonnes of gypsum, 0.9m tonnes of water and 2,900 tonnes of sulphur.

The potential for reducing pollution and saving resources is by no means exhausted. The plants are developing new ideas all the time.

One of them, said Mr Christensen, is a heat conversion project to produce cold water - "district cooling" - but there is no large plant in the

area which requires very cold water. However, he thinks that the idea of district cooling could have a big future in hot countries.

The use of biomass for power production is another idea under serious consideration.

The managers have also developed a concept of reducing pollution through waste products to zero through industrial symbiosis, but that, they admit, is still a long way off.

The Kalundborg project would never have got off the ground if it were not for close and trusting relationships between the plant managers, said Mr Kurt Hvalso, Gyproc's manager.

He thinks that this has a lot to do with Scandinavian management style, with a high degree of decentralisation to local managers. "If we had all had to ask group headquarters every time we wanted to go ahead, the project would not have worked. In other countries, strong central control would strangle a project like this," he said.

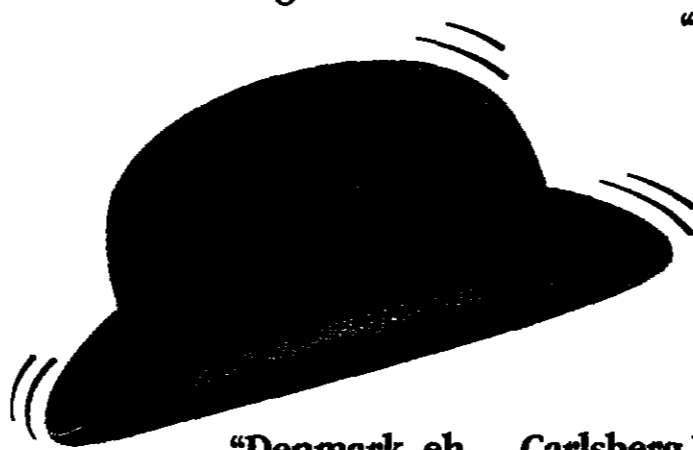
It is essential, say the Kalundborg managers, that there is sufficient trust between the plants for them to be able to talk about what they will be doing in five years' time. Without this exchange of information, it would be impossible to get the project to hang together.

The Kalundborg process has had several interesting spin-off effects on the local community. "We used to be on the defensive in the public debate," said Mr Granhøj. "Now we are on the offensive. The county has even awarded us its environmental prize."

Success in co-operation between the industries has also spilled over into a project, in co-operation with the local community, to upgrade the Kalundborg region, more especially by improving educational facilities and making it more relevant to the needs of local enterprises. The coming buzzwords in Kalundborg are now "regional symbiosis".

Hilary Barnes

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DENMARK 6

■ PROFILE: NOVO NORDISK

Wide range of products

"NOVO NORDISK is a strange company. It just doesn't fit into any categories," says Mr Kurt Anker Nielsen, its chief financial officer. "Its products range from insulin to enzymes for household detergents. Basically we're a fine chemicals company, linked together by microbiology which we apply in different areas."

The group's strength is based on insulin, the essential treatment for diabetes. It generated about DKK50m of the group's total turnover of DKK5.8bn last year.

The number of patients diagnosed each year with type one diabetes - the type automatically requiring insulin - is growing at only between 2 per cent and 3 per cent, says Mr Nielsen. However the overall market is growing at about 45 per cent in the western world, including Japan, because doctors are increasingly prescribing some insulin for type two diabetes which has traditionally been controlled through exercise and diet.

Further growth is being added by the increased use of medicine by newly industrialised nations.

The division created the Novopen, an insulin injector that can be carried around in the pocket like a pen. Since its launch four years ago, about 10 per cent of the world's insulin is sold in cartridges for such pens. Novo Nordisk controls 80 per cent of the cartridge market and is planning further developments in delivery systems such as a nasal device.

Diabetes care represents about 75 per cent of the health-care division's DKK6.3bn turnover.

The company has focused its research in three additional therapeutic areas. These are human growth hormones, hormone replacement therapy (HRT) and central nervous system diseases.

Norditropin, the division's human growth hormone, has been highly successful, increasing its sales last year by 14 per cent to DKK89m, says Mr Nielsen.

The company hopes to add further indications for the drug, such as chronic renal failure, fertility and wound healing.

Novo Nordisk's hormone replacement therapies are also growing rapidly - last year sales increased 52 per cent to about DKK400m. Mr Nielsen attributes the growth to the additional marketing muscle generated by the merger of Novo and Nordisk Gentofte which created Novo Nordisk in 1989.

Much of the company's attention is focused on its central nervous system (CNS) products. It is looking at selected areas, primarily stroke, schizophrenia and epilepsy.

Novo Nordisk realises its limitations as a medium-sized pharmaceutical company, says Mr Nielsen. It has signed co-development deals with SmithKline Beecham, the Anglo-American group, Schering of Germany and Abbott of the US.

Mr Nielsen explains that with eight to 10 development projects with partners, the group has far more chance of bringing remunerative drugs to market.

The company has set up research and development facilities in the US and Japan. Such developments appear far removed from the bioindustrial group, which with its detergents and plant protection businesses generates sales of DKK2.6bn - about a third of Novo Nordisk's turnover.

Novo Nordisk dominates the industrial enzymes market with about 55 per cent of the world market. The sector has grown rapidly over the past four years at a rate of about 18 per cent by volume, says Mr Nielsen. But intense competition from Gist-Brocades of the Netherlands, Genencor of the US and Solvay of Belgium has been undermining prices.

The leading sector is enzymes for detergents where prices had been falling by about 3 per cent a year until



Novo Nordisk's enzyme application pilot plant in Bagsvaerd, Copenhagen. The group's strength is based on insulin.

1991. They have now stabilised, says Mr Nielsen. Meanwhile, Novo Nordisk's new fat-busting enzyme - Lipolase - has been growing fast, capturing about 20 per cent of the world market. The success of Lipolase was an important factor in the 22 per cent growth in volume achieved by the bioindustrial group last year. Sales increased last year nearly 20 per cent.

Novo Nordisk has recently made the unfashionable step of entering the plant protection business. Most companies are trying to leave the sector because of the high risks and low returns involved.

Mr Nielsen is adamant, however, that the move is the right one. The company aims to develop bio-pesticides - products based on bacteria which are toxic to pests but harmless to everything else. He believes bio-pesticides are capable of revitalising the agrochemicals market.

The company is also targeting high value crops such as

fruit and vegetables rather than cereal crops. Presently the business has sales of about \$15m a year.

Novo Nordisk's stated aim is to achieve earnings growth of 15 per cent a year. Mr Nielsen believes the group has the right portfolio of products to achieve its target, although he admits the company can be driven off course by external events.

One such event that has created problems is the recent turbulence in the currency markets. More than 80 per cent of sales are not in Danish Kroner. Last month the group warned that currency instability would have a considerable negative impact on its third-quarter earnings.

Mr Nielsen is confident, however, that the company is sufficiently robust that expectations for the full-year will remain unchanged.

A strange company, but not an unprofitable one.

Paul Abrahams

■ PROFILE: COPENHAGEN AIRPORTS

New-found freedom

THE working files of Mr Niels Boserup, chief executive of Copenhagen Airports, are in boxes scattered across his office. Outside in the corridor is the sound of workmen hammering.

Mr Boserup says that the chaos is a good sign. The group's headquarters are being renovated, an indication of his company's new-found freedom to invest as it pleases.

Copenhagen Airports, the state-owned group that runs Kastrup and Roskilde airports, has only been a public limited company since October 1990.

"Before then we were a state body, covered by all of the restrictions of a state body," says Mr Boserup. He explains that the authority's expenditure was put into one account while it drew income from another.

If the airports made money, it still had to ask a treasury sub-committee of parliament to spend it.

"The transformation into a public limited company has led to big changes," he says. "We can't ask the state for money any more. We have to earn it. The group has used its new opportunities to tighten its ship and rein in expenditure."

The number of employees has been cut by about 4 per cent. The company has stopped using outside electricians to repair the airports' monitor screens, employing instead internal staff who had to be on site anyway, for emergencies.

The group's financial performance remains steady, if not glowing. It made DKK189m on a turnover of about DKK1.2bn during its first 15 months to December 31 1991.

Mr Boserup expects the profits for the 12 months of 1992 to be greater than last year's 15

months figure, on turnover of about DKK1bn.

The group, given its modest profits, faces some formidable capital investment in the near future. Kastrup airport is set for rapid growth, the company believes. At present, it has capacity for 15m passengers and handles about 12m a year.

A recent study for the company reckons the airport will be used annually by 18m passengers by the end of the decade. Scandinavian Airlines System, the main airline at Copenhagen, estimates it could

reach 20m by then. That is despite a 6.4 per cent fall in numbers last year because of the Gulf war.

Passenger growth will be partly driven by worldwide expansion in the use of air travel, argues Mr Peter Hoelund, managing director of SAS Denmark. However, he expects passenger throughput to increase significantly because of political events in the region, in particular the entry of Sweden, Finland and possibly Norway into the EC. This will generate significant traffic through Copenhagen, Scandinavia's main hub. In addition, SAS has already set up regular flights to Latvia, Lithuania and Estonia.

Further routes to St Petersburg, Leipzig, Krakow, Kiev and Minsk, either already exist or will be established within a year.

"Europe is moving north and west and Copenhagen is ideally located to become Europe's

northern hub," says Mr Hoelund.

Further growth will also be driven by new infrastructure projects. In particular, the completion of motorway and high-speed train networks linking Copenhagen with south Sweden will add 3.5m people to the airport's existing 5m catchment area, says Mr Hoelund. A railway station is planned at Kastrup itself, linking the airport with the high-speed trains to Scandinavia and Germany.

A light railway capable of reaching the city centre in

only SKR500m on turnover of SKR160m.

Neither SAS nor Copenhagen Airports wants to pay for the project.

Mr Boserup is proposing an alternative terminal, for use by all airlines. This terminal, which he describes as modern but more conventional than SAS's plans, would add about 7m passengers a year to existing capacity and would cost about DKK2bn. He says if the SAS terminal is not started during the next year, he will go ahead with the alternative plans.

The problem facing Mr Boserup is that an investment of DKK8.5bn would almost certainly cast a shadow over Copenhagen Airports' future; the group is due to be partly privatised. The Danish parliament passed legislation earlier this year to sell 25 per cent of the company on the Danish stock exchange. Mr Boserup says the flotation is unlikely to take place for 18 months, when the company would be able to report three years' results - a requirement of the Danish stock exchange.

"This is a major political challenge," says Mr Hoelund. "Although the airport cannot carry such a large project on its balance sheet, there are lots of financial instruments available. In the very near future we will open negotiations with Mr Boserup on possible financial structures on how to implement this project. We will be looking for institutions, such as pension funds, in either Sweden or Denmark, which are prepared to look at a project with a perspective of 20 to 30 years. I have no doubt the terminal will be built."

Paul Abrahams

■ PROFILE: FLS

Rapidly expanding group

FLS, Denmark's largest industrial conglomerate, is something of a mystery. With more than 20,000 employees and an annual turnover of DKK12.5bn, the group is market leader in some of its sectors, yet remains largely unknown in the wider world.

Part of the reason for its obscurity is the unusual range of industrial areas in which FLS operates. For example, the group's largest activity is cement manufacturing equipment, a sector in which it is world leader, enjoying between 50 to 60 per cent of the market.

Most of its remaining operations emanate from this core business. Environmental services, building materials, packaging, and services such as freight forwarding and finance all derive from the cement equipment business.

The group has been expanding rapidly. Since 1987, FLS sales have more than doubled, assisted by a massive annual investment programme of DKK1.4bn spent on capital projects and acquisitions.

Recently, however, FLS has made a strategic move away from its core area, diversifying into the aerospace sector and raising the profile of the company.

The diversification follows a restructuring of the group, boosting efficiency and generating the necessary cash-flow to move into the new area.

Mr Birger Rissager, president and chief executive, explains: "FLS in the early 1980s was a large group with a parent company that just wasn't on its toes. It was incapable of working out where it was making and losing money."

In 1987 headquarters staff

was cut to only 40 people. Top management was overhauled and reduced from 25 to only 10. Many of these were new appointees from outside the company or further down the organisation. Operating companies were given far greater freedom to make their own decisions.

At the same time, the cement equipment business was reorganised into seven divisions, moving responsibility down the organisation, says Mr Rissager. This freedom helped the group internationalise, particularly into south-east Asia, which is now one of the few markets still growing. The cement equipment operations were given a further boost in 1990 when it acquired Fuller, one of its main competitors in the US.

The cement equipment business is the most important and now most profitable part of the group, claims Mr Rissager, making about 45 per cent of group profits.

The business has survived the recession in Europe and the US well, by concentrating on south-east Asia and south and central America.

Meanwhile, some of the operations emanating from cement continue to perform well. Miljo, for example, the environmental protection business, is enjoying exceptional growth, says Mr Rissager. The company develops, designs and markets complete flue gas cleaning systems for the power, incineration, cement and paper and pulp industries.

Mr Rissager says Miljo's sales were only about DKK200m in 1989 and he expects them to reach DKK1bn this year.

FLS's freight forwarding

business, Dan Transport, is also doing well, although Mr Rissager admits its success is strange given the bad state of the freight market. Sales increased from DKK1.2bn in 1990 to DKK1.6bn last year.

Mr Rissager says the subsidiary is highly profitable.

Some FLS businesses are suffering from the recession, however. The depressed state of the building market in Denmark has hit its building materials business.

Similarly, the demand for FLS polyethylene packaging has been hit. The company is the fourth-largest European manufacturer of polyethylene sacks. Demand has collapsed in Europe by as much as 40 per cent.

Mr Rissager admits that many of the group's businesses are mature, with little prospect of big growth. This was recognised in 1987, when the FLS had recovered from a loss of DKK200m four years earlier, but was still only generating profits of DKK73m.

This lack of growth explains why FLS decided to move into the aerospace sector. From virtually nothing in 1988, the company has become the largest independent third-party aircraft maintenance contractor.

"We had a small ground support equipment company in the UK, and Lovaux, a British group, approached us to buy the business."

"We decided to buy Lovaux for DKK150m instead," says Mr Rissager.

He says the industry was growing extremely rapidly, but was not structured at all, consisting mainly of small and medium-sized businesses. Large airlines needed to go to

lots of different companies for their maintenance needs.

In January 1991, the group acquired the engineering division of Dan Air, the troubled UK airline, for \$27.5m. Dan Air's business only had one wide-body hanger, so FLS started planning a new one, says Mr Rissager.

However, FFV, another aircraft maintenance business, Swedish-owned but mainly operating in the UK, also became available during the autumn of 1991.

FFV had hangers at Stansted and Manchester, each capable of handling two Boeing 747s.

FLS's spending spree was launched just as the aviation industry was entering its worst downturn since the Second World War. Mr Rissager admits the market remains difficult, with about 10 per cent of the world's aircraft fleet parked in the Californian desert. However, he reckons the market will move back to normal next year, although six months ago he thought it would be this year.

The businesses have been reorganised into an engineering outfit based in Stansted, an aerospace support operation at Gatwick supplying components to airlines and FLS Aerospace Lovaux whose activities range from design and production of light aircraft, to manufacture of ground support equipment and military aircraft maintenance.

United Airlines and Continental of the US have both recently signed contracts with the division. Dan Air has also extended its three-year contract for a total of six years.

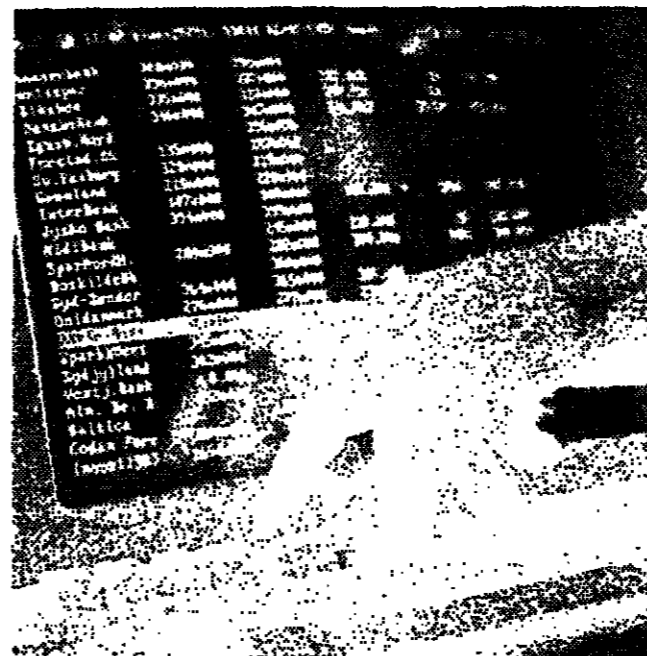
Paul Abrahams

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AUSTRIA

Thursday October 8 1992

SECTION IV

The start of EC entry negotiations and the challenges posed by changes in eastern Europe make this a milestone year for Austria. Prosperity and stability continue, but there are signs of economic slowdown. Ian Rodger reports

A certain confidence

CONFIDENCE may be in rather short supply in most of Europe these days, but Austria is full of it.

The country's economy remains relatively robust, its renewed ties with eastern Europe are proving more profitable than expected, its handling of the crisis next door in the Balkans has been sensitive and its creaking political structure looks set for an overhaul.

"Growth has been slowing down," says Mrs Maria Schaubmayer, president of the Austrian National Bank. "But I do not see even a soft landing. I think we can steer safely away from the peaks and troughs."

The country certainly steered clear of last month's turmoil in European currency markets, thanks mainly to its policy of pegging the schilling to the D-mark. And it appears that the economy will grow at 2.5 per cent this year, and about 3 per cent next year, after 3 per cent last year.

Perhaps the one significant obstacle is the turmoil over the future of the European Community, Austria, which applied to join the EC three years ago, was hoping that formal negotiations on this would start early next year. In the wake of the debacle over the Maastricht treaty and the breakdown of the European monetary system, it is no longer clear when negotiations can begin or where they will go.

A long needed political renewal was signalled in June with the unexpected election of Mr Thomas Klestil, a former diplomat, as the country's new president.

The election itself was a welcome milestone, at last bringing to an end the sorry term of Mr Kurt Waldheim, the former United Nations secretary general. Questions about Mr Waldheim's war record made it impossible for him to carry out his largely ceremonial role, and paralysis in the political system made it impossible to get rid of him.

But the fact that Mr Klestil - a little known figure with no political experience - was elected confirmed other indications of significant changes in Austria's political behaviour. In the first ballot in April, Mr Klestil was placed a surprisingly strong second among four candidates. He then romped home in the run-off against the Democratic Socialist favourite, Mr Rudolf Streicher, the former transport minister, selected by Mr Franz Vranitzky, the Chancellor.

Austria's political scene in the post-war period has been characterised by a self-serving sharing of power between the conservative Austrian People's Party (ÖVP) and the Democratic Socialist party (SPÖ). Voter loyalty was assured by a sharing of patronage, extending throughout the public ser-



The parliament buildings in Vienna, Austria's capital

vice - it was supposed to be the socialist's turn this year to pick the president - and the huge nationalised industries.

Now, even though the patronage system lives on, voters apparently no longer feel bound by it. "Austrian voters have become more flexible," says Mr Jörg Haider, the controversial leader of the Austrian Freedom Party (FPÖ). "From now on, any result is possible in an election."

Mr Haider, a self-professed populist who has achieved notoriety both at home and abroad for expressing right wing views, has recognised that the hypocrisy of the so-called black-red coalition is a popular theme with voters, and he jumps on every opportunity to attack it.

This year, his main target has been the central bank, long a highly paid retreat for worthies from both main parties. The SPÖ benefits additionally, by owning 5 per cent of the bank's shares.

Mrs Schaubmayer, whose own salary of more than ASch5m a year (even after a voluntary 30

per cent cut) has figured prominently in Mr Haider's attacks, grits her teeth at the mention of his name. "Salary levels are high, and they should be better in line with the banking business," she admits, but she says that reforms had begun before Mr Haider began shouting.

Whatever the rights and wrongs of the matter, Mr Haider has gained grudging approval, even from those who would never think of voting for him, for bringing attention to this and other examples of privilege. Many people think he will be the one actually to break the red-black mould. His own view is that he could become chancellor after the 1993 election.

Mr Haider has also drawn attention to himself for apparently changing his view on Austria's entry into the European Community. From having been an unconditional supporter of entry, he suddenly announced in late August that it was a bad idea. Cornered on this apparent flip-flop, he said he was still in favour but would impose some conditions.

Pressed further, he said the problems were on the Austrian side, not the EC side.

Critics saw it as a typical attempt by the Freedom Party leader to capitalise on a current trend - in this case, towards increasing doubt about the EC among Austrian voters, and opponents have used this to claim that Mr Haider is an unreliable opportunist. Mr Vranitzky says Mr Haider is becoming "more and more unpredictable," and suggests that he may even be losing his hold over his party.

The EC has lost credibility in Austria in the past year as a result of its dithering over the crisis in the former Yugoslavia. According to one recent poll, little more than a third of Austrians saw the EC as a good thing. Austrian leaders, on the other hand, believe that the Yugoslav crisis has shown clearly the need for more integration of European foreign policy along the lines proposed in the Maastricht treaty.

Austrians are quietly proud of their own handling of the Yugoslav crisis, having taken

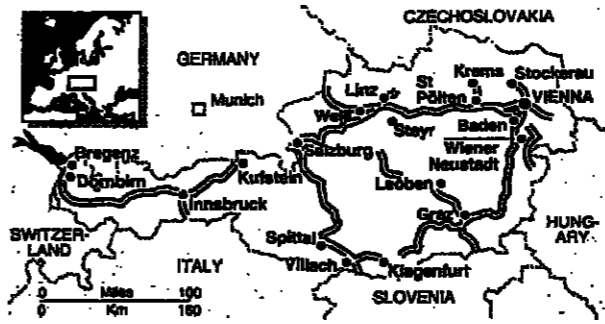
KEY FACTS

Area 83,859 sq km
Population 7.78 million
Head of State President Thomas Klestil

ECONOMY

	1990	1991
Total GDP (\$bn)	157.6	164.2
Real GDP growth (%)	4.6	3.0
Components of GDP (%)		
Private consumption	55.3	55.0
Government consumption	25.6	26.1
Exports	17.9	18.0
Imports	41.0	41.0
Reserves minus gold (\$bn, Dec)	-39.9	-40.1
Narrow money growth (%)	9.4	10.3
Govt bond yield (%)	5.2	7.5
Govt share price index	8.7	8.6
FT-A share price index	-4.4	-14.2
Main trading partners (%)		
EC	65.8	68.8
Germany	39.2	44.2
Italy	9.5	8.8
Switzerland	6.4	4.3
France	4.4	4.3
UK	3.6	2.7

Notes: (1) Percentage change over previous year end.
(2) Percentage share by value in 1991.
Sources: IMF, Datastream, EIU.



in far more refugees per capita than any other western European country. To date there has been no sign of the severe social strains that appeared in Germany in recent months. About three quarters of the refugees are staying in private homes, so there is no provocative concentration of them.

Austrian diplomats despair of any early settlement of the conflict, although they feel the UN is on the right path following the London conference last month. They are now spending considerable effort trying to discourage hothouses in other neighbouring eastern Euro-

pean countries from resorting to force. Mr Ernst Suchanpek, head of the political section in the foreign ministry, says: "We point out to them that if they want to join the Council of Europe, then certain standards on minority rights have to be observed."

Austria's rapidly growing trade with eastern Europe remains one of the brightest spots in its remarkably resilient economy. This trade now accounts for 11 per cent of gross domestic product compared with only 8 per cent before Comecon collapsed, and reflects the ease with which

IN THIS SURVEY

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Austrian businessmen can move in the countries of the former Austro-Hungarian empire.

Still, the economy is slowing down, and with a general election now less than two years away, some of the more politically sensitive items on the government's agenda may fall by the wayside.

Some reform of the country's capital markets is on the way, notably to clamp down on insider trading and perhaps to encourage more companies to come to the stock market.

But the government's ambitious privatisation programme is in trouble, partly because of the depressed state of the stock market, but also because of huge losses at Austrian Industries, the main candidate for privatisation.

It all points to a rather choppy period in Austrian public life in the run-up to the next national elections in 1994 but, as Mrs Schaubmayer might say, the country will undoubtedly continue to avoid any really dangerous rocks or trees.

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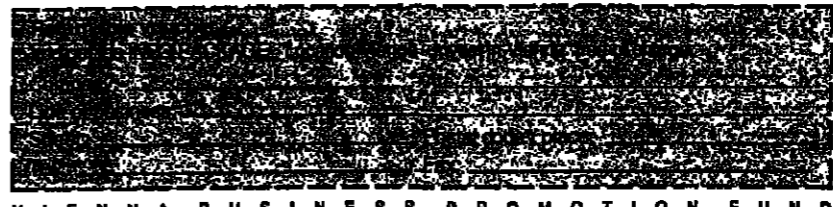
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AUSTRIA 2

Nicholas Denton reviews the economic outlook

Exports prove resilient

VIENNA'S economic policymakers, like the well-ordered and bourgeois city they live in, attract one description above all others: smug.

Fluent and confident when reciting Austria's catalogue of economic achievement, they have to stop and think hard to come up with any flaws.

There is good cause, however, to be satisfied. Austria has remained a charmed island of prosperity and stability.

At no time was that clearer than when the European exchange-rate mechanism splintered - and the Austrian schilling actually rose against the German D-mark to which it has been tied for 20 years.

The confidence of the foreign exchanges is firmly grounded in economic fundamentals. Austria's combination of economic indicators is arguably the most favourable in the developed world, winning much praise from the Organisation for Economic Cooperation and Development in its latest annual report on the Austrian economy.

After growth which, over the last three years, has outstripped that of every other OECD member, the economy looks likely to dodge recession altogether. The Austrian Institute of Economic Research (Wifo) has predicted that gross domestic product (GDP) will expand by 2.2 per cent this year and 3.0 per cent in 1993. An expected downward revision in this forecast will still see growth most

west European countries would envy. Growth seems well clear of constraints. Although consumer price inflation has risen one percentage point to the 4 per cent level since the end of last year, the rate appears to have peaked. And, despite the fact that Austria is growing faster than its trading partners, the current account remains in rough balance.

The budget balance remains under control too, steered by unexpectedly robust tax revenues. The government forecasts a deficit of 3.0 per cent of GDP this year, falling gradually to 2.5 per cent in 1994.

That represents a slippage on earlier plans, earning some rare criticism from the OECD. But the Austrian National Bank stresses that Austria is meeting the European convergence criteria - there are few countries which can boast that.

However, it has to be said that there is increasing support for the view that Austria's economic existence cannot remain charmed forever.

"For the first time my feeling is that it cannot go on," says Mr Johann Pernleitner, deputy secretary general of the Federal Economic Chamber,

the employers' organisation which is calling for a zero pay round this year.

But the mood remains sanguine. "It there is a soft landing it will be very soft," says Mrs Maria Schanmayer, the president of the Austrian National Bank. Even that judgement might be on the pessimistic side. Austria's chief central banker goes on to assert that the economy will altogether avoid collision with the ground.

So what gives Austria's economy its buoyancy?

On the side of domestic demand, consumer spending and construction investment have given lift. Retail trade, held up by gently rising real incomes and a fall in the household savings rate, grew 3.25 per cent in the first half. Meanwhile the building industry, enjoying a record boom and still working on a backlog of orders, is set to grow by 5.5 per cent this year.

But the key to sustained growth has been the resilience of Austria's export growth, albeit at a reduced rate, in the face of global slowdown.

First came expansion and infrastructure spending after reunification in Germany, Austria's largest trading partner. Austria rode Germany piggy-

back, increasing exports without having to fund reconstruction of the east.

Now, as Germany fades, success is coming from an unexpected source - eastern Europe. Deliveries to Czechoslovakia, Hungary and Poland exploded to 24 per cent in the year to the first half, helping total exports to grow 5 per cent.

With an economic formula as winning as Austria's, it is a wonder that anyone should want to tinker. Indeed, Austrian policymakers are very cautious about structural change.

But the outside world is forcing a faster pace.

Austria's desire to join the European Community dictates that the government removes much of the protection behind which many industries have sheltered. Above all, Austria's system of agricultural subsidies - so overblown that it attracted a special, critical mention in the OECD report - must be reworked.

"Convergence gives us a push to liberalise and do it more rapidly," says Mr Peter Henseler of the finance ministry's European integration department. "It is like a fresh wind which blows into old rooms."

Another impetus for reform is coming from the encroaching globalisation of capital markets. Domestic investors are diversifying into foreign currency holdings but at the same time foreign investors have lost interest in Austrian sluggish markets.

The resultant outflow of long-term capital is unbalancing the market and putting upward pressure on interest rates, according to Mr Johann Maurer, economic analyst at Creditanstalt Bankverein.

That leads a growing number of policymakers and observers to argue for reform to increase the supply of stocks and attract foreign investors back to the market. One change which is being actively considered is to change wealth taxation so that it does not penalise the owners of private companies when they go public.

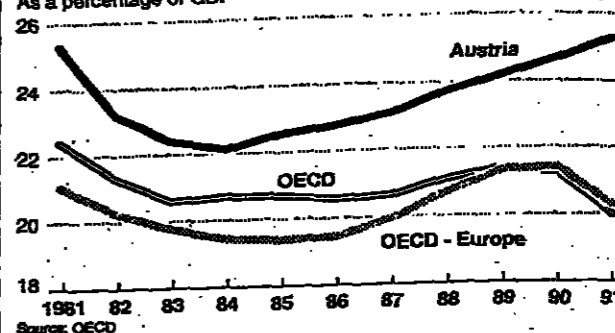
Looking further ahead, it is perhaps the opening up of eastern Europe which will have the most violent impact on the economy.

To date Austria has clearly benefited from growing trade with its eastern neighbours. Exports have risen faster than imports; and estimates of the number of jobs which will be lost in the foreseeable future as a result of eastern competition range from a negligible 20,000 to a manageable 100,000.

But already the food, cement, agricultural machinery, textiles and leather industries are suffering from cheap eastern imports. And the challenge is just beginning.

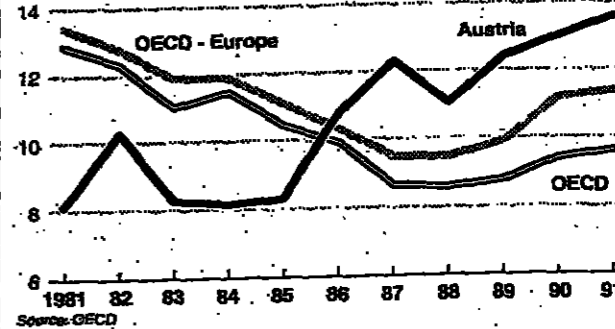
Gross fixed capital formation

As a percentage of GDP



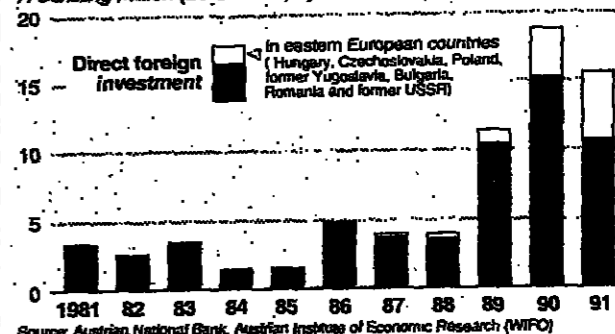
Savings

As a percentage of disposable household income



Austrian capital outflow

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Structural problems bedevil the market

Equity is in short supply

"AUSTRIA - a time to be buying," cried the headline of a bullish study on the Austrian stock market published at the end of August by US investment bank Morgan Stanley.

Coming after two years of sharp declines in volumes and prices, this was something that market participants wanted to hear. The report flashed through Vienna's depressed financial community at facsimile machine speed.

More important, the leaders of the financial community have finally got together to address the not inconsiderable structural problems that bedevil the market. Now that Vienna has a chance of becoming a serious regional financial centre in a rejuvenated central Europe, there is a greater sense of urgency about addressing these problems.

A few days ago a high-powered committee chaired by the finance minister met for the first time with a mandate to put things right. The main problem is an inadequate supply of equity. Trading volume in the 10 leading shares in the first half of 1992 amounted to

only ASch47.1bn. The market is open for only three hours a day and only 18 shares are continuously quoted.

Supply is hindered by the fact that many of the largest companies in Austria are state owned. The bourse would like to see the process of privatisation, which has seen half a dozen companies come to market in recent years, speeded up. The government is also looking seriously at a change in the tax system that would encourage owners of companies to come to the market. At the moment, wealth tax is a deterrent to them, because it is paid on market value of quoted companies but only an assessed value on private companies. This change is on the agenda for the next important tax overhaul, scheduled for the end of next year.

There are also problems on the demand side. General insurance companies are allowed to invest only 5 per cent of their liability funds in equities. And, because the government provides very generous pensions to all citizens, there are very few private pen-

sion funds in the country.

Individuals have little experience of investing in equities, preferring to stuff their savings into anonymous savings accounts which are taxed at only 10 per cent. The government intends to raise the tax to about 20 per cent next year, which could make equities look more attractive.

The bourse has become infamous lately for insider scandals. Within the past year there have been two cases of substantial trades taking place in advance of a company announcing a serious deterioration of its profits.

At the moment, insider trading is not a criminal offence. The bourse has no effective means of enforcing its regulations on members. The government intends to amend the bourse law later this year to make insider trading a criminal offence, but both bankers and government officials are sceptical about eliminating insider action so long as the number of participants in the market is so small.

Ian Rodger

Banks worry over foreign competition

Earnings squeezed

IT HAS been a dreadful year for Austrian banks so far, with little prospect of any relief in the second half.

But the one benefit is that the on-again-off-again process of reducing the ridiculous levels of overcapacity in the industry seems to be pecking up. For the record, there are 1,165 banks in Austria today, down by 144 in the past decade.

Profits of all the leading banks were well down in the first half, as high interest rates squeezed already wafer thin spreads between borrowing and lending. The stock market remained in the doldrums.

Partial operating profit (pre-tax profit, excluding exceptional items) of Bank Austria, the bank formed by the merger a year ago of Zentralbank and Oesterreichische Länderbank, tumbled 15.7 per cent to ASch815m. Creditanstalt, the number two bank, which did not have exceptional merger expenses to deal with, saw its partial operating profits drop 9.5 per cent to ASch845bn.

Giro's main traditional business has been investing funds that savings banks must by

law deposit with it. But the savings banks are gradually being freed to invest where they like, and realise they can get better returns in the open market than with Giro.

The earnings squeeze on the banks appears finally to have forced them to abandon the frantic battle for market share that has characterised the sector in recent years. Bank Austria, exercising its new role as market leader, raised its lending rates after the German Bundesbank hikes in July, and others duly followed. Customer charges have been increased.

All the banks talk about cutting costs, and Bank Austria executives are pretty well decided to cut about 60 branches out of their merged 360 total over the next couple of years. It is probably significant that the merger that created Bank Austria has concentrated market shares.

Also, the banks are increasingly worried about foreign competition. German banks in particular have become more active in the Austrian securities market, bankers say.

Medium term, the anticipated raising of withholding tax on savings accounts and

the outlawing of anonymous accounts could cause a significant outflow of funds from the banks. Austria now has one of the highest savings rates in the world, nearly 14 per cent of net disposable income.

As for further restructuring in the banking industry, Giro is the subject of most speculation these days. Because its natural franchise is fading, Giro has been trying to build up its own network of branches. The snag is that the two largest shareholders in Giro are Bank Austria and Erste Österreichische Spar-Casse-Bank. With their own savings bank networks, they appear to have joined forces to try to prevent Giro from becoming more powerful.

Negotiations on a merger between Erste and Giro came to naught last year, but they could be revived in the future. Or Giro could be gobbled up eventually by Bank Austria.

There was speculation in Vienna last month that Bayerische Landesbank, the large Bavarian savings bank, would take a 10 per cent stake.

Ian Rodger

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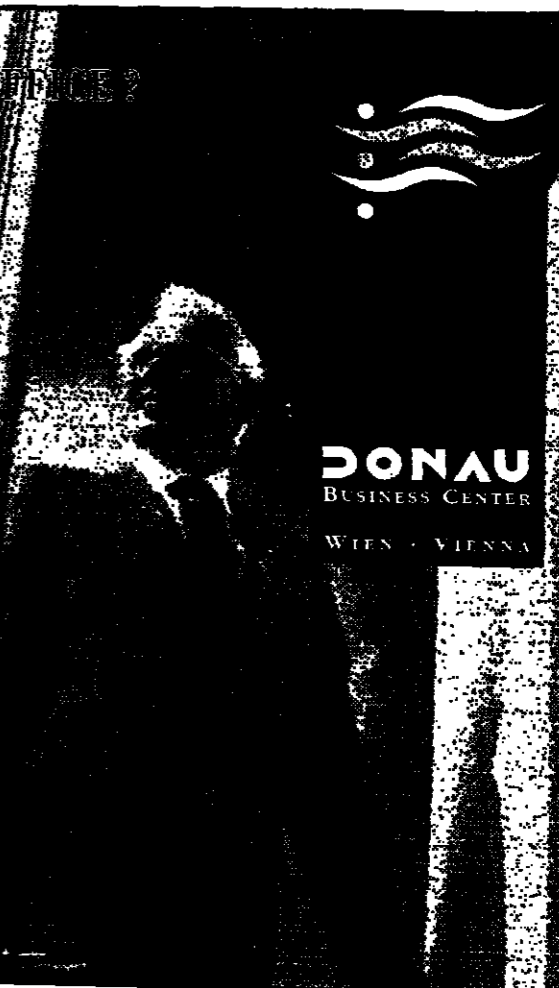
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AUSTRIA 3

Ian Rodger reviews a political scene very different since the presidential election

Voters turned more thoughtful

THE UNEXPECTED triumph of Mr Thomas Klestil in last year's presidential election campaign may turn out to be a watershed in Austrian politics.

It was certainly an illustration of thoughtful voting – something for which Austrians had not hitherto been noted. It may mark the beginning of a recovery of the fortunes of the conservative Austrian People's Party (ÖVP). And it has already made life more complicated for the democratic socialist chancellor, Mr Franz Vranitzky.

Because the former president, Mr Kurt Waldheim, was unable to fill many of his roles, Mr Vranitzky has effectively been both president and chancellor for the past five years. Now, suddenly, there is a real president expressing opinions, making speeches, visiting refugee camps and hobnobbing with foreign dignitaries. And it is not the president that Mr Vranitzky

wanted. The chancellor had backed Mr Rudolf Streicher, a fellow socialist and former transport minister, in the election. In the first few weeks after Mr Klestil, a conservative, moved into the sumptuous Hofburg palace, the chancellor was looking distinctly out of sorts, prompting the media to speculate on what one magazine called Vranitzky-dämmerung (the twilight of Vranitzky).

According to Conservatives, it is not only the presence of Mr Klestil that depresses the chancellor, but also the whole political outlook. Mr Vranitzky has

had a fairly easy ride since his party's strong showing in the 1990 election, facing few really tough decisions and knowing in any event that his opponents were in disarray. Opinion polls have consistently shown him to be the most popular politician in the country, and he has presided over the nation's affairs rather like an avuncular chairman.

Now he faces a tough two years until the next general elections, filled with no-win legislation such as cutting taxes on the rich and reducing state pension benefits and raising the retirement age for all

Meanwhile, the hitherto divided and moribund ÖVP has a new sense of purpose following Mr Klestil's victory. The party has followed up by electing the attractive Mr Bernhard Görg to lead it back to respectability in the city of Vienna. In last November's city election, the ÖVP was knocked into third place by the fast rising Austrian Freedom Party (FPÖ), led by Mr Jörg Haider.

Mr Görg is widely seen as a potential successor to Mr Erhard Busek, the latest in a succession of rather colourless ÖVP national leaders.

The most sanguine Conservatives talk of forming an alliance with the FPÖ to displace the national coalition government. The ÖVP has become increasingly uncomfortable as the junior partner to Mr Vranitzky's Democratic Socialist Party (SPÖ) since 1986. "Austria has missed the great conservative trend of the 1980s," one veteran ÖVP member says wistfully.

At the moment, an ÖVP-FPÖ coalition is not an option, as the SPÖ has 80 seats, the ÖVP 60, the FPÖ 33 and the greens 10 in the federal parliament, but it could be possible after the next election.

Many – perhaps most – conservatives would not contemplate an alliance with the FPÖ as long as Mr Haider, a controversial populist, was at its head. But they seize hope from the fact that Mr Haider has had to contend with growing dissatisfaction in his party over his purges of internal opponents and his oscillation on various policy issues. On the other hand, an FPÖ without Mr Haider in charge might lose so much popular support as to be of little use as a coalition partner.

It was noticeable that Mr Vranitzky returned from his summer holidays last month looking refreshed and more confident than for some time. Some observers say he may not be that upset after all that Mr Streicher was beaten in the presidential election. Mr Streicher, who has since left politics to become chairman of Steyr-Daimler-Puch, was the most likely challenger within the SPÖ to the chancellor.

QUESTION: A year ago, you said the European Community was not to be criticised too much for its clumsiness in responding to the Yugoslav crisis. Do you still feel that way?

ANSWER: It is still true that the instruments embedded in the Treaty of Rome and other regulations were not meant to cope with a crisis like that in Yugoslavia. But I also think that the will to end the shooting there has turned out to be rather underdeveloped.

Q: You have favoured applying economic sanctions against Serbia. Do you still think they can work?

A: One cannot give a very strong report about the working of sanctions so far. There has been some debate about our sending customs officers on a voluntary basis to one or two countries bordering Serbia. In the meantime, the security council of the UN came to the conclusion that there should be military assistance accompanying the humanitarian assistance, and I

Mr Franz Vranitzky, the chancellor, interviewed by Ian Rodger

'Interpretation of neutrality'

think this is a method which should be adopted. Q: How do you feel western Europe has handled the Yugoslav refugee crisis? A: All west European countries in one way or another have their hands full dealing with large increases in international migration. Perhaps other western Europeans showed too little readiness to accept that there is an extraordinary situation in Bosnia, and that actually a large number of individuals either had to leave their homes because of the shooting or were forced out by those who thought that "ethnic cleansing" could be achieved. Q: How worried are you about a deterioration in stability in eastern Europe if western Europeans do not substantially

increase their aid?

A: I see a very close connection between economic developments and political developments in eastern European countries. They need western help in developing their economies. On their own, they will not be able to reach success. I disagree with those who advocate a wait and see attitude, recommending to east Europeans that they should first develop market economies and then there will be cooperation. They will not be able to develop any kind of free market system without western assistance. I also think that western economic cooperation will have to serve as one of the main elements to develop political stability in these countries. Western European peace

and stability could themselves be jeopardised if destabilisation develops more in eastern Europe. We see a lot of indicators of destabilisation there. Q: How important is the outcome of the debate over the Maastricht treaty for Austria? A: It has quite some significance. It has become a fashion in Europe to be more critical towards the EC than a couple of years ago. Fashions never develop by themselves, they need creators. So I think that the discussions within a number of Community member countries in which people are being more critical towards the EC, and especially towards Maastricht, influences the psychology here. People here keep saying that if even Community members are doubtful, why

should we be so positive?

Q: How do you feel about Maastricht? A: The next steps in European integration – namely, arriving at political union and monetary union – are necessary in order to strengthen the idea of Europe of the future. It is very odd that on the one hand people wish Europe to be a strong power and to have a stronger capacity to intervene in, say, Yugoslavia, and on the other hand they are against the Maastricht treaty. Q: If ratification is delayed, will it have an impact on Austria's application to join the EC? A: We have been told that we should prepare for a delay in our entry negotiations if Maastricht is not ratified. In this event, we would try everything



Mr Franz Vranitzky: "full co-operation on Maastricht"

basis of the Maastricht treaty, but this is not a contradiction in principle to the status of neutrality.

Q: The election of Mr Thomas Klestil, a conservative, as president, has made people wonder if the coalition between your party and the conservative Austrian People's party will last through until the next election in 1994.

A: The presidential election was certainly a setback for my party, but I do not think it was more than just that. And there is no reason whatsoever to end the present government coalition prematurely, especially when you consider that Mr Haider's party (Mr Jörg Haider is leader of the radical liberal Freedom Party of Austria) is becoming more and more unpredictable on European integration and in dealing with right wing views and opinions. It also seems that Haider's influence on the party is no longer the only one deciding the party's general view.

Q: There is talk of a People's Party-Freedom Party coalition.

A: I do not see a real chance of changes in the political landscape. Of course democracy – fortunately so – can be a very dynamic phenomenon, but I think the next moment to get a more precise picture of the Austrian political scene will be the election in 1994.

Q: Opposition parties complain that you are dragging your feet on privatisation.

A: There are some people here who always label themselves as free marketeers and free enterprise people, and at the same time they wish to push the finance minister into selling shares at a time at which the stock exchange is at an historic low. The finance minister would be criticised if he sold shares at a time when he would not get a good price. There is also the question of the difficulties of Austrian industries. What kind of dividend expectation could you offer to a potential investor in selling equity of a company that would not get out of the red for the foreseeable future?

AMONG Europe's new crop of right-wing populists, Austria's Mr Jörg Haider is in a class by himself.

Better than any Franz Schoenhuber in Germany or Jean-Marie Le Pen in France, the leader of the Austrian Freedom Party (FPÖ) has managed to spread his xenophobic and anti-establishment message and still stay in the political mainstream and maintain respectability.

By tapping adroitly into Austrians' growing frustration with the blatant patronage practised by the two main political parties, the Social Democratic Party (SPÖ) and the conservative Austrian People's Party (ÖVP), Mr Haider has brought the FPÖ's share of the vote from about 5 per cent six years ago to nearly 20 per cent – and made his party the leading force on the right in Carinthia and in Vienna. With his endless attacks on

Eric Frey examines the political talents of Mr Jörg Haider

In a class by himself

established institutions and personalities, he dominates Austrian politics and forces the other parties on to the defensive. The press is constantly analysing, criticising or commending Mr Haider's statements, offering him a steady flow of publicity.

Even his enemies admit that Mr Haider is a unique political talent. Full of boyish charm and eloquence, the 42-year-old lawyer seems to find the appropriate words for almost every audience. At times he hints at an affinity to some Nazi ideas and policies, especially in Carinthia where nationalist feelings are strong. Last year he referred to deserters of the

Wehrmacht as national traitors. But he emphasises his party's liberal programme in front of the national audience. The inconsistencies in his statements are reported in the press, but do not seem to bother the voters. Even his recent vacillating on the question of Austria joining the EC appeared not to have dented his popularity. After calling for years for a quick entry into the EC, Mr Haider jumped on the growing anti-Maastricht bandwagon in August and suddenly declared his opposition to the Community.

In a lecture series in several German towns, in front of cheering, mostly right-wing

crowds, he warned of the Brussels juggernaut and the "European standard man." When grumbling in his own party about this volte-face became too loud to ignore, he changed course again and reaffirmed his commitment to the EC.

Some political analysts, seizing on his remark that Austria is "an ideological abomination," wonder if he is a true Germanic nationalist or just an opportunist playing with nationalist sentiments still prevalent in Austria. While the FPÖ chairman often condemns the crimes of the Third Reich, in spontaneous remarks he veers dangerously close to Nazi rhetoric, which has tended to

hurt his political career.

His praise for the "proper employment policies of the Third Reich" during a heated debate in the Carinthian assembly in June 1991 was clearly provoked and instantly rescinded. But it gave his coalition partners the opportunity to force him out of the governor's chair where, by all accounts, he had been

extremely effective.

Political analysts are also uncomfortable with his use of aggressive phrases, such as "eradication of venom." Since taking over the party leadership in an internal coup d'état in 1986, he has ruthlessly purged the party of opponents or independent thinkers.

Following a policy confrontation in February, the party chairman, Mr Norbert Guggenbauer, and the deputy leader, Mr Georg Mautner-Markhof, resigned. Last month, Mr Ludwig Rader, the party's leader in Steyrmärk, was expelled after criticising Mr Haider's behaviour.

Mr Haider has tried, unsuccessfully so far, to lure the conservative ÖVP away from its uneasy coalition with the Social Democrats. But his party is still gaining new voters, mostly among workers and small shopkeepers. The influx of refugees from Eastern Europe and former Yugoslavia has given it new momentum.

The established parties have found no effective recipe against his appeal. Mr Haider repeatedly asserts that he will be chancellor within six years. And if any of Europe's populist right-wingers have a chance to come to power, it looks as if it could be him.



Mr Jörg Haider: Austria's leading force on the right

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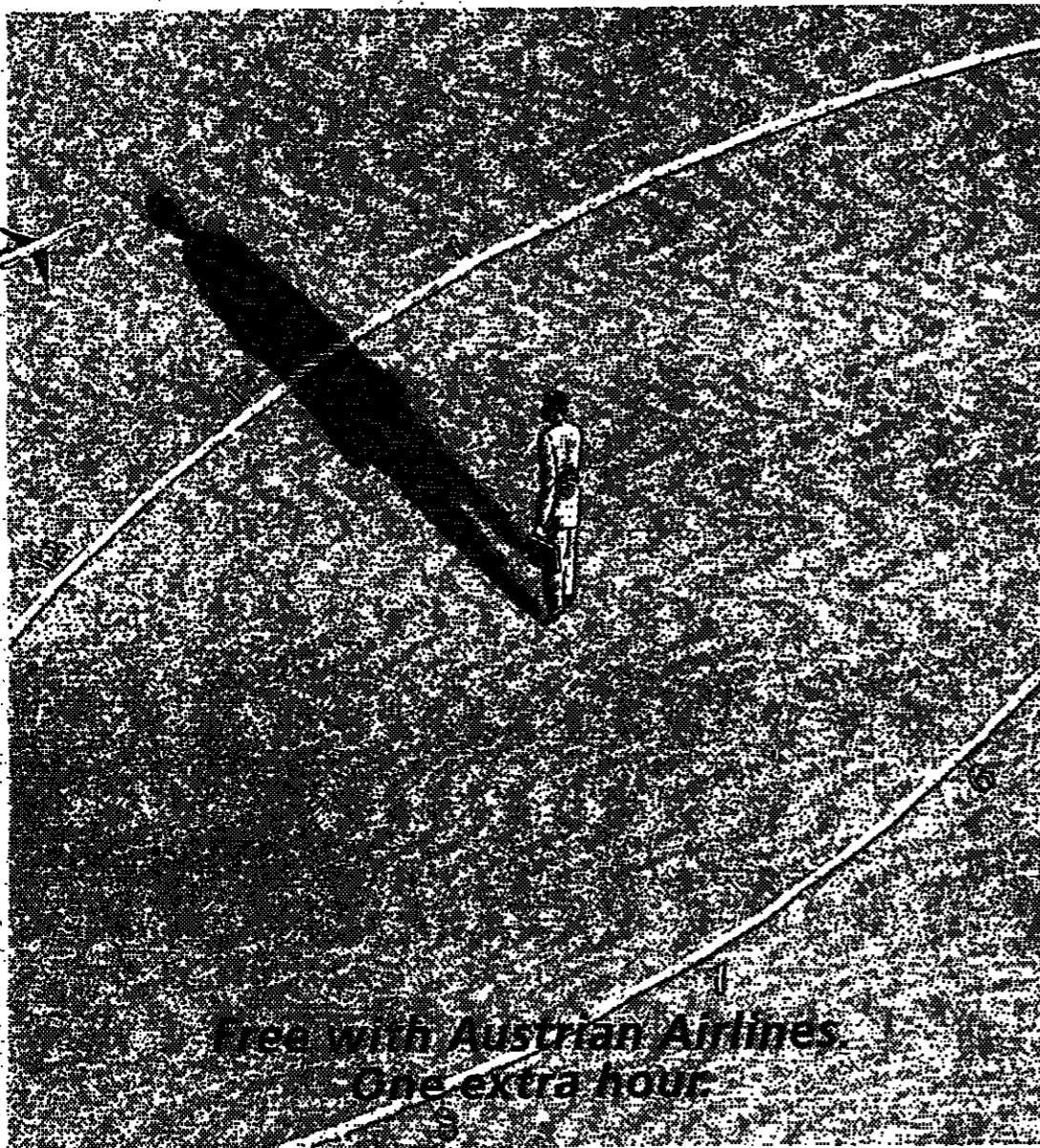
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Tourism aims at quality, writes Ian Rodger

Hotel owners calculate carefully

FOR AUSTRIA'S ambitious tourism industry, a good year may not be good enough. After several years of rapid expansion in the number of visitors and in tourism revenue, Austria's most important industry is expecting a significant growth slowdown for 1992, primarily because of the world recession.

Revenue from tourism will still reach a new record high, but hotel owners and tour operators are talking about a crisis. "The profitability of hotels is very poor. It is a real problem both in the cities and the resorts," says Mr Michael Raffling, head of the hotel and restaurant section in the Austrian chamber of commerce. Following years of heavy investment in expanding and

upgrading facilities, many hotel owners are heavily indebted and are being hurt by high European interest rates. Any difficulties filling beds are often solved by offering heavy discounts on room prices, which tends to depress profits further, he says.

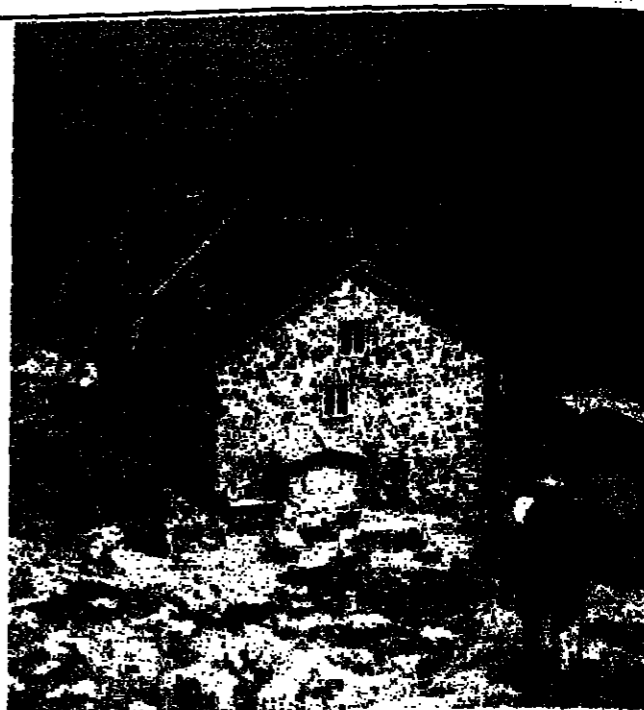
"We are advising hotel owners to calculate carefully. We tell them not to subsidise their guests," Mr Raffling says. Instead, he says hotels could attract more visitors by focusing on special groups such as skiers, golfers or fitness fanatics, who are willing to pay the full price if their interests are met.

Tourism experts who are not affiliated with the hotel industry do not see any fundamental problems behind the growth

slowdown. The extremely hot weather in central Europe this summer has hurt some resorts because many Austrians decided to stay at home while Germans went to the cooler Baltic sea resorts, says Mr Paul Schimka, head of the tourism section in the chamber of commerce.

The main cities of Vienna and Salzburg, where hotels rely heavily on US and British visitors, had suffered a major setback last year because of the Gulf war, and are only recovering modestly so far this year. Recession in the US and Britain and the weak dollar are keeping those groups of tourists away, Mr Schimka says.

But he expects the winter season to be very strong "because last year's heavy



snowfall was the best advertisement we could get."

Mr Egon Smeral, tourism forecaster at the Austrian Economic Research Institute (WIFO), is expecting a revenue increase of 5 per cent or less from the record ASch364bn earned from tourism in 1991. This is less than targets set early in the year, but it will keep the country on a long-term growth track well above its main European competitors.

"Austria is gaining market share," Mr Smeral says. "Last year, tourism in Europe declined, and this year it is stagnating, but in Austria it is still growing."

The country continues to benefit indirectly from the war in what was formerly Yugoslavia, because tourists who might have gone there go to Austria instead. Reports of pollution in the Mediterranean may have also worked in Austria's favour.

Austria is investing heavily in advertising, and a series of exhibitions on the Hapsburg empire is generating good pub-

licity as far as San Francisco and Tokyo. The number of overnight stays, which climbed 5.3 per cent to 130 million last year, is likely to stagnate in 1992, but experts say this is no reason to worry. The industry is focusing on quality rather than mass tourism, and cheap private beds are quickly disappearing.

The industry continues to benefit indirectly from the war in what was formerly Yugoslavia

The opening of Eastern Europe has brought less of an influx of low-budget tourists than many had expected. In the early days after the collapse of the Berlin wall, hordes of tourists in rickety coaches would arrive in Vienna at weekends for a look at the city's treasures and depart after spending almost nothing. But both the coaches and the tourists' spending power have improved significantly, tourism officials say.

Wine climbs slowly back to respectability

Scandal's solace

MENTION Austrian wine, and the first thing people think of is the scandal that broke out in 1985, when it was discovered that unscrupulous traders were lacing their products with diethylene glycol, better known as antifreeze.

Besides being the source of many sour jokes, this scandal - which came to light when a dealer tried to claim for the chemical in his tax return - had a devastating effect on exports of Austrian wine. From 478,000 hectolitres in 1984, the volume tumbled to a low 38,000 hl in 1988. Value dropped from ASch440m to ASch90m over the same period.

Curiously, the scandal had virtually no impact on domestic consumption, which helped cushion the blow, since more than 90 per cent of output is consumed internally.

The industry is still not even close to recovering its pre-scandal export volume, but today Austrian wine producers and merchants are inclined to be grateful that it all happened.

"Looking back, we can be very happy that it was so severe," says Mr Fritz Ascher, export marketing manager of

the country's wine industry promotion agency. "We would not have been able to push through new quality control laws if this had not happened."

The promotion agency has even taken to using the scandal as a marketing tool. Until two years ago, it tried to downplay it, referring to it in official documents only in euphemistic terms. But a new brochure featuring the 2,700 year history of Austrian viticulture highlights the scandal as one of the great milestones of the industry's development, alongside Charlemagne laying down viticultural guidelines around the year 800, and the introduction of the Riesling grape in 1301.

Austria is not a traditional wine exporter. Although wines have been made in the country for nearly 3,000 years, it has been mainly for the modest home market. Even today, Austrian annual production of some 2.8m hectolitres ranks it 18th in the world, far behind the Italian and French giants, each with 60m hl a year.

Even when exporting began in earnest in the 1970s, Austria became known as a supplier of cheap and cheerful sweetened

white wines, mainly to Germany. But after the scandal that niche was effectively closed. The only possible salvation was to emphasise quality rather than quantity, and to certify it. Today, Austrian wine bottles of Grüner Veltliner and Blaufränkisch are a bit like aero-engine components - each one is individually labelled and numbered so that its origin can be traced precisely.

Still, the climb back to respectability has not been easy. Producers have deliberately advanced slowly, trying first to establish credibility in specialty shops and good restaurants. Progress shows in a steadily rising volume since 1988 to 220,000 hl last year. Average export prices have



The Alsegg vineyard in Vienna, close to the city centre

more than doubled since before the scandal, from ASch10.5 per litre in 1984 to ASch26 last year, reflecting the gradual shedding of the scandal stigma.

Last year, for the first time since the scandal, Austrian producers began selling to supermarkets, notably Tesco and J.Sainsbury in the UK. "Only since 1991 can we say that there is a good distribution of Austrian wines again in foreign countries," Mr Ascher says.

So far this year, the progress is continuing, with a handsome 30 per cent rise in volume (21 per cent in value) in the first half. The industry's objective is to maintain its export growth rate of about 25 per cent a year until volume is back again to the 400,000 hl a year level. Because there is still a lot of education to do, it is concentrating only on a few large markets.

Ian Rodger

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